

JAN - 6 1997

ARTHUR L STEVENS SENIOR VICE PRESIDENT - GENERAL COUNSEL (212) 545-3400

January 2, 1997

apa

Ms. Margaret Rita Gore The Tobacco Institute 1875 I Street, NW Suite 800 Washington, DC 20006

Dear Margaret:

The attachments are all of the materials (background and "as delivered remarks") I utilized in my presentation to the Lotillard Management Conference in early December. They will be a helpful reminder and guide for our (yours and my) 1997 preparation.

As always, many thanks for your very able and helpful assistance in the drafting of my remarks.

Regards and best wishes for the Holidays,

Sincerely

Arthur L. Stevens

AJS:fp Attachments

cc: S. Chilcote - w/o attachments