

THE PRIMARY SOURCE

The Journal of Conservative Thought at Tufts UniversitySM

Volume XVI Number 4

VERITAS SINE DOLO

October 9, 1997

**RECOMMENDATIONS
COMMITTEE ON FACULTY RECRUITMENT**
September 24, 1997

A long-standing commitment to diversifying its faculty, staff, and student body, the faculty, and the staff, as well as in the curriculum. Arts & Sciences Mission Statement of 1993, for example, declared that "Tight sense of collegiality and community, and its commitment to promoting and maintain an educational community that reflects the complexity and diversity of our times." The Minority Faculty Recruitment recommended a number of faculty, unanimously endorsed by the Arts & Sciences faculty, by 1995-96, of 334 in the process in

TUFTS UNIVERSITY
FACULTY DIVERSIFICATION INITIATIVE
Request for Proposals

TUFTS UNIVERSITY
FOCUSED RECRUITMENT SEARCH

A "focused recruitment search" is a search in which the advertising and outreach for a position is focused to accomplish the goal of building as diverse as possible a pool of applicants. Affirmative Action law allows for flexibility in the manner in which a position is advertised, and thus it is permissible to do aggressive outreach and networking to advertise a position, in place of advertisements in the "traditional" venues. All applicants for a position in a focused recruitment search will receive full consideration, and anyone is welcome to apply.

TUFTS UNIVERSITY
MEMORANDUM
TO: Arts and Sciences Department Chair
FROM: Mel Bernstein
DATE: September 25, 1997
SUBJECT: Diversification of our faculty

1. Through a variety of advertising and outreach mechanisms detailed below, department members recruit applications for a potential position in a given discipline and field. People who are contacted are told that this recruitment and outreach are part of a Faculty Diversification Initiative being undertaken at Tufts. Tufts is consequently interested in building as diverse as possible a pool of applicants for this potential position, and is particularly interested in attracting candidates from underrepresented groups to apply. Nevertheless, anyone who applies for this potential position is welcome to apply and will receive full consideration.

2. Advertising and outreach

3. Let

4. When department members are satisfied that they have a strong and diverse pool of applicants for this potential position, it is important to state that it is a potential position. The position is potential because it is unknown at the outset whether or not it will be possible to attract a strong and diverse pool of applicants as a job description for a "regular" position, it is important to state that it is a potential position. Further details for preliminary proposals should be recruited in this kind of aggressive identification of research areas for future years. This commitment to diversification will encourage you to submit proposals for this initiative in future years.

RACISM

page 15

The Truth Is Out



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THE PRIMARY SOURCE

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Vol. XVI No. 4

October 9, 1997

DEPARTMENTS

From the Editor	4
<i>Wondering what the deal is behind DiBiaggio's latest nonsense-ramblings.</i>	
Commentary	6
<i>Russian Night-Mir, Big Brothers, and more.</i>	
Fortnight in Review	8
<i>Juvenile crime redux, sexual harassment follies, and more.</i>	
From the Elephant's Mouth	9
<i>It's back! THE SOURCE campus lunacy review.</i>	
Notable and Quotable	24



page 10

ARTICLES

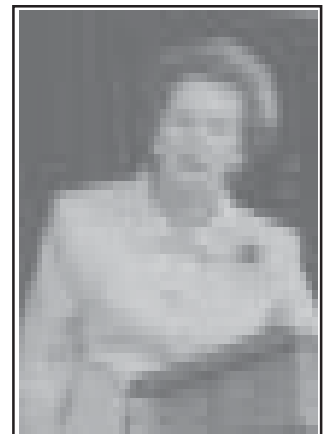
Ship of Fools	10
by Aimee Peschel	
<i>"Cooperative learning" makes for fine buzzwords but poor education.</i>	
Quotas, Lies, and Diversity	15
by Colin Kingsbury	
<i>It's worse than you feared.</i>	
What Happened to the Contract with America?	18
by Craig Waldman	
<i>Three years later, the Republican Revolution is dead and buried.</i>	
The Chilean Miracle: Myth or Reality?	19
by Tracey Seslen	
<i>Is Chile's economic "miracle" thinner than it looks?</i>	
A Jumbo Run-around	21
by Micaela Dawson	
<i>Ballou bureaucrats wreak havoc again, this time over the Thatcher lecture.</i>	



page 11

SPECIAL SECTION

Faculty Follies: The Newest Tufts-Published Newsletter	11
<i>From yapping about oppressed janitors to embarrassing the University in front of Margaret Thatcher to tripping over more of Affirmative Action's racist blunders, it seems as if incompetent faculty ne'er-do-wells have been sticking their noses just about everywhere. Follow their antics in their own newsletter!</i>	
—laugh and cry as a Physics prof reads his heartfelt ode to UNICCO	
—try to figure out just what the hell President DiBiaggio is talking about	
—share the faculty's pet peeves with their passionate letters to the editor	
—write to Gary Goldstein for Marxist advice for all your problems	



page 21

FROM THE EDITOR

Racism is bad. Free speech is good. And that's President John DiBiaggio's official position published in *The Daily* in an open letter on Friday, October 3rd, that somehow seemed to reiterate the obvious while simultaneously making absolutely no sense at all.

Frets the president, "Responsibility and civility require that issues be addressed in an objective fashion, avoiding personal vilification and/or condemnation of groups based on stereotypes. If we feel we must disagree, we should do so fairly and as dispassionately as possible." Most individuals reading these words of advice might conclude that some incident of hatred had inspired the president to take action, that though this be madness, there is method in it. Not so, according to his office. Worried that DiBiaggio was accusing THE PRIMARY SOURCE of such "irresponsible speech," I called his office to ask someone what incidents the president was referring to in his communique.

"It was just a general comment... not referring to a specific event," responded his representative, refusing to elaborate for fear of speaking for DiBiaggio. The PR clean-up doesn't jive with the president's rambling, though, as one can see in his letter: "I am sorry to find that once again this fall discriminatory and hateful statements have found their way into campus newspapers and other communications within our community."

What statements?

Could a few students yapping about vegetarians and McDonald's in the *Daily* viewpoints page qualify as such hateful venom? Or could he be referring to the arguments flying across campus pertaining to the UNICCO pseudo-issue? Or maybe something in *these* pages? (Nearly everyone who hates THE SOURCE prefers accusing us of racism to filing any substantive arguments against the conservative ideology. It is a preposterous claim frequently publicized and never justified.)

DiBiaggio's words offer few clues. Readers were left scratching their heads in befuddlement, wondering what bigoted evils had passed through campus

entirely unbeknownst to them.

The view that Tufts has some kind of problem with racism on campus is unique to administrators like DiBiaggio; they share it only with a handful of student radicals whose volume is far greater than their number. These individuals keep repeating the claim in hopes that if they say it loudly enough and often enough, the Tufts community will eventually come to acknowledge it as truth without the oft-required intermediary step of critical thought and examination.

We are fortunate enough to live on a campus that does, as John DiBiaggio recommends, "join in condemning [discriminatory and hateful] behavior whenever or wherever it is encountered." In fact, so enthusiastic is the Tufts student body about doing just that that nearly every activity that isn't Politically Correct is bound to get condemned as discriminatory and hateful by *somebody*. Forget baseball; *this* is our national past-time. And if there's one thing we *don't* need, it's more race-baiting, *ad hominem* politics, and sensitivity patrols. It is precisely these attitudes that have sent the administration into a chaotic panic over a non-existent "race-relations problem," snowballing into myriad follies like the laughable "Task Force on Race" and the University's Affirmative Action policies. Both depend on perpetuating the notion that minority races continue to be victims to this day rather than members of our community in equal standing. Within these leftist pet projects is the only place racism survives in intellectual circles today.

Instead of more PC drivel, what Tufts needs is some kind of unwritten campus-wide resolution to place a moratorium on apocalyptic race-relations "dialogues." We need to recognize that our campus culture is free of the hateful poisons that infected the country as recently as a generation ago. We need to all join in in *not* condemning behavior that is neither discriminatory nor hateful whenever or wherever it is encountered.

Let's hear it.

"We're not gonna protest.... We're not gonna protest.... We're not gonna protest...." -KL

THE PRIMARY SOURCE

THE JOURNAL OF CONSERVATIVE THOUGHT
AT TUFTS UNIVERSITY

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Gary Goldstein and his Fellow Marxist Petitioners Defying Reality All Over Campus



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Commentary

Big Brothers

Bowdoin College recently went to extreme lengths to rid its campus of potential rascallions and ne'er-do-wells, otherwise known as frat boys. In an attempt to "clean up" the school, administrators banned all national and independent single-sex undergraduate organizations. Furthermore, any student affiliated with a fraternity at this school could be subject to expulsion. Other colleges and universities are following suit.

When this news reached Republican Congressman Robert Livingston, he promptly drafted the Freedom of Speech and Association on Campus Act in response. If enacted into law, the bill would subject institutes of higher learning receiving federal money to the jurisdiction of the Constitution—specifically the First and Fourteenth Amendments, which guarantee the freedom of speech and expression. Since independent fraternities involve students on an extracurricular level, Livingston believes it follows that they should be considered an outside association. The proposed law is simple enough: colleges and universities are free to do as they wish, but must conform to the exacting standards of the Constitution if they wish to plunder taxpayer money.



Russian Night-Mir

New York City residents often grumble over rents skyrocketing out of this world, but the cost of living in the Big Apple pales next to staying aboard the Russian *Mir*. In order to extend its fact-finding mission on the vessel, the National Aeronautics Space Administration signed off on a million dollar-a-week stipend to the Ruskies in addition to \$470 million in assistance already granted. NASA hopes to research the construction of a \$40 billion international space station, but each day aboard the *Mir* brings a new red scare to its dwellers. So far, the beleaguered craft has caught fire, collided with a cargo ship that ruptured main modules and solar panels, and incurred repeated computer and life-support failures. Constructed under a worker's paradise characterized by mediocrity, *Mir* fulfilled predictions as a disaster waiting to happen. While the benefits of increased understanding of space-station construction and maintenance may prove, according to NASA, "invaluable," the price-tag for Russo-American partnership has reached its limit.

Adding insult to injury, State Department Spokesman James Foley publicized Israeli intelligence reports last week of Russian firms selling missile technology to Iran in direct violation of the current non-proliferation agreements. Even more outrageous comes the revelation that one official directly involved, Yuri Koptev, heads the very same Russian space program which American tax dollars currently finance. Ultimately, NASA subsidies have freed up Russian funds for nuclear armament in a terrorist nation perched high atop the US enemy list. Though supporting the former Soviet Union in the early post-Communist era is of great importance, Uncle Sam cannot afford to play Russia's fool by compromising national security with government hand-outs.

Leveling the Schools

In what will no doubt go down in history alongside such monumental embarrassments as rent-control and David Dinkins, New York City recently prohibited the private hiring of a teacher at Public School 41. Parents had hoped to partially alleviate the system's horrendously high student/teacher ratio, but Schools Chancellor Rudy Crew

showed more concern for equal distribution among those students rich, poor, and somewhere in between. The teacher was eventually re-hired, but with public rather than private funds, and the city's policy now forbids any private contracting.

Crew and fellow leftists toss around catch-phrases like "leveling the playing field" and "equalizing" to describe operating at the lowest common denominator. But the Chancellor's decision ignores that government schools already remain unequal due to the bizarre bureaucratic machinations by which they are funded and operated, creating a disparate gulf of quality that only private competition can correct.

As the misguided chancellor and his cohorts crush education on a citywide level, President Clinton threatens the same nationally, promising to veto a bill that would provide students vouchers for use at the schools of their choice, public or private. Vouchers promote the much-adored equity by offering the poor a chance to attend often-superior private schools, debunking the antiquated socialist notion that public education can compete in the marketplace. By denying parents the right to hire teachers when they see

it as needed and preventing students from choosing schools through a voucher program, leftist equalizers condemn all children to an educational malnourishment that will lead to disaster as these kids mature and face the world unprepared.

Reverse Discrimination 101

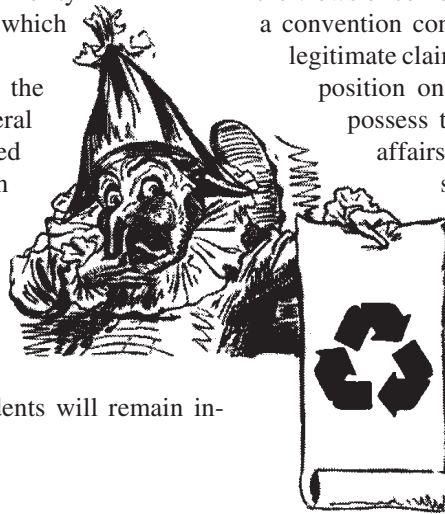
As the rest of the nation continues derailing affirmative action, administrators at Chicago's University of Illinois tried to shift into reverse. Apparently, incorporating preferential treatment into its admissions practices was no longer sufficient; the University recently attempted to extend the insidious practice into the domain of course selection. Under the guideline, students of color would enroll in classes earlier than whites. Established twenty years ago, the policy formerly granted only disabled students and overburdened jocks the option. Over time, however, the plan degenerated into a twisted distortion which led last spring to 4,000 students, over 70% of the school's minority population, taking advantage of a privilege which effectively robbed their peers of classes.

But after receiving negative press and the threat of a class-action lawsuit from the federal government, the University of Illinois decided to revamp its absurd rule. Now priority in course selection is supposed to return to the disabled and some athletes, still less than ideal, but an improvement nonetheless. Sadly, leftists can rest assured that the school has not abandoned this radical measure—a semantic loophole providing preferential treatment for “differentially qualified” students will remain intact; accordingly, so will discrimination.

Recycled Rationale

A revelation akin to the one experienced by Muhammad enraptured the Massachusetts state legislature last month when it finally realized that the Commonwealth's citizenry will not respond to high-handed demands for recycling issued by faceless bureaucrats. Beacon Hill apparently decided to promote the eco-practice indirectly by charging the individual per ton of garbage produced, thus offering the citizen a vested interest in generating the least amount of trash possible. Since recyclables would not be charged, the plan would also induce more recycling. The dismally low percentages of people previously recycling illustrates the ineffectiveness of legislating enviro-morality.

Right-minded individuals have long recognized that the best solution, short of abandoning the wasteful program altogether, involves providing incentives. Though the largely Democratic State House seems willing to concede that incentives yield higher performance rates than legislative demands in the area of environmental awareness, it quizzically abandons the same reasoning when applied to programs like education-vouchers, which offer schools an incentive to improve in order to attract students and rake in revenue. Unfortunately, the inconsistent left still believes logic resides in a vacuum.



United We Fall

The United Nations once again threatens to tread on US sovereignty. Last week, Bacre Ndiaye, the world body's Special Rapporteur on Extrajudicial, Summary or Arbitrary Executions embarked on a monitoring mission to examine capital punishment in America, a year after a similar investigation on racism. Under pressure from Congressional Republicans, President Clinton denied the apparatchik access to high-ranking government officials. Unperturbed, Ndiaye attacked both the Constitution and the country's approach to the death penalty on grounds that the accused may enjoy more rights under the UN's International Covenant on Civil and Political Rights than under the Constitution: “The overall aim is to work gradually toward the abolition of the death penalty. So any move in the opposite direction is to, in my view, undermine the convention.”

But the leader of the free world need not concern itself with the views of some globalist bureaucrat, nor with the conditions of a convention consisting mainly of third world nations with no legitimate claims to the moral high ground. Regardless of one's position on capital punishment, no outside entity should possess the authority to meddle in American domestic affairs. If the UN must exist, its efforts would better serve the international population by focusing on the very real disasters for which it was founded.

A Promise Kept

By many accounts the Christian organization known as Promise Keepers (PK) staged a very successful and significant rally in Washington D.C. as an estimated 1.5 million men congregated to pledge their Christian commitments to “love Jesus and be better husbands and fathers.” Critics such as the National Organization for Women and many leftist clergy disparaged the rally with charges of promoting subversion of women, lacking racial diversity, and demonstrating their hidden political clout to Capitol Hill through its conservative religious messages, but the truth is far less political.

PK indeed wanted to send a message through the rally not only to Washington, DC, but to all Americans. It wanted to convey that there is a longing sense for healthy community relationships among men, women, and children. The rally addressed the moral deterioration in modern America that can be attributed partly to the lack of commitment men have to their “homes, churches, and society.” Promise Keepers billed the rally as a forum where men can confess their own sins that contributed to these ills. As a result, many attendees expressed hope that a public outpouring of confession and a perception of divine forgiveness would inspire a national re-awakening transforming hundreds of troubled communities for the better. The event should be noted not just for its sheer spectacle but for the fact that individuals united across oft-divisive boundaries to pledge a commitment to voluntarism, personal responsibility, and other values that made America strong.

Fortnight in ReviewSM

Comedy is allied to Justice.
—Aristophanes

PS Attorney General Janet Reno is thrilled that juvenile crime dropped for the third straight year, adding that the decrease represents “real progress... I don’t think we can talk about it as a blip.” She attributed the decline to the fact that her agency had succeeded in burning children who might eventually have become criminals.

PS Fresh from Janet Reno’s good news, Somerville courts convicted 17-year-old Eddie O’Brien for first degree murder in the final page of a case shaking up locals for the past three years. O’Brien’s parents worry how their son will fare in prison. Notes his father, “We hope the inmates in there know that Ed got a royal you-know-what, and I believe they’re going to take care of him.” Coming soon: more you-know-whats.

PS Defense Secretary William Cohen is brimming with enthusiasm over the Army’s plans to fire a laser beam at an Air Force satellite, noting that the weapons test will herald a new era in space age weaponry while only costing the taxpayers twenty-five trillion dollars.

PS During a routine training mission, a Navy F-14 Tomcat fighter jet crashed in the Atlantic Ocean. Military officials speculate it was shot down by an Army satellite.

PS Rev. Charles Stith encouraged the MBTA to resolve discrimination complaints, hoping to “make the T a leader on the issue of diversity.” Apparently red, orange, green, and blue just weren’t enough.

PS Massachusetts Gov. Paul Cellucci pledged to crack down on lawmakers who don’t pay their taxes. Or their credit-card bills.

PS Democratic Bay State gubernatorial candidate Joe Malone will be sitting in a dunk tank at a Boston Catholic school carnival, which, unfortunately, does not have enough piranhas.

PS John-John’s wife Carolyn Bessette Kennedy is running scared-scared after finding out that her masseuse at a Florida resort had tuberculosis. Actually, insiders speculate the masseuse is a CIA plant.

PS WBZ-TV Boston sportscaster Bob Lobel’s ex-wife fired statements to the press accusing her husband of wearing women’s underwear. Not that there’s anything wrong with that.

PS Gianni Versace’s new spring/summer 1998 collection debuted in Milan last week despite the designer’s murder this past summer. Notes now-in-charge sister Donatella Versace, “It’s designed for a woman who acts feminine but thinks like a man.” Sort of like Gianni Versace in reverse.

PS Texas commenced an \$8.6 billion lawsuit against the tobacco industry to recoup socialized health care costs. They could start by removing all those government-run statewide spittoons.

PS After his annual physical, Bubba’s ten doctors fitted the Crook-in-Chief with a pair of hearing aids, thus lending credence to his statement to Janet Reno that he hasn’t heard anything that’s happened in the White House in the past four years.

PS A Wisconsin judge threw out a sexual harassment lawsuit brought against a Kentucky Fried Chicken franchise, stating that remarks like the suggestion that female employees get a tattoo of Colonel Sanders on their breasts could have been a “an effort to achieve a legitimate business goal... and promote group solidarity.” The judge then suggested that jurors get tattoos of Clarence Thomas on their rears.



PS Tokyo police are considering segregating subway cars by sex in order to protect women from unwanted groping and fondling in crowded trains. Disgruntled groppers claim they were only trying to promote group solidarity.

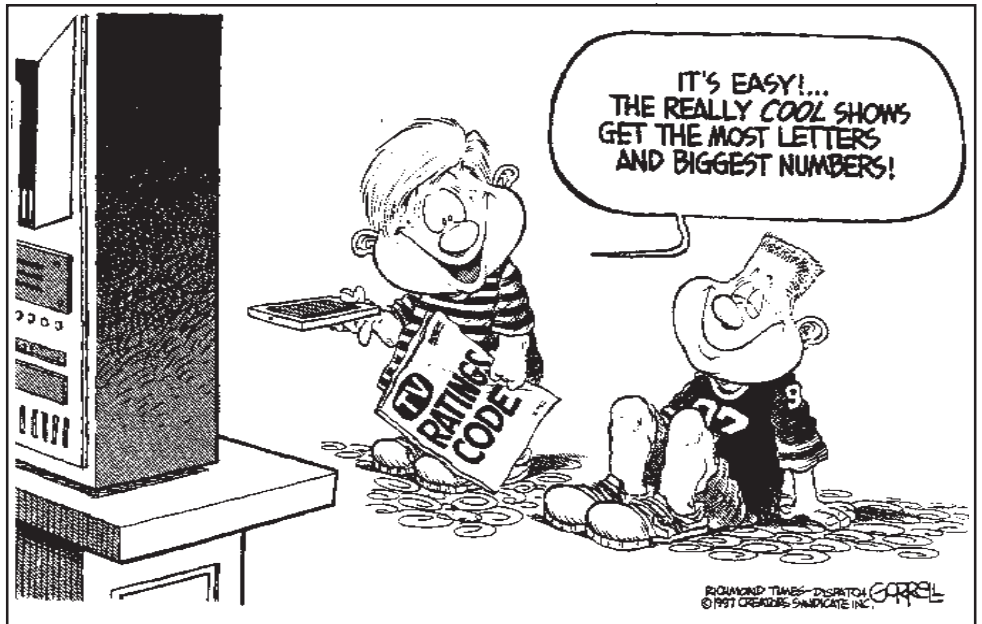
PS While Tokyo gives common sense a try, Americans prove they still just don’t get it. Strike one: a Massachusetts judge forced a women’s health club in the Back Bay to open its doors to men. Strike two: after the EEOC’s three-year-long tangle with Hooters, the steamy restaurant chain will be forced to begin hiring men to wait tables. Can’t we all just get tattoos and be done with the whole business?

PS A salvage operator searching for sunken Spanish treasure discovered the remains of a yacht used by Presidents Hayes, Garfield, Arthur, Cleveland, and Harrison. It had sunk when President Clinton stepped on board.

PS ABC produced a TV movie based on Alan Dershowitz's book, *The Advocate's Devil*, about a lawyer who defends a famous athlete while gradually coming to believe that he is guilty. Think O. J.'s lawyer is trying to tell us something?

PS Two Nebraska Muslims, 28 and 34 years old, were arrested for marrying a friend's 13- and 14-year old daughters. The men claim they had no idea it was illegal and were simply following a custom. No word yet on whether Salvatore Sicari and Charles Jaynes will file a similar defense.

PS Filming an episode of his new sitcom, Fred Savage was almost impaled by a spike that was carelessly left sitting on a desk. Guess these aren't the wonder years anymore.



PS Boston police combed MIT's Phi Gamma Delta house for evidence under which members could be tried for the drinking death of Scott Krueger. But they were disappointed, finding only benign household objects: a hundred or so funnels, a water-slide, an ice sculpture, and a bunch of smoking devices for tobacco use only.

From the Elephant's Mouth

☞ Dateline: Hill Hall, 12:30 am, after TCU Election Day. Anonymous **freshmyn senator-elect** gets carted to **Larry Memorial** for alcohol poisoning. Who does she think she is, a **Kennedy**? ... **TUPD** wins campus safety award from Security on Campus inc. In separate news, officers arrest a man on Packard Ave. with several pounds of marijuana, while the **gun-toting townie** who flashed iron at a Sig Ep party remains at large. File under bloopers.

☞ Daily hack **Jason Cohen** writes, "Something obviously should be done to prevent the fraternity scene from becoming a battle zone more closely resembling **Bosnia** than Medford." Apparently Mr. Cohen hasn't driven through **West Medford** lately.... Speaking of **Barnes and Noble** expansion plans, Tufts Book Czar **Patti Lee** claims, "We want to make it easier to go through the process of selecting and buying books for class." How about buying used books back for more than five cents on the dollar, Patti? ... Writes animal-right terrorist **Jaime Roth**, "When you see an article proclaiming that our treatment of animals is unjustifiable, it requires that you recognize, if only for a moment, all the ways in which your lifestyle depends on the suffering of others." Now put that kerosene down!

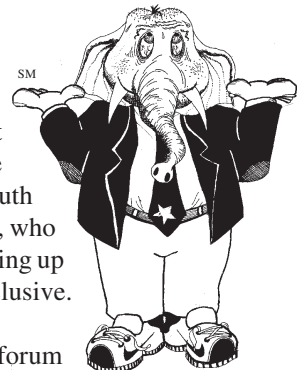
☞ Just when you thought **Daily columnists** couldn't get any worse, along comes a new dynamic duo. Rebel without a clue **Lauren Heist** pisses off Tufts womynists with bizarre Hillary-Clinton-slam while penning such gems as, "So where does that leave me now? I am torn between keeping my own views out of

ignorance or taking on new views out of spite." **Chinese Proverb** says, "He who has nothing to say keeps his mouth shut." But don't forget **Brad Snyder**, who proves that criticizing Tufts and sucking up to administrators aren't mutually exclusive.

☞ The **Ex-College** plans to stage a forum between estranged **UNICCO** employees and administrators. Everyone will be handed a Nerf bat at the door and encouraged to express their inner bitch.... While local liquor stores claim declining sales in recent years, binge drinking is up. **Armand Mickune-Santos** of the Alcohol and Health Education Center says frats worsen the problem by throwing late-night beer bashes: "The goal [of partygoers] is clearly to get drunk." Actually, they're just networking events for up-and-coming **student government leaders**. ...

☞ Predictions: **Mary Jo Kopechne's** body found caught in the spokes of an **unidentified freshmyn senator's** bicycle.... Bookstore renovation actually results in superior service, and **Patti Lee** grows wings.... Tufts hires **Margaret Thatcher** to negotiate with ex-**UNICCO** employees.... Davis Square **Mickey D's** petitions Somerville court for a restraining order against **Jaime Roth**.

☞ THE ELEPHANT never forgets.



*Cooperative learning, collaborative thinking,
collective achievement: today's professors' favorite
buzzwords hold our education hostage.*

Ship of Fools

by Aimee Peschel

Group work has always been a sore spot for me. Perhaps my dislike for so-called cooperative learning began early in my academic career when my elementary school eschewed traditional areas of study such as phonics and arithmetic in favor of creative-writing "sharing groups" and math "feeling partner journals." Yes, it was very fun to write to my partner about the way the number seven made me feel, but it wasn't so much fun anymore in junior high when I had no grasp of its integral value in an equation. Creating a camcorder cinematic montage inspired by *Gulliver's Travels* was an amusing way to spend junior honors English. It wasn't until I got back my first college paper that I found myself more than slightly bitter that all my group-inspired creativity and "collective thought" hadn't given me the skills to articulate my opinions in written form.

I had hoped my experiences with group work would be far behind me when I entered college and looked forward to hearing insightful lectures from accomplished professors. This was certainly not the case as I began classes at Tufts. I found group work to be rampant, making up portions of the curriculum in everything from English to Psychology, Philosophy, and Engineering classes. The Experimental College initiates freshmen into this new mode of learning through their Explorations seminars, dismissing as "old" and irrelevant any kind of education that involves an authority

communicating knowledge to students.

Agonizing over "team" journal entries while listening to my roommate curse trying to edit together portions of a group paper left me wondering if group work were benefiting anyone at all. But practical failings aside, the theory is shady enough: it asks that individual opinions be muted to form a group opinion, that personal ideas and philosophies be compromised to meet those of others. What some might call practice for real-life situations only disables the skills to formulate and express personal opinions.

Assigning a group paper may sound like a good method to get a well-researched, thought-out product, but, in reality, the paper is either authored entirely by one frustrated, uncompensated student, or ends up an incoherent jumble of contradictory paragraphs written in different styles. Anyone who has ever been assigned a group project can attest to the fact that more time is spent arguing over trivialities like which font to use than what the work is actually about. The group project becomes a headache, something that needs to be finished but never will be due to conflicting schedules, opinions, and work ethics of group members. More often than not the work is delegated to a sole group member whose ideas, time, and effort provide the whole group with unearned credit.

This new style of teaching allegedly seeks to foster relationships and respect

among students and faculty by encouraging dialogue and seeing everyone as an equal. Debate between students and their educators is an important part of learning, but it is also important that students be given a strong background in each subject by someone with knowledge. College students can be remarkably intelligent and inquisitive, but it must be noted that they are in college to learn in a structured setting from those with wisdom and a professional grasp of their disciplines. Like communism, collective learning appeals to utopian ideas but fails to produce results.

A lack of teacher leadership along with the repression of individual ideas is a dangerous combination that can detract from a student's college experience. How much can a student learn from three other students who are blank slates when it comes to the principles of philosophy? The sum of students' ignorance cannot produce learning comparable to a professionally led discussion and lecture. Group work is a disappointment, a letdown to what students expect from a school with a reputation as scholarly as Tufts's— not to mention a \$30,000 price-tag. Investing large amounts of time and money to talk with my peers is not what I consider a valuable learning experience, but, rather, something I could have done for free at home.

Man's greatest achievements come from individuals working towards something about which they feel passionate, not people herded together and forced to work with others, surrendering their ideals to group "standards." The individual is capable of wondrous accomplishments when allowed to think and work freely. Tufts is blessed with an energetic student body as well as gifted professors. The best way to put these advantages to work is to let the teachers teach and the students learn.

*Miss Peschel is a sophomore
who has not yet chosen a major.*



FACULTY FOLLIES

Dolo Sine Veritas

The Journal of Irreverent Embarrassments at Tufts University



INSIDE THIS ISSUE

We Want You! * Justice for Janitors! * Diversify, Diversify, Diversify!

LETTERS

To the Editor:

I've got a bone to pick with you for something you printed in your current issue. In your faculty recruitment advertisement, you state, quote, "We're looking for a few good transgendered Navajo paraplegics." But by using the word "look," you clearly imply that your institution is lookist-centered, i.e., a University for, by, and about people who are visually gifted. Unfortunately, the truth is not so lucid. Your callous, insensitive advertisement clearly communicates to the blind that Tufts simply isn't about them, that they aren't welcome. I suggest you remedy this problem by replacing the word "looking" with the more vision-neutral "searching" and institute an aggressive policy of Affirmative Action aimed at recruiting more visually impaired faculty, particularly in areas where they are historically under-represented, as in the Visual Arts.

Angered and incensed,
Zoo-Anne Estranged

Bravo! A stirring argument. We'll make the changes immediately. By the way, are you looking for a job? —Ed.

To the Editor:

Perhaps Tufts should change its slogan from "Pax et Lux" to just plain "Pax." Any deconstructionist'll tell you that all the former says is "Peace and White." I don't think that sounds Correct, do you?

Reading between the lines,
Leslie Ammonia

A Poem

Ode to UNICCO
by G. Whillikers,
Department of Physics

Some say you're an inspiration.
Others say you're neat.
I drop my jaw in adulation
When, in pure anticipation,
You, in rain, in snow, in sleet,
Would come to work to watch TV.
In praise of you, I slapped a beat,
'Til you arrived
To clean my sheets.

Quote of the Week

"We believe that... a highly focused continuing commitment to diversification will constitute a positive step for improving the diversity of our faculty."

—I. Melvin Bernstein,
Memorandum, 9/25/97

ANNOUNCEMENT

In an effort to promote diverse diversity on campus, we are proud to offer the following mandatory workshops. We would appreciate it if you volunteered to attend.

Making Tough Choices:

**11-Year Old Tibetan Single Welfare Mother or
94-Year Old Senegalese-American Lesbian Single Mother?**

An interactive discussion on undergraduate admissions with Dean Walter Swap
B.Y.O.B. (Bring Your Own Beans)

The Flip Side of Immigration:

Good When it Boots Bob Dornan, Bad When it Boots UNICCO
A multi-perspective panel featuring ex-Dean Elizabeth Ammons and her good twin

To the Tufts Community:

Tufts University prides itself as a place where individuals who deviate in the slightest bit from the leftist status quo are ostracized and hunted through the night like rabbits. Furthermore, this institution strongly supports the spirit (if not the letter) of the Third Amendment of our Constitution prohibiting the quartering of soldiers in freshmen dormitories. Thus, when binge drinking threatens the quality of life on campus, we must actively encourage Resident Assistants to take action. Only through impromptu rounds of Duck-Duck-Goose at faculty meetings can we come to grips with the greatest evil facing society today— non-alcoholic beer— and arrive at a tri-lingual level of understanding, undressed in an objective fashion, that ensures that every child is a wanted child.

More important, however, is the issue of racism on campus. I'm sick of seeing those crosses burning outside my window all the time. I'm sure the student body feels the same way. Personal and group defamation, especially of those who cannot easily defend themselves, like a bubble-boy, for instance, should be viewed as unacceptable. Mean people suck. I am sorry to find that once again this fall hateful statements have found their way into UNNAMED CAMPUS NEWSPAPERSSM within our community. I'm really, really, sorry. I won't do it again. I swear, it was I. Melvin who stole the cookies from the cookie jar.

Where was I? Pass the Chianti. Oh, yeah. Racism. We should all condemn such behavior. Celebrate diversity. Question reality. Stop nukes. Make love, not war. Women make great leaders. You're following one. It'll be a great day when Tufts has all the money it wants and THE PRIMARY SOURCE has to have a bake sale to print an issue.

President Gianni DiBiaggio

**WE'RE LOOKING
FOR A FEW
GOOD
TRANSGENDERED
NAVAJO
PARAPLEGICS. ♦**



♦ **CRACKERS NEED NOT APPLY.**

Faculty Follies proudly presents...

Ask Gary Goldstein



Dear Gary,

I was wrongfully dismissed from my job at Tufts for, of all things, being true to my Communist colors. The official word is that I voluntarily returned to the English Department, but the truth is I was replaced with cheaper immigrant labor. Can you help me?

Eerie in East

I would help you if you were unionized, sister. How can you say you are Red when you make no effort to promote solidarity within your ranks? Besides, your picket signs were bigger than mine and that violates every conviction in my egalitarian body.

Dear Gary,

I lost my cushy job as President of the Teamsters. I say a little corruption is what makes the union go 'round but the authorities see it another way. Do I have a case?

Cement-shoe-wearin' Ron

I'd love to help but you share names with the most nefarious American next to McCarthy and the "Where's the Beef" lady. I speak, of course, of the man who sent spies to the Soviet Union to break down the greatest empire ever from within—not to mention treating those air-traffic controllers so unjustly. It just brings back too many painful memories.

Dear Gary,

You're an embarrassment to the University.

Comfortably Right

Dear Fascist,

I know you are but what am I?

Dear Gary,

If you succeed in getting UNICCO workers re-hired, will you start another protest defending unemployed ISS custodians?

Just checking,

Non-contradictory in Nantucket

Uh... er... well... We'll cross that bridge when we come to it. Or not.

Gary!

I couldn't help but notice that the pro-UNICCO posters try to trick students into thinking that the reason their dorms look like crap is because ISS is doing a bad job, rather than the fact that Tufts's dorms are just plain crappy. Just whom do you think you're fooling?

Wretched in Wren

All the freshmen that didn't have to live in shoddy UNICCO-maintained dorms. Shut up or you'll hurt the cause. Next!

Dear Gary,

As a sensitive bleeding heart, what do you make of the fact that

half of UNICCO's arguments consist of bashing ISS workers for being immigrants? Isn't this racist and the kind of behavior that Tufts shouldn't have to stomach?

Concerned in Concord

Nope. The proletariat can do no wrong.

Dear Gary,

What's your opinion of Alan Greenspan's monetary policy at the Federal Reserve?

Curious in Cleveland

MONEY IS THE TOOL OF THE DEVIL! Next question, please!

Hey, Gary,

I've been following the debate closely and have one question: why are so many of you commie protesters in the *Physics* department? Don't you guys have more important things to do, like building rockets or something?

Confused in Cooperstown

No comment!

NEXT ISSUE: While Gary spends his vacation visiting Marx's grave, fired Dean Liz Ammons fills in to answer your mail.

*The truth behind Tufts's Affirmative Action.
It's even worse than you feared.*

Quotas, Lies, and Diversity

by Colin Kingsbury

From the first days of Orientation to farewell speeches at Commencement four years later, Tufts hammers its unique philosophy of cosmetic diversity into every student with singular purpose. Lately much of the usually hollow rhetoric has hinged on the topic of "diversifying" the faculty. Though the mere mention of the dreaded "d-word" arouses suspicion in more critical circles, few members of the student body understand that this process which sounds so noble in theory relies on overt racism for its success.

This past April, THE PRIMARY SOURCE published an exposé by this writer which revealed that, in one case, University officials in no uncertain terms excluded white candidates from consideration for a one-year teaching position. While this constituted by far the most explosive charge, the use of special "targeted searches" and "window-of-opportunity searches" for hiring new faculty aroused concern as well. These searches rely on the use of specially tar-

geted advertising and informal networks among minority faculty members to attract applicants from only the desired categories (sex, sexual orientation, race, ethnicity, etc.) Most tellingly, University officials alternately lied that such programs were not in use, denied that they ever had, or refused to even take the time to reject requests for an interview.

Despite uncovering such disturbing evidence, Tufts's plans for the immediate future remained unclear. Michael Powell, the President's Special Assistant for Affirmative Action, insisted that Tufts suspended the use of targeted searches pending further discussion. Shortly after, a source stepped forward to state that his department was engaged in a targeted search even as Powell gave his original interview. Even at a University which rarely operates in a terribly open manner, it was disconcerting to catch an important official lying on the record about a program many students and faculty find questionable.

Powell responded to these charges with a rambling and vaguely threatening letter which referred to my article as "a very interesting 'read.'" What Mr. Powell meant by placing "read" in quotations remains unclear, but he went on to place me "on notice as to the erroneous statements in your piece alleging my office met with an A&S department to discuss targeted searches two weeks ago [*Writer's note: no such allegation was ever made*] and your characterization of the comments I made during our interview as lies." For further intimidation value, Powell circulated the letter to the university President and Vice President and referred to a Supreme Court case. The article nonetheless ran with all charges intact, and the University tellingly lodged no further protest.

Last week THE PRIMARY SOURCE, obtained a number of documents revealing the full extent of Tufts's affirmative action hiring plans for the near future, and it is a startling picture indeed. Beginning this academic year, the University intends to carry out a "Faculty Diversification Initiative" with targeted searches and other racist hiring schemes at the core. Yet despite the scope and expense of this program, few students truly understand its significance.

In a memorandum dated September 25th, vice president I. Melvin Bernstein stated, "One of the major recommenda-

Continued on the next page.

F. The Dean and the Affirmative Action Officer review and approve "preliminary short lists" for diversity. (The preliminary short list includes the applicants who are serious contenders -- the ones that a search committee will seriously consider for on-campus interviews. Typically, a preliminary short list contains 10-20 applicants.) When a department has made decisions about the preliminary short list, it should submit to the Dean and the Affirmative Action Officer the demographics (breakdown by sex and by racial/ethnic group, to the extent that they are known) of its preliminary short list, and of its total list of applicants. If the Administration is not satisfied with the way in which the pre-approved recruitment plan was carried out, with the overall pool of candidates, or with the preliminary short list, the Administration has the right to ask the department to carry out more aggressively its affirmative action plan, including delaying its interview process.

From "Recommendations of the Ad Hoc Committee on Faculty Recruitment," September 24, 1997.

+ Diversity. We enjoy "diverse diversities," not just racial and ethnic. We have a flourishing adult education program (REAL), for example. Just yesterday I nominated a 24-year old single mother of a 7-year old for a major scholarship. We are all agreed that diversity is important, and we must be careful to celebrate diversity in all its varieties.

From "Thoughts on 'Initiative in Higher Education'" by Walter Swap, June 23, 1997.

Continued from the previous page.

tions to come from the ad hoc committee of Department chairs, [sic] was to set aside funds to attract and recruit additional high quality faculty from diverse backgrounds.” More to the point, a certain unspecified portion of the funds used to hire faculty will now be set aside specifically to hire “diverse” faculty members. No matter how one frames this, the fact remains that this initiative creates a quota. While students and faculty alike rarely complain about the hiring of additional faculty, this program siphons money meant for attracting superior faculty with regard only to academic qualifications and uses it to promote Tufts’s vision of a diversity based on skin pigmentation. No number of platitudes referring to “a diverse faculty of the highest quality” can change the fact that when one places initial priority on anything *other* than academic quality, quality suffers.

While faculty prostrating themselves before diversity’s altar is hardly new, these documents include previously unknown or unconfirmed details concerning the process of diversification itself. One page dedicated to the “Focused Recruitment Search,” or targeted search, states that “anyone who applies for this potential position is welcome to apply and will receive full consideration,” suggesting that Focused Recruit-

ment Searches are indeed, as Michael Powell claimed, race-neutral. Curious why it is called a “potential” position? Item number three explains, “The position is potential because it is not known at the outset whether or not it will be possible to attract a strong and diverse pool of applicants.” To translate from Ballouney into English, “if only white people apply, the job doesn’t exist.”

The text of the “Recommendations of the ad hoc committee on Faculty Recruitment” contains many more passages worth close scrutiny. After the initial culling of the applicant pool for a faculty position, the department “should submit to the Dean and Affirmative Action Officer the demographics (breakdown by sex and by racial/ethnic group, to the extent that they are known) of its preliminary short list, and of its total list of applicants.” In the past, academic departments enjoyed relative autonomy in hiring decisions, with the administration’s role confined largely to approval of budgetary decisions. Now, however, Ballou plays Big Brother. “If the administration is not satisfied with the way in which the recruitment plan was carried out, with the overall pool of candidates, or with the preliminary short list, the Administration has the right to ask the department

to carry out more aggressively its affirmative action plan, including delaying its interview process.” Considering the administration’s record in recent years, this is tantamount to handing the fox the keys to the hen-house.

Critics might contend that these rec-

To translate from Ballouney into English, “if only white people apply, the job doesn’t exist.”

ommendations came not from Ballou, but from the faculty themselves. Regardless of their support for initiatives such as this, department chairs typically defend their turf with jealous pride. So surely a good reason exists to justify the ad hoc committee’s recommendation to empower Ballou in this manner. A quick scan of the committee’s membership hints at an explanation. The seven Departments represented include English, Urban and Environmental Policy, Drama and Dance, and Sociology and Anthropology, and while the Tufts faculty is hardly known for its political restraint (witness the ISS-UNICCO debacle), these departments stand out as radicals of the first degree. Despite outward

Request for Preliminary Proposals

Tufts University has had a long-standing commitment to diversifying its faculty. During the 1996-97 academic year, the Ad Hoc Committee on Faculty Recruitment reviewed strategies for faculty searches in Arts & Sciences and made a series of recommendations to the Arts & Sciences academic administration and the chairs of Departments and Programs, with the goal of recruiting and hiring a diverse faculty of the highest quality. Please refer to the recommendations for more details. These recommendations, implemented this year, are endorsed by the Deans of the Faculty and will be discussed at an early faculty meeting to permit broader input and any agreed-upon modifications.

From “Faculty Diversification Initiative.”

VII. Other recommendations of the 1992 Report. In addition to the steps outlined in parts II-VI above, carrying out all of the recommendations from the 1992 Report that have not yet been implemented entails the following initiatives:

A. “President shall direct the Development Office to make efforts to secure additional endowment and other funds specifically for the purpose of increasing faculty diversity through minority hiring.” (Step I.C, 1992 Report)

From “Recommendations of the Ad Hoc Committee on Faculty Recruitment,” September 24, 1997.

appearances, a meaningful proportion of the faculty does not support outcome-based programs such as those described above; packing a committee with fellow-travelers to churn out recommendations parroting the party line makes the task of instituting quotas much easier. For committee members such as Linda Bamber and Susan Ostrander, the prospect of handing control to the ultra-politicized denizens of Ballou must induce fits of euphoria.

Several years ago, race-baiters frustrated by their inability to argue convincingly that liberal institutions such as Tufts practice racism and thereby justify programs such as targeted searches dreamt up an artifice called "institutional racism." This concept holds that years of domination by white males etched racism and prejudice onto the innermost souls of places such as Tufts. These misfits even argue that racism forms such an inherent part of our experience that only the deepest and most stringent investigations stand a chance of ferretting it out. Needless to say, the radicals got this one right. Except that racism here isn't "institutional," it's *institutionalized*.

Mr. Kingsbury is a senior majoring in Economics and minoring in Chinese.

FOCUSED RECRUITMENT SEARCH

A "focused recruitment search" is a search in which the advertising and outreach for a position is focused to accomplish the goal of building as diverse as possible a pool of applicants. Affirmative Action law allows for flexibility in the manner in which a position is advertised, and thus it is permissible to do aggressive outreach and networking to advertise a position, in place of advertisements in the "traditional" venues. All applicants for a position in a focused recruitment search will receive full consideration, and anyone is welcome to apply.

1. Through a variety of advertising and outreach mechanisms detailed below, department members recruit applications for a potential position in a given discipline and field. People who are contacted are told that this recruitment and outreach are part of a Faculty Diversification Initiative being undertaken at Tufts. Tufts is consequently interested in building as diverse as possible a pool of applicants for this potential position, and is particularly interested in attracting candidates from underrepresented groups to apply. Nevertheless, anyone who applies for this potential position is welcome to apply and will receive full consideration.

2. Advertising and outreach mechanisms include:

- (a) Phone calls and in-person conversations.
- (b) Letters.
- (c) Electronic-mail messages.

3. While the job description for this potential position can be essentially the same as a job description for a "regular" position, it is important to state that it is a potential position. The position is potential because it is unknown at the outset whether or not it will be possible to attract a strong and diverse pool of applicants.

4. When department members are satisfied that they have a strong and diverse pool of applicants for the potential position, they discuss with their dean whether or not they should proceed with interviews.

b. After receiving approval from the dean, the department proceeds with interviews and candidate selection.

From "Focused Recruitment Search."

As you know, we have been working collectively on a program to improve significantly the diversification of our faculty. One of the major recommendations to come from the ad hoc committee of Department Chairs, was to set aside funds to attract and recruit additional high quality faculty from diverse backgrounds. Working closely with the Deans of Liberal Arts and the Dean of Engineering, we have created the opportunity to hire additional faculty this year and it is our intent to continue this in future years.

We believe that this kind of aggressive identification of resources and a highly focused continuing commitment to diversification will constitute a positive step for improving the diversity of our faculty.

From "Diversification of our faculty," Memorandum from Vice President I. Melvin Bernstein, September 25, 1997.

In 1992, the Ad Hoc Committee on Minority Faculty Recruitment recommended a number of steps to increase the diversity of the faculty, unanimously endorsed by the Arts & Sciences faculty. In 1992-93, 13.1% of the Arts & Sciences tenured and tenure-track faculty were members of underrepresented groups. Yet by 1995-96, there had only been a slight increase to 14.4%; and among a total full-time faculty of 334 in that year, there were, for example, only 12 African-Americans. There is concern that Tufts has not been making enough progress in diversifying its Arts & Sciences faculty, and that the university needs to continue to develop strategies for building a more diverse faculty.

From "Recommendations of the Ad Hoc Committee on Faculty Recruitment," September 24, 1997.

The Republican Revolution, three years later, is dead and buried.

What Happened to the Contract with America?

by Craig Waldman

No one has fully explained why, three years after Newt Gingrich first unveiled his Contract with America, the Republican Party has dwindled into obscurity. But the Grand Old Party remains a mere shadow of what it once was. Gingrich's glorious revolution has long since fizzled out; the coalition failed to capitalize on leftist blunders and allowed the media establishment to back it into a corner.

The Party of Lincoln should have heeded the first Republican President's warning that, "A house divided against itself cannot stand." Indeed, the GOP's first major hurdle involved the disunity that manifested itself up to, during, and after the last campaign season. The political dog-fight that erupted on Capitol Hill should have pitted Republican against Democrat; instead, it pitted Republican against Republican, as House members willfully distanced themselves from their Speaker and other Congressional leaders.

At a time when Gingrich needed his colleagues' support most, they were stamping constituency mailings boasting of their bipartisan efforts with President Clinton and the Democratic Party. But the final straw arrived this summer when GOP members broke rank and attempted to overthrow their leader, in effect rendering Gingrich as impotent as a eunuch. Instead of rolling ahead on a renewed Contract with America, he was left battling for control of his own party. Perhaps most disconcerting is what the failed coup's aftermath brought. As otherwise praiseworthy conservative leaders like Bill Paxon resigned, moderates took hold of the reins, a fate worse than the status quo. As history shows, moderates aren't revolutionaries.

In order for the Republicans to succeed, they need a platform of common goals. *National Review* published an outline of Senator Mitch McConnell's ideal agenda. Ranking among his most important issues are taxes: "Whether the tax issue ends up being defined as a tax reform or a tax reduction, I think the Republicans need to stay on the offensive." (Recent Congressional hearings on IRS horror stories offer even more fodder with which to animate the GOP.) McConnell also advocates eliminating all national race preference laws, instituting school-choice vouchers, and in the area of tort reform, providing a \$200 auto-insurance reduction for those who waive the right to sue for pain and suffering. These important improvements can materialize, but only with the prodding of a united GOP.

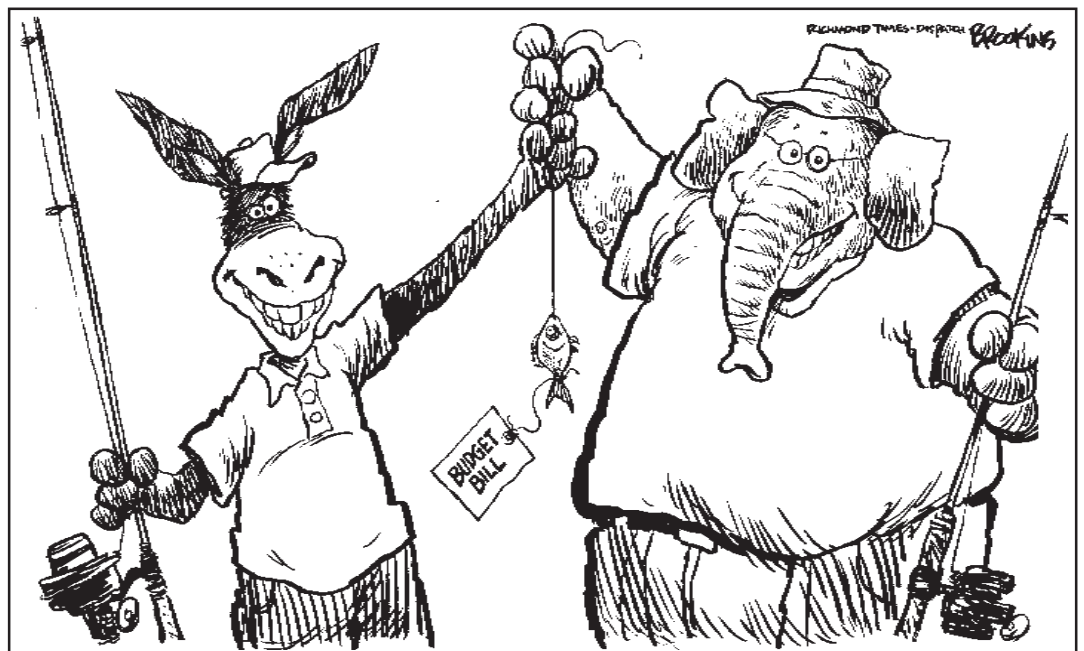
But the Republican Party can't even reach consensus on these simple conservative principles. Jack Kemp, Colin Powell, and now even Gingrich favor affirmative action. In a May *Meet the Press* appear-

ance, Gingrich stated the need for "affirmative action" in order to "reach out" to blacks. This reversal from his position in 1991, when on the same show, he said, "I believe you ought to have affirmative action on the individual basis based on economics and culture, not based on race" indicates the sad extent to which he has allowed the media establishment to intimidate him. But, he went even further this May by denouncing fellow conservatives for not reaching out to those who need affirmative action. The party's key players, in denouncing the fundamental conservative ideas held by mainstream Americans, risk losing the GOP altogether.

In general, Congressional Republicans have made too many concessions on matters which should have galvanized a coalition. The issues that had been important to them—immigration reform, abolishing the NEA endowment, tax reform, and welfare reform—have lost their fervor. The budget, perhaps the greatest opportunity for the party to distinguish itself from the White House, proved a disaster; the party compromised almost everything it believed in by giving in to new domestic expenditures, new entitlements, and more social spending.

The GOP fought hard for a balance budget, but caved in to the President, who won a whopping 80% of the spending increases he sought. The budget-agreement

Please see "Contract," continued on page 20.



*Is Chile's economic "miracle"
thinner than it looks?*

The Chilean Miracle: Myth or Reality?

by Tracey Seslen

The 11th of September, 1997, marked two milestones in Chilean history: the 24th anniversary of the overthrow of President Salvador Allende by General Augusto Pinochet and the last anniversary spent by Pinochet as Commander-in-Chief of the Chilean armed forces. For many, the 11th was a day of protest. In the northwest sector of Santiago, thousands marched in denunciation of the brutal tactics employed by the dictatorship to eliminate the "Marxist influence" in Chilean society. Meanwhile, in the south, students armed with slingshots and Molotov cocktails attacked members of the national police, the group responsible for carrying out the tortures and executions which characterized the early years of the regime.

In contrast, for many Chileans, the 11th was a day of celebration, a day to bid farewell to the man who rescued the Chilean economy from socialist chaos. Regardless of public response, however, Pinochet's retirement signals the close of an important chapter in Chilean history. During this period, he drastically reduced the role of the government in economic matters, lowering expenditures to a minimum, eliminating price controls, relaxing tariffs, and selling off most state-owned industries to private entrepreneurs.

The results were astounding; after an initial slump, Pinochet's free-market economic policy generated growth and reduced inflation to such a degree that many scholars predicted Chile would become the first South American nation worthy of first-world status. Following the demise of the dictatorship in 1989, Presidents Aylwin and Frei followed the precedent set by Pinochet of laissez-faire economics with similarly impressive results. But is Chile truly on the brink of becoming the 5th economic powerhouse of the Pacific, or, looking beyond the surface, will one find Chile little more than a paper tiger, a nation

with tremendous growth but relatively little development?

The Contemporary Chilean Economic Legacy

One could conclude from the results of the 1970 elections that the presidency of Salvador Allende was never really meant to be. He won with a plurality of 36% to incumbent Jorge Alessandri's 35%, facing heavy opposition in Congress from the very beginning. Lacking any real electoral mandate, Allende carried out his economic plan by evading rather than confronting Congress. In short, the economic policies of Allende's Popular Unity government attempted to stimulate the sluggish economy through massive income redistribution programs, aimed at the poorest members of Chilean society. By providing higher-than-inflation wage increases to the poor, Allende expected to increase demand, which would, in turn, spur entrepreneurs to expand production and reduce unemployment.

However, fears of expropriation and

nationalization led businessmen to sell off their machinery and close their factories, as they had no incentive to make necessary investments and manage them efficiently. Indeed, when Pinochet assumed power, he immediately imposed an economic shock treatment on the nation. Just when it seemed things could not get any worse, unemployment spread throughout the country, and industrial production dropped an additional 25%.

In the short term, however, the regime achieved its economic goals of reducing inflation and eradicating the budget deficit. As Pinochet secured his control over the nation, the effects of the shock treatment eventually gave way to growth. International prices of Chilean products improved, exports increased, and foreign investment dollars began pouring in. Shopping centers and high-rise apartments sprang up around Santiago, bus and rail transport improved, and, thanks to a significant reduction in import duties, modern electronic equipment found a place on store shelves. For many, this was justification enough of the overthrow of the Allende regime.

Unfortunately, between March and December of 1981, a series of international and domestic developments spurred a financial panic. But rather than letting the market correct itself, the government chose to intervene, bailing out, for instance, several failing financial institutions. Even worse, the government chose to fix the

*Please see "Chile,"
continued on the next page.*



*“Chile,” continued
from the previous page.*

exchange rate of the Chilean Peso, making Chilean exports uncompetitive in international markets. In the end, the neo-liberal economists complained that the reforms had simply not been carried far enough.

Chile, 1997

A careful look at the present-day Chilean economy reveals a weak foundation. Unlike the Asian Tigers, whose economies are based on electronics, automobiles, and other manufactured goods, the success of the Chilean economy depends upon its wealth of natural resources. Minerals constitute over 45% of Chilean exports, agricultural products 17%, wood products 14%, and fish almost 12%. Manufactured goods only account for 11.5% of annual exports. As a result, economic growth or decline is largely a result of forces beyond the control of entrepreneurs. Decreases of but a penny or two in world copper prices can send the economy into a deep recession. Already, El Nino has wreaked havoc on Chile's fishing and agricultural industries, killing millions of sea creatures and flooding fields. Fur-

thermore, days of relentless rain in mid-August washed out bridges on the Pan-American Highway, the only road connecting the northern and southern regions of Chile with its capital. Land-based shipping came to a standstill.

Another concern for the Chilean economy is a lack of diversification. In 1995, only 10 different products constituted 68% of exports, among them copper, nitrates, fresh fish, cellulose, wood chips, apples, and grapes. They lack the “cushion” diversification provides upon a drop in demand of one particular commodity.

Finally, although Chile boasts some impressive growth rates, labor statistics leave plenty of room for concern. Chile holds the world record for average number of hours worked per year (2,400 in 1994), yet productivity has grown at only 3% annually. Unemployment stands at around 8%, but if one takes into consideration the seasonal labor of the agricultural industry and the thousands of individuals selling low-value commodities on the street corners of Santiago, the number of Chileans earning a living wage year-round falls dramatically.

Certainly, the statistics paint a less-than-rosy picture of the nation's economy.

Nevertheless, legislators must not tackle the issues of poverty, unemployment, and sluggish productivity by reverting to statism, collectivism, and populist demagoguery. As famed author and former Peruvian presidential candidate Mario Vargas Llosa points out, “government ‘redistributes’ more efficiently by offering outstanding public education than by smothering private enterprise with oppressive taxes... by making sure that private property is accessible to the largest number than by harassing those who have property already.” Looking to the 21st century, Chile must strive to maintain its position as the leader in the Latin American free-market revolution. Primarily, this means lifting barriers to competition, and encouraging both foreign as well as domestic investment. At the same time, the nation's private citizens and entrepreneurs must work to improve education, expand basic infrastructure, and promote diversification of exports. Only then will this tiger find its way home to the jungle.

Miss Seslen is a junior majoring in Quantitative Economics and Spanish and is currently studying at the University of Chile.

*“Contract,” continued
from page 18.*

provisions include \$10 billion over the next five years in cash and medical benefits for non-citizens and \$5 billion more in food stamps and welfare-to-work schemes. Total welfare spending will increase from its current \$410 billion to \$530 billion by 2002. Congressional Republicans, meanwhile, received less than 25% of the tax cuts they pursued. *National Review's* Kate O'Beirne reports, “Republicans failed to win agreement to cut a single domestic spending program.” They accepted this deal in order to prevent the media from denouncing them as unfit to govern, but the country would have been better served if they had engineered another shutdown.

Unfortunately, Americans concerned with fiscal responsibility and social accountability cannot look to other Congressional leaders to address these issues. Trent Lott, Senate Majority leader, and John Kasich, Chair of the House Budget Committee, appear far more concerned with

promoting their own self-interests. In the name of bipartisanship, Lott labored to pass the Chemical Weapons Convention despite opposition from his own party, supported Lieutenant Kelly Flynn in her crusade against the military code, and endorsed many of Clinton's judicial nominees.

Kasich is no better, flirting with the Democratic notion of raising taxes on the rich, opposing repeal of the Bush-Clinton tax increases, and protesting defense mechanisms such as the B-2 bomber. The Ohio Republican has supported the NEA, health insurance regulations designed to curtail the so-called “gender gap,” and a “cautious” approach to affirmative action. But the silent majority waging a daily battle to preserve the American way of life, in which free enterprise and personal responsibility play vital roles, deserves better than what Gingrich, Lott, and Kasich have offered.

Senator Fred Thompson could use a primer on what Middle America wants as well. His campaign finance hearings should have offered the chance for Republicans to finally put the Democrats on the defensive.

Instead of proving how partisan campaign fraud really is, Thompson allowed the Democrats to give the false appearance that both parties share equal culpability. In the middle of the third week of hearings, just as the John Huang situation was heating up, the senator, in the interest of bipartisanship, caved in to the Democrats and summoned former GOP Chairman Haley Barbour to testify; nothing proved more distracting than the Democrats' ability to turn the tables.

It is a sad commentary on the state of the party that in the largest scandal involving the White House since Watergate, the Republicans could manage only a public snooze-fest. With long-range planning and a more tactical and sensationalized approach, these hearings could have delivered the White House to the GOP, signed and sealed. If the status quo continues into Election 2000, America can instead expect to turn the White House over to Al Gore.

Mr. Waldman is a freshman who has not yet declared a major.

*Ballou bureaucrats wreak havoc again,
this time over the Thatcher lecture.*

A Jumbo Run-around

by Micaela Dawson

It was a foolish mistake, one that won't soon bear repeating but that I'm ashamed to admit nonetheless: I tried to elicit the help of Tufts's incompetent administrators to get something done that would have benefited the university. Twenty-two full days before the date set for Lady Margaret Thatcher's visit, I called President DiBiaggio's office in an attempt to secure tickets to the lecture and reception for this journal's contributors; we hoped to present the Iron Lady with the Lifetime Achievement Honor THE SOURCE had awarded her two years ago. Had we succeeded, the unique PR would have brought prestige to Tufts, enhancing its image as a student-centered institution. (Past presentations of the award by THE SOURCE were covered in the administration's *Tufts Journal*.) But I soon learned that gaining entrance involved dealing with Ballou bureaucrats who, as I should have predicted, sent me on a wild goose chase.

First, I called the President's Office and spoke with a secretary. I asked her if I could make an appointment with President DiBiaggio to discuss the Thatcher lecture and explained that I was a reporter for THE PRIMARY SOURCE. She declared that the President's Office had nothing to do with the lecture and that I should speak with Dean Leila Fawaz or with the Communications office contact, Rosemary Van Camp. I called Dean Fawaz's office several times during morning and afternoon hours and only got through to the voice-mail box of her secretary, Renee Symington.

I then called Van Camp's office, and, after leaving several messages with her secretary, finally got through. Van Camp claimed she could not address the Thatcher lecture because it was too early in the semester; she couldn't even tell me where the event was being held, alleging tight security. But she directed me to the Development office, where I spoke with two

office assistants who also refused even to disclose where the event was being held. They did agree to take down my number so that they could refer it to their boss, Phil Salem, who would return my call.

To his credit, Mr. Salem proved to be the one Tufts administrator responsive to me. He explained that each campus publication would automatically receive two tickets to the lecture and reception. But I appealed to him that since Thatcher is renowned as a conservative, we at THE SOURCE were hoping to attend the reception as a group so that we could take a photograph with her and present her the Lifetime Achievement Award. Salem took my number and said he would get back to me with

more information within the next couple of days. When I next spoke to him, he repeated that each student publication would automatically receive two tickets to the event.

Frustrated at having made no inroads at this point, I called the President's Office again and spoke with the secretary. After being referred to several different offices, none of which could help me, I was asked to call Celeste Mahoney at x3787. Here, I stumbled upon a roadblock. I con-

versed with office assistants taking calls for the overwhelmingly busy Mahoney, explaining to two separate people the circumstances involved. The first one simply said she would leave a message for Mahoney and ask her to return my call as soon as possible. I soon received a return call, but not from Mahoney. Another assistant informed me that my request wasn't really valid because I really had no right asking for special preferences for my organization. "We believe that *all* students equally deserve the opportunity to attend the event, which is why we have instituted a lottery system."

Now fuming, I hung up the phone. On face, the indignant assistant's words seemed reasonable: THE PRIMARY SOURCE will gladly lead the opposition against special preferences—provided they are based on criteria other than merit. But for over fifteen years, Tufts's journal of conservative thought has championed the very same causes as Lady Thatcher. When Tufts announced her plans to speak, THE SOURCE alone commended the University and Issam Fares, catalogu-

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Leila Fawaz, Dean of Humanities and Arts.

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ing the Baroness's achievements in print and providing unprecedented coverage for

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a campus lecture. Meanwhile, Tufts's own faculty—including Political Science professors interviewed by *The Daily*—had not a good word to say about Lady Thatcher. If any organization on campus deserved to attend this event, it was THE PRIMARY SOURCE (particularly if graduate students from other colleges were given preference).

Alas, Celeste Mahoney, when I finally spoke directly to her, disagreed, and told me there was nothing more to discuss. That night I attended a SOURCE meeting and assured the staff that all was not lost; if no one at Tufts would help us, I would get in touch with Issam Fares's organization and appeal directly to him. Determined to win this battle, I called the President's Office one more time, requesting the phone number to a Fares representative or contact. But the secretary wouldn't even grant me that much. Instead, she claimed that the only office in the entire university which maintained contact with Fares was that of Leila Fawaz, Dean of Humanities and Arts.

Nothing proved more excruciating than my experience with the office of Leila Fawaz. I had already attempted to reach her unsuccessfully at the beginning of the semester. Now, less than a week away from the lecture, all I needed from Fawaz was the number of a Fares contact. I called her Fletcher office and learned that she wouldn't be in that day. I called her Ballou office and reached the same voice-mail box as earlier in the semester. I waited another couple of hours, after noon, and called again, and, finally, secretary Renee Symington answered. But she needn't have bothered, for all the help she provided.

After playing phone tag with Dean Fawaz for two days, I decided to take a different approach. I explained to Symington my proposal, and stressed that an audience with Thatcher would make for

great PR. She impatiently repeated, "I heard you, I heard you the first time," as I attempted to explain my persistence. But she opined that it was unlikely Fawaz would be able to respond to my direct request. Nonetheless, Symington assured me she would pass along a message to Fawaz to call me. I then asked Symington if she would simply ask Fawaz to leave me the number of a contact within the Fares organization.

Days continued to pass, with Fawaz leaving messages on my answering machine that she has been trying to contact me during hours when I was in class. Every time I called, whether in the morning or afternoon, she was out and not returning until the following day or in an all-day meeting. At one point, I immediately returned a call she had placed just one minute before I returned to my room, but she had already left her office for the day.

By Tuesday, I had no hope of seeing the Thatcher lecture. I continued calling anyway, but Fawaz was busy with organizing the event. Funny enough, I'm *still* receiving calls from her on my answering machine. Perhaps she has no idea that the lecture is over; or, more likely, she never received from her secretary my simple request for the phone number of a Fares contact; or, most probably, she received the request but still refused to comply. Her unwillingness to even provide a phone number for a contact seems bitterly ironic considering Dean Fawaz found herself embroiled in controversy over last year's Fares lecture when she extended invitations to her whole class through extra-lottery means.

But the final slap in the face came when I received a call the day of the lecture and learned

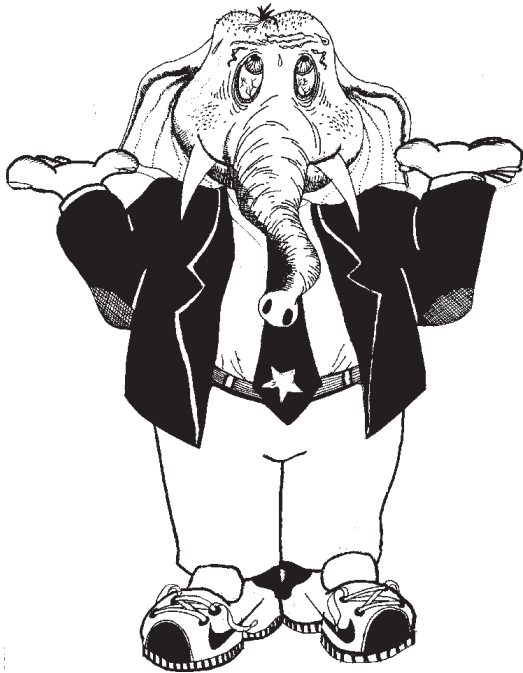
from SOURCE Editor-in-Chief Keith Levenberg that Tufts made no attempt to contact him with information regarding where and how to obtain the two tickets the University was willing to allot the publication. As a result, THE PRIMARY SOURCE almost went unrepresented at the event.

The most agonizing aspect of our efforts to obtain a group audience with Lady Thatcher is that such a meeting would not only have been one of very few rewards Tufts bestows upon this journal, but would have reflected incredibly well upon the University—reinforcing the student-centered image for which it pines so much but strives so little. Instead, the University allowed itself to be represented before the former Prime Minister by UNICCO protesters, aging-hippie faculty members, and their belligerent posse. Which charade proves the greater humiliation is an open question.

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What do they *really* do at those
PRIMARY SOURCE meetings?



WE ARE NOT...

- A group that requires an **old boys' network** connection
- A group that listens to **Pat Boone** records
- A group that donates 1% of its income to **world peace**
- A **sex-based** group
- A **12-step program**. You don't stand up and say, "Hi, I'm Wentworth, and I'm conservative." "Hi, I'm Wentworth, and I'm not a self-proclaimed Marxist" is all we ask of you.

WE ARE...

- Your friendly neighborhood journal of conservative thought
- A social group that does **road trips, animal roasts, cocktail parties**, and treks to **McDonald's**
- A **confident** group
- The most diverse group on campus. We are 43.75% female, 25% Jewish, 12.5% Catholic, 12.5% atheist, 12.5% WASP, 9.375% Italian, 6.25% Asian, and 25% libertarian, not to mention we've got some **TTLGBC** members
- **Proud and Right**

Help us celebrate National Conservative Coming-Out Day. Every time your professors say something overtly Communist, give them a friendly little nudge to remind them who won the Cold War.

NOTABLE AND QUOTABLE

We enjoy “diverse diversities,” not just racial and ethnic.... Just yesterday I nominated a 24-year old single mother of a 7-year old for a major scholarship. We are all agreed that diversity is important, and we must be careful to celebrate diversity in all its varieties.

—Dean Walter Swap, June 23, 1997

What did the President know, and when did Hillary tell him?

—Senator Alfonse D’Amato

If you drink enough wine, it doesn’t matter how bad it is.

—Anonymous

Our best protection against bigger government in Washington is better government in the states.

—Dwight D. Eisenhower

Governments never learn. Only people learn.

—Milton Friedman

If we had a balanced budget amendment in the Constitution, in ten years, the Democratic party could not and would not exist, because they are the party of government.

—Senator Phil Gramm

Sex is like politics; you don’t have to be good at it to enjoy it.

—Barry Goldwater

Remember, the child is not a ward given to the state for its nurture. The child is a gift of God given in trust to his parents. Schools should treat young people as gifts of God, not as subjects of social experimentation.

—William J. Bennett

No foreign policy— no matter how ingenious— has any chance of success if it’s borne on the minds of a few and carried in the hearts of none.

—Henry Kissinger

The concessions of the weak are the concessions of fear.

—Edmund Burke

The academic community has in it the biggest concentration of alarmists, cranks, and extremists this side of the giggle house.

—William F. Buckley, Jr.

Personal responsibility is the brick and mortar of power.

—Shelby Steele

We shall not grow wiser before we learn that much that we have done was very foolish.

—Friedrich August von Hayek

Wealth is the thing more honored among men, and the source of the greatest power.

—Euripides

The less government we have, the better.

—Ralph Waldo Emerson

Mine is better than ours.

—Benjamin Franklin

Our purpose is not to legislate family values. It is to ensure that Washington values families.

—Ralph Reed Jr.

Show me a good and gracious loser and I’ll show you a failure.

—Knut Rockne

Pray for me.

—Bill Clinton

Governments punish success and reward failure.

—Rep. Dick Armey

I’ve still got a lot to learn about Washington. Why, yesterday, I accidentally spent some of my own money.

—Senator Fred Thompson

Blessed are the young, for they shall inherit the national debt.

—President Herbert Hoover

How can I believe in God when just last week I got my tongue caught in the roller of an electric typewriter?

—Woody Allen

The first priority of any serious program against poverty is to strengthen the male role in poor families.

—George Gilder

I prefer to call the most obnoxious feminists what they really are: Feminazis.

—Rush Limbaugh

We don’t believe in an America that pursues equality by making rich people poor, but by allowing poor people, indeed all people, to become rich. Not just rich in creature comforts, but rich in the opportunity to achieve your God-given potential.

—Jack Kemp

Show me a sane man and I will cure him for you.

—C. G. Jung

Republicans believe every day is the Fourth of July, but Democrats believe every day is April Fifteenth.

—Ronald Reagan

If I could be the condom queen and get every young person in the United States who is engaging in sex to use a condom, I would wear a crown on my head with a condom on it.

—Surgeon General Joycelyn Elders

Elite opinion— including Bill Clinton— now concedes that Dan Quayle was right: The breakdown of the family is the key to many of America’s worst social ills.

—William Kristol

No man is entitled to the blessings of freedom unless he be vigilant in its preservation.

—General Douglas MacArthur

A liberal is one who says it’s all right for an 18-year old girl to perform in a pornographic movie as long as she gets paid minimum wage.

—Irving Kristol

It takes in reality only one to make a quarrel. But it is useless for the sheep to pass resolutions in favor of vegetarianism, while the wolf remains of a different opinion.

—William Ralph Inge

The sinning is the best part of repentance.

—Arab proverb

People have no special rights because they belong to one race or another: the word human defines all rights.

—Jose Marti

Saint, n. A dead sinner revised and edited.

—Ambrose Bierce