

Course Bulletin

100026	Policy and Strategy in the Origins, Conduct, and Termination of War
Subject: DHP	Catalog Nbr: P241
<p>This course employs case studies to assess enduring principles of war and their role in defending a nation's interests and objectives. The works of three military strategists and four political theorists are examined to develop an analytical framework for assessing the origins, conduct, and termination of war. This framework is employed to analyze six major historical conflicts: the Peloponnesian War; the Wars of Revolutionary and Napoleonic France; the American Civil War; World War I; World War II; the French-Indo-China War/U.S. war in Vietnam.</p>	

100059	Proliferation-Counterproliferation and Homeland Security Issues
Subject: DHP	Catalog Nbr: P242
<p>The 21st-century proliferation setting; alternative approaches to threat reduction; international negotiations and agreements including the Non-Proliferation Treaty; the International Atomic Energy Agency, the Missile Technology Control Regime, the Chemical Weapons Convention, the Open Skies Treaty, the Biological Weapons Convention, and the Comprehensive Test Ban Treaty; approaches to nonproliferation and counterproliferation; issues of homeland security; coping with the effects of weapons of mass destruction; cyber war; technology transfer; the nuclear fuel cycle; the fissile material problem; cooperative security; compliance, verification, and on-site inspection; missile defense; negotiating strategies, styles, objectives, asymmetries, and techniques.</p>	

100113	Internal Conflicts and War
Subject: DHP	Catalog Nbr: P243
2018 SPRG	Primary
Richard Shultz	richard.shultz@tufts.edu
<p>Instability, conflict, and irregular warfare within states due to burgeoning challenges posed by armed groups have proliferated in number and importance since the Cold War ended. With the spread of globalization, the technological shrinking of the world and interdependence of states and regions, these internal/transnational conflicts have taken new dimensions with far-reaching consequences. This seminar examines their patterns and evolution. Topics include examination of: the global strategic environment which armed groups exploit; the causes of internal/transnational conflict; types of armed groups, their operational patterns and strategies; and six case studies.</p>	

100152	Modern Terrorism and Counterterrorism
Subject: DHP	Catalog Nbr: P244
2018 SPRG	Primary
James Forest	James.Forest@tufts.edu
<p>This course examines the nature of terrorism; the spectrum of terrorist motivations, strategies, and operations; the socio-political, economic and other factors that can enable terrorist group activities; the unique threat of WMD terrorism; and the internal vulnerabilities of terrorist organizations. Students will</p>	

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examine current and classic research on terrorism, and explore many of the puzzles that remain unanswered. Finally, the course will analyze these critical issues within the context of policies and strategies for responding to the threat of terrorism with increasing sophistication and success.

100228	Crisis Management and Complex Emergencies			
Subject: DHP	Catalog Nbr: P245			
2017 FALL	Primary	Robert Pfaltzgraff	robert.pfaltzgraff@tufts.edu	
<p>Consideration of crisis management in theory and practice, drawing from recent and earlier crises; theories of crisis prevention, deterrence; escalation, de-escalation, termination, and post crisis management; decision making; bargaining and negotiation; the role of third-parties; the National Security Act of 1947 and decisional approaches in successive U.S. administrations. Emphasis on theoretical literature, as well as the perspective of actual participants in recent crises and utilization of case studies, including cyber crises. The seminar also includes a major weekend crisis simulation exercise, SIMULEX, with outside participants from the official policy community.</p>				

100342	Civil-Military Relations			
Subject: DHP	Catalog Nbr: P247			
2017 FALL	Primary	Antonia Chayes	Antonia.Chayes@tufts.edu	
<p>Although recent conflict environments entered a grey area that is neither war nor peace, the complexity of civil-military relations is not new. In the last two decades, kinetic activity, wider peacekeeping, peace building and state building have been pursued simultaneously. Cyber attacks and targeted killing outside war zones add to the "grey area." This seminar will analyze how international interveners, both civil and military, deal with such complex environments. Approaches will include themes, such as lack of coordination and planning; negotiation at HQ and in the field among civilian agencies, NGOs, and the military. We will examine cases and themes, as well as theory. Prior to taking this course, students should have taken a course in security studies, negotiation, or international law.</p>				

100526	Environmental Problem Solving			
Subject: DHP	Catalog Nbr: P250			
2017 FALL	Primary	Avery Cohn	Avery.Cohn@tufts.edu	
<p>The foundation of this course is exposure to a portfolio of (primarily) quantitative analytical techniques for assessing environmental dimensions of economic activities, policies, and technologies. The goal is for students to become informed, capable environmental analysts and discerning consumers of environmental research and analysis. The course focuses on four applied environmental problems. Each case introduces an analytic skill and situates it in its political, regulatory and/or economic context. P250 requires completion or co-enrollment in either B205: Data Analysis and Statistical Methods or E213: Econometrics.</p>				

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100674	Sustainable Development Diplomacy			
Subject: DHP	Catalog Nbr: P253			
2017 FALL	Primary	Mihaela Papa		Mihaela.Papa@tufts.edu
2017 FALL	Secondary	Patrick Verkooijen		No Email on file.
<p>Sustainable development diplomacy course examines how to integrate economic, environmental and social equity goals in foreign policy-making. It discusses the emergence of sustainable development as a concept and international institutions and negotiation processes that facilitate its implementation. Focusing on climate, water and forest diplomacy, we address a range of themes including UN climate negotiations, climate finance, environmental refugees, public-private cooperation, and water governance. The course also analyzes China and BRICS-led approaches to sustainable development and their new banks. It offers insights from practice, trainings in mutual gains negotiations and complex UN multiparty negotiations. Students develop expertise in policy analysis and planning, strategic thinking and feedback management.</p>				

100762	Climate Change and Clean Energy Policy			
Subject: DHP	Catalog Nbr: P254			
2018 SPRG	Primary	Kelly Gallagher		Kelly.Gallagher@tufts.edu
<p>This course examines how governments respond to the challenges posed by the complex problem of global climate change and how clean energy policies can help countries achieve multiple goals. The latest science, technological developments, economic assessments of costs and opportunities, the role of the media, domestic and international politics, and innovation are all discussed. Policy instruments for climate mitigation, adaptation, and a clean energy economy are introduced and thoroughly analyzed in a comparative way across most of the major-energy consuming countries. In-class exercises including an international negotiation simulation illuminate course themes. The course introduces and strengthens multidisciplinary policy analysis skills.</p>				

100836	International Energy Policy			
Subject: DHP	Catalog Nbr: P255			
2018 SPRG	Primary	Kelly Gallagher		Kelly.Gallagher@tufts.edu
<p>Energy affects every dimension of human society and it is crucial for economic prosperity. Energy is at the heart of economic development strategies, national security challenges, and intractable environmental problems. This review course maps how challenges and opportunities differ among countries, exploring basic differences between industrialized and developing countries. The policies of major energy producers and consumers are compared. The focus is on oil and gas, but renewable energy sources are also considered. Topics include: energy and the world economy, the geopolitics of oil and gas, energy markets, energy policy and economic development, climate change, technological change and the future of energy.</p>				

100890	Innovation for Sustainable Prosperity			
Subject:	Catalog Nbr:			

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DHP	P256				
2017 SPRG	Primary	Kelly Gallagher		Kelly.Gallagher@tufts.edu	
<p>Innovation is the main source of economic growth and improvements in productivity, is a key lever for catalyzing development, reducing environmental harm, improving human health and well-being, and enhances national security. This seminar explores the nature of technology, theories and “stylized facts” about innovation processes, and how to think about innovation systems. A major focus is policy for innovation. Topics include national innovation systems, management of risks, global change, actors and institutions, social innovation, private vs. public, education, cross-country comparisons, competitiveness, technology transfer and diffusion, learning and “catch-up”, IPR’s, and leapfrogging. Case studies are used to understand each topic.</p>					

100927	Corporate Management of Environmental Issues				
Subject:	Catalog Nbr:				
DHP	P257				
2017 FALL	Primary	Ann Rappaport		ann.rappaport@tufts.edu	
<p>Explores companies’ responses to pressure from stockholders, regulatory agencies, community and non-governmental organizations to exercise greater responsibility toward the environment and an increasing spectrum of social issues. Topics included strategy, staffing and organization, decision making, codes of conduct, resources, program development, product responsibility, corporate environmental policies, pollution prevention, trade associations, accident response, response to laws and regulations, corporate social responsibility, international issues, and foreign operations. Note: This course is cross-listed (JEP 265) with the School of Arts and Sciences - Department of Urban and Environmental Policy and Planning.</p>					

101002	Independent Study				
Subject:	Catalog Nbr:				
DHP	301				
2017 FALL	Primary	Kelly Gallagher		Kelly.Gallagher@tufts.edu	

101036	Islam and the West				
Subject:	Catalog Nbr:				
DHP	P260				
2017 FALL	Primary	Ayesha Jalal		ayesha.jalal@tufts.edu	
<p>Going beyond the simplistic notion of a great civilization divide, this course puts the categories ‘Islam’ and ‘the West’ under the spotlight of historical and comparative analysis. After providing some essential background, the course concentrates on the colonial and postcolonial encounter between Muslim and Western societies and polities with special, but not exclusive reference to the South Asian subcontinent. Organized along historical and thematic lines, the course focuses on the overlapping domains of culture and politics, thought and practice, to elucidate aspects of dialogue, tension, and confrontation between the worlds of Islam and the West.</p>					

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101059	Independent Study			
Subject:	Catalog Nbr:			
DHP	304			
2018 SPRG Primary Ayesha Jalal ayesha.jalal@tufts.edu				

101088	Contemporary South Asia			
Subject:	Catalog Nbr:			
DHP	P262			
2018 SPRG Primary Ayesha Jalal ayesha.jalal@tufts.edu				
<p>Organized along both historical and thematic lines, the course surveys politics, economy, and society in late colonial India and offers a comparative historical analysis of state structures and political processes in post-colonial South Asia, particularly India, Pakistan, and Bangladesh. Among the themes considered are the reasons for the partition of 1947, the nature of the colonial legacy, the origins of democracy and military authoritarianism, history of development, the shifting balance between central and regional power, the ongoing clash between so-called secular and religiously informed ideologies, and the impact on interstate relations in the subcontinent.</p>				

101114	Independent Study			
Subject:	Catalog Nbr:			
DHP	308			
2017 SPRG Primary Andrew Hess andrew.hess@tufts.edu				

101184	Independent Study			
Subject:	Catalog Nbr:			
DHP	312			
2017 FALL Primary Robert Pfaltzgraff robert.pfaltzgraff@tufts.edu				

101202	Independent Study			
Subject:	Catalog Nbr:			
DHP	313			
2017 FALL Primary Eileen Babbitt eileen.babbitt@tufts.edu				

101233	The Islamic World			
Subject:	Catalog Nbr:			
DHP	P266M			

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2018 SPRG	Primary	Ibrahim Warde	Ibrahim.Warde@tufts.edu
<p>This course aims to explain those aspects of the Islamic world—history, politics, economics, society, legal systems, business practices—that are necessary to conduct business or political negotiations in a number of countries. The course will discuss issues of political economy and business of the Islamic world, with a special focus on Islamic networks, business culture, oil, and issues of globalization and governance. Case studies will focus on specific companies and institutions. From a geographic standpoint, the course will focus primarily on Middle Eastern and Persian Gulf countries, although it will also include countries such as Malaysia and Pakistan. For MIB students, this course is one of the regional course options. One-half credit.</p>			

101257	Independent Study		
Subject: DHP	Catalog Nbr: 314		

101311	Independent Study		
Subject: DHP	Catalog Nbr: 317		

101344	Independent Study		
Subject: DHP	Catalog Nbr: 318		
2017 SPRG	Primary	Richard Shultz	richard.shultz@tufts.edu

101363	Independent Study		
Subject: DHP	Catalog Nbr: 319		

101414	The Strategic Dimensions of China's Rise		
Subject: DHP	Catalog Nbr: P273		
2017 SPRG	Primary	Tsunetoshi Yoshihara	No Email on file.
<p>This course is built around two key questions surrounding China's rise: How will China rise? Where will this rise take China? To address these two deceptively simple questions, this course relies on the concept of strategy. In the broadest sense, strategy is the relationship between ends and means. For the purposes of this course, strategy is understood as the nexus between a nation's long-term goals and the various implements of national power—diplomatic, economic, military, and cultural tools—to achieve those objectives. To sharpen</p>			

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the analytical focus, this course focuses primarily on the “hard” dimensions of China’s national power, which encompasses such material factors as geography, resources, economic size, and military power.

101451	Politics of the Korean Peninsula: Foreign & Inter-Korean Relations			
Subject: DHP	Catalog Nbr: P274	2017 FALL	Primary	Sung-Yoon Lee Sung-Yoon.Lee@tufts.edu
<p>An examination of Korea’s modern “evolution” as a state and society. Emphasis on Korea’s modern political history, from the origins and theory of statecraft in traditional Korea to the major geopolitical issues of the present day. Topics include Korea’s relations with the great powers of the North Pacific and the primacy of international relations in the Korean world: from imperialism and Japanese colonialism, partition of the Korean peninsula and the establishment of two separate Koreas, Cold War politics and the Korean War, economic development and political freedom, to inter-Korean relations.</p>				

101453	Independent Study			
Subject: DHP	Catalog Nbr: 323			

101503	North Korean State and Society			
Subject: DHP	Catalog Nbr: P275	2018 SPRG	Primary	Sung-Yoon Lee Sung-Yoon.Lee@tufts.edu
<p>North Korea is the world world’s last major hermit society. Since the division of the Korean peninsula in 1945, South Korea has developed into one of the largest trading nations in the world with a vibrant democratic polity, while North Korea has descended into a perpetually aid-dependent state that maintains domestic control through the deification of the ruling family and operation of extensive political prisoner concentration camps. What does the future hold for North Korea? Emphasis on the Kim family continuum, strategy of brinkmanship, human rights, nuclear politics, and the implications of regime preservation or collapse.</p>				

101507	Independent Study			
Subject: DHP	Catalog Nbr: 324	2017 FALL	Primary	Carolyn Friedman Carolyn.Gideon@tufts.edu

101547	Independent Study			
Subject: DHP	Catalog Nbr: 325			

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101602	Independent Study
Subject: DHP	Catalog Nbr: 327

101611	China Politics
Subject: DHP	Catalog Nbr: P279
<p>This seminar covers domestic Chinese politics on center-local relations and state-society relations. Some undergraduate-level knowledge of Chinese politics and recent history is required. Conventional wisdom in the U.S. is that China's post-Mao authoritarian central government has absolute power over society, exercised through efficient and obedient Party and state structures. This seminar asks students to reconsider this interpretation by examining how center, locality, and society interact and vie for influence in the making and implementation of policy.</p>	

101637	Independent Study
Subject: DHP	Catalog Nbr: 329

101673	Independent Study
Subject: DHP	Catalog Nbr: 331
2017 FALL	Primary
Karen Jacobsen	karen.jacobsen@tufts.edu

101708	Independent Study
Subject: DHP	Catalog Nbr: 333

101744	Independent Study
Subject: DHP	Catalog Nbr: 335
2017 FALL	Primary
James Forest	James.Forest@tufts.edu

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101923	Independent Study				
	Subject:	Catalog Nbr:			
	DHP	344			
	2017 SPRG	Primary	Alex DeWaal		Alex.DeWaal@tufts.edu

101959	Independent Study				
	Subject:	Catalog Nbr:			
	DHP	345			
	2017 FALL	Primary	Sung-Yoon Lee		Sung-Yoon.Lee@tufts.edu

102226	Independent Study				
	Subject:	Catalog Nbr:			
	DHP	361			

102318	Migration and Transnationalism in Latin America				
	Subject:	Catalog Nbr:			
	DHP	P290			
	2018 SPRG	Primary	Katrina Burgess		Katrina.Burgess@tufts.edu
<p>This seminar will examine the implications of international migration, migrant remittances, and transnationalism for development and politics in Latin America. The first section addresses alternative theories of migration and reviews global patterns of migration in both sending and receiving countries. The last two sections focus on the impact of international migration and remittances on economic development and politics in sending countries, primarily in Latin America but with some comparative data from other developing countries.</p>					

102527	Democracy and State Reform in Latin America				
	Subject:	Catalog Nbr:			
	DHP	P293			
	2016 FALL	Primary	Katrina Burgess		Katrina.Burgess@tufts.edu
<p>This seminar examines how democratization and market reform have interacted to reshape the state and society in Latin America. The first part of the course provides an historical overview of these processes in ten Latin American countries: Brazil, Mexico, Argentina, Chile, Peru, Venezuela, Colombia, El Salvador, Bolivia, and Ecuador. The second part of the course addresses the region's ongoing struggles to deepen democracy in the areas of participation, citizenship, public security, accountability, decentralization, social policy, and civil rights.</p>					

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102593	Political Economy and Business Context of Latin America			
Subject: DHP	Catalog Nbr: P294M			
2018 SPRG	Primary	Lawrence Krohn	Lawrence.Krohn@tufts.edu	
<p>Examination of the economic and business environment of Latin America and the policies that shape it. Consists of interrelated institutional and structural topics such as financial systems, labor markets, social security regimes, inequality and poverty, foreign direct investment, regional economic integration, privatization, infrastructure, industrial policy, and fiscal federalism, with the controversial role of the state at issue throughout. Analysis often relies on notions of welfare economics, expounded concisely at the outset. Prior command of microeconomics very helpful, but not required. For MIB students, this course is one of the regional options. Complements macro-oriented E250. One-half credit.</p>				

102683	Independent Study			
Subject: DHP	Catalog Nbr: 377			
2017 SPRG	Primary	Ibrahim Warde	Ibrahim.Warde@tufts.edu	

102731	Conflict in Africa			
Subject: DHP	Catalog Nbr: P298			
2017 FALL	Primary	Alex DeWaal	Alex.DeWaal@tufts.edu	
<p>During this course, students should gain a deeper understanding of the nature of contemporary violent conflict in Africa. Students will be expected to master the key theoretical approaches to violence in Africa, and to become familiar with a number of important case studies. The focus is on the origins and nature of violence, rather than policy responses and solutions. The course is inter-disciplinary and involves readings in political science, international relations, and social anthropology, while also touching on economics, environmental studies, and history.</p>				

102732	Independent Study			
Subject: DHP	Catalog Nbr: 379			
2017 SUMR	Primary	Katrina Burgess	Katrina.Burgess@tufts.edu	

102787	Independent Study			
Subject: DHP	Catalog Nbr: 384			

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2016 FALL	Primary	Dyan Mazurana	Dyan.Mazurana@tufts.edu
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102825	Independent Study		
Subject:	Catalog Nbr:		
DHP	385		
2016 FALL	Primary	Cheyenne Church	Cheyenne.Church@tufts.edu

102913	Independent Study		
Subject:	Catalog Nbr:		
DHP	387		

102931	Independent Study		
Subject:	Catalog Nbr:		
DHP	388		
2016 FALL	Primary	Kimberley Wilson	Kimberley.Wilson@tufts.edu

103038	Ph.D. Reading & Research - Full-time Study		
Subject:	Catalog Nbr:		
DHP	400		
Noncredit directed reading and research in preparation for PhD comprehensive examination or dissertation research and writing on the subjects within this division. By consent of the professor.			

103052	Ph.D. Reading & Research - Half-time Study		
Subject:	Catalog Nbr:		
DHP	401		
Noncredit directed reading and research in preparation for PhD comprehensive examination or dissertation research and writing on the subjects within this division. By consent of the professor.			

103066	Ph.D. Reading & Research - Part-time Study		
Subject:	Catalog Nbr:		
DHP	402		
Noncredit directed reading and research in preparation for PhD comprehensive examination or dissertation research and writing on the subjects within this division. By consent of the professor.			

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103241	United States Public Diplomacy		
Subject: DHP	Catalog Nbr: D204		
<p>This seminar will be a study in depth of the theory and practice of United States public diplomacy. By means of lectures, readings, class discussion, and research papers, students will explore issues of current relevance, including: public diplomacy's challenges in dealing with foreign criticism of the United States; terrorism and radicalism issues; structural and management issues including the role of the Pentagon; the role of the private sector; creative uses of modern information technology; and personnel issues. Special attention will be given to understanding the challenges facing public diplomacy professionals doing their jobs at embassies abroad.</p>			

103396	The Art and Science of Statecraft		
Subject: DHP	Catalog Nbr: D210		
2017 FALL	Primary	Daniel Drezner	Daniel.Drezner@tufts.edu
<p>It is easy to develop explanations for foreign policy decision-making; it is quite another thing to act as the policymaker. What are the available tools of influence that an international actor can use to influence other actors in the world? When are these tools likely to work? The goal of this course is to offer an introduction into the world of policymaking and statecraft. Topics include using coercion and inducement; intervening in the domestic politics of another country; the nature of public and private diplomacy; and case studies of notable policy successes and failures from the past.</p>			

103414	The Politics of Statecraft		
Subject: DHP	Catalog Nbr: D211		
2018 SPRG	Primary	Daniel Drezner	Daniel.Drezner@tufts.edu
<p>Foreign policy is not immune from public debate, political gridlock, or human frailties. Building on The Art and Science of Statecraft, this course examines the political environment in which foreign policy is crafted and implemented. Topics include the role of public opinion, interest groups, bureaucracies, think tanks, and experts in the formulation of policy. Case studies of notable successes and failures of the policy process will be discussed. There will also be frequent in-class exercises in the various arts associated with the promotion of policy. Open to students who have completed D210.</p>			

103448	International Humanitarian Response		
Subject: DHP	Catalog Nbr: D213		
2018 SPRG	Primary	Daniel Maxwell	Daniel.Maxwell@tufts.edu
<p>This course will offer a practical and in-depth analysis of the complex issues and skills needed to engage in humanitarian work in field settings. Through presentations offered by the faculty of the Humanitarian Studies Initiative and guest speakers who are experts in their topic areas, students will gain familiarity with the primary frameworks in the humanitarian field (human rights, livelihoods, Sphere standards, international</p>			

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humanitarian law) and will focus on practical issues that arise in the field, such as rapid assessments, application of minimum standards for humanitarian response, and operational approaches to relations with the military in humanitarian settings. Each student will be part of a team representing an international humanitarian non-governmental organization. Topics covered: Humanitarian response community and history; International Humanitarian Law and Human Rights Law; Sphere standards and sectoral applications (shelter, water and sanitation, food security, health); Civil-military relations, media skills, logistics, and budgeting; Monitoring and evaluation, accountability, and livelihoods; Personal security, mental health, stress, and teamwork; and Humanitarian technology. **IMPORTANT TO NOTE:** These topics will provide the foundational knowledge and skills needed to perform successfully during a three-day intensive field simulation of a humanitarian crisis that usually takes place at the end of April/early May. There is a \$300 fee to cover camping gear hire, food, and other equipment costs. This course is cross-listed with The Fletcher School (D213) and enrollment is limited to 15 Friedman students and to 15 Fletcher students. Priority enrollment for Friedman is given to: 1) FPAN students pursuing the Humanitarian Assistance Specialization, 2) MAHA students 3) Graduating and Second-Year students, 4) First-Year students. Pre-requisite: Graduate standing or instructor consent.

103517	Social Networks and Organizations - Part I			
Subject: DHP	Catalog Nbr: D216	2017 FALL	Primary	Christopher Tunnard Christopher.Tunnard@tufts.edu
<p>The growing use of social media in political movements and the notoriety of the Snowden revelations and the NSA's big-data network-tracking abilities have fueled a fast-growing interest in understanding social networks of all types. Participants in this course will examine the evolution of the study of networks and will learn how to analyze an array of social, organizational, and professional networks—including their own. Individual and team assignments will further students' understanding of the concepts, as well as demonstrate the power of a 'networked' class. The final deliverables will include blog postings and a debate on the importance and future of both social networks and enabling technologies. One-half credit.</p>				

103537	Social Networks and Organizations - Part II			
Subject: DHP	Catalog Nbr: D217	2017 FALL	Primary	Christopher Tunnard Christopher.Tunnard@tufts.edu
<p>This course, a continuation of D216m, will be a seminar covering how to do a complete Social Network Analysis (SNA) project, from survey and data collection through analysis. Students can choose to do either a stand-alone SNA project, either individually or in groups, or an individual project as part of their MALD/MIB capstone project or doctoral dissertation. Initial sessions will introduce the major concepts and techniques of designing and completing a successful SNA. Subsequent sessions will be shaped by the actual projects themselves, with individuals and teams sharing their progress. Open to students who have completed D216m or a graduate-level course in SNA approved by the instructor. One-half credit.</p>				

103575	Processes of International Negotiation
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Subject:	Catalog Nbr:			
DHP	D220			
2016 FALL	Primary	Robert Wilkinson Jr		No Email on file.
2017 FALL	Primary	Eileen Babbitt		eileen.babbitt@tufts.edu
2017 FALL	Primary	Diana Chigas		diana.chigas@tufts.edu
2017 FALL	Primary	Nadim Rouhana		Nadim.Rouhana@tufts.edu
2017 FALL	Primary	Elizabeth McClintock		Elizabeth.McClintock@tufts.edu
2017 FALL	Secondary	Naseem Khuri		Naseem.Khuri@tufts.edu

This course explores the processes, rather than specific substantive issues, of international negotiation. Using exercises and simulations, it examines the nature of conflict in the international arena; the special characteristics of negotiation in the international setting; negotiation dynamics; the roles of culture, power, and psychological processes; and the strategy and tactics of international negotiation. Special problems of multilateral negotiation, and the follow-up and implementation of negotiated agreements are also examined. Four sections with a maximum of 25 students each. Students enroll in section 1. After the registration period ends, the Registrar will assign students to one of the four sections.

103624	International Mediation			
Subject:	Catalog Nbr:			
DHP	D221			
2018 SPRG	Primary	Eileen Babbitt		eileen.babbitt@tufts.edu
<p>Mediation is one of many international intervention approaches to prevent, resolve, or recover from political violence. It is practiced by individuals, international and transnational organizations, small and large states, and in bilateral or multilateral contexts. This seminar focuses on the ways in which mediators in the international arena carry out their third-party roles. Topics to be covered include: gaining entry; developing a strategy; gaining and using leverage; and managing complexity. The seminar relies on detailed, extensive case study analysis to understand how international mediators operate in real-time, complex environments. Open to students who have completed D220 or equivalent.</p>				

103690	Theories of Conflict and Conflict Resolution			
Subject:	Catalog Nbr:			
DHP	D223			
2017 SPRG	Primary	Eileen Babbitt		eileen.babbitt@tufts.edu
2018 SPRG	Primary	Nadim Rouhana		Nadim.Rouhana@tufts.edu
<p>This course offers an overview of theories of conflict and approaches to conflict resolution. It surveys theories of conflict that originate in various disciplines including sociology, political science, international relations, social psychology, and law. It presents multiple levels of analysis to explain both inter-state and intra-state conflicts. It also reviews approaches that seek to settle and to transform the relationships of disputing parties. This course will provide an in-depth and a critical look at leading theories of conflict and conflict resolution and will explore some of the major theoretical debates in the field.</p>				

103798	Conflict Resolution Practice			
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Subject: Catalog Nbr:
DHP D225

This seminar focuses on three crucial aspects of conflict resolution practice: conducting a conflict assessment; facilitating discussions and consensus building processes in the context of intergroup conflict; and designing and conducting effective dialogues between contending identity groups. The seminar will emphasize the applied aspects of these processes and will use demonstrations, films, exercises, and guest lecturers. It will culminate with organizing and conducting a problem-solving workshop under the leadership of the instructor. Open to students who have completed D223.

103990	Humanitarian Action in Complex Emergencies			
Subject: DHP	Catalog Nbr: D230			
2017 FALL	Primary	Daniel Maxwell	Daniel.Maxwell@tufts.edu	
<p>This multi-disciplinary course covers a broad range of subjects, including the evolution of the international humanitarian system, the political economy of conflicts and humanitarian aid, analytical and normative frameworks for humanitarian action, and a variety of programmatic topics. By the end of this course you will be aware of the historical, legal, social, political and moral context of both the causes and responses to complex humanitarian emergencies, and have a working knowledge of the principles and standards for performing humanitarian response to complex humanitarian emergencies. This course is cross-listed with the Friedman School of Nutrition Science and Policy.</p>				

104022	Gender, Culture and Conflict in Complex Humanitarian Emergencies			
Subject: DHP	Catalog Nbr: D232			
2017 FALL	Primary	Dyan Mazurana	Dyan.Mazurana@tufts.edu	
2017 FALL	Secondary	Elizabeth Stites	elizabeth.stites@tufts.edu	
<p>This course examines situations of armed conflict, civilian experiences of these crises, and the international and national humanitarian and military responses to these situations from a gender perspective and highlights the policy and program implications that this perspective presents. Topics include gender analyses of current trends in armed conflict and terrorism; links among war economies, globalization and armed conflict; the manipulation of gender roles to fuel war and violence; gender and livelihoods in crises; masculinities in conflict; sexual and gender-based violence; women's rights in international humanitarian and human rights law; and peacebuilding. Case studies are drawn from recent and current armed conflicts worldwide. This course is cross-listed with the Friedman School of Nutrition Science and Policy.</p>				

104163	Introduction to Research Methods			
Subject: DHP	Catalog Nbr: D235			
2018 SPRG	Primary	Karen Jacobsen	karen.jacobsen@tufts.edu	
<p>This course is intended for students who are new to research, and is an introduction to designing, conducting and writing up a research project. We begin with identifying your main research question—how it is drawn</p>				

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from and relates to the broader field of scholarship and theory. Then we explore the design of research protocols, how the choice of methods relates to the research question, and the art of data collection and field work. Course objectives are to increase your: (1) understanding of methodologically sound and theoretically relevant field research; (2) skills in conducting field work; (3) critical awareness of the ethical and practical problems of field research; (4) ability to evaluate the scientific merits of published materials; and (5) understanding of how research relates to policy and the work of practitioners.

104200	Nutrition in Complex Emergencies: Policies, Practice and Decision-Making			
Subject: DHP	Catalog Nbr: D237			
2018 SPRG	Primary	Erin Boyd		Erin.Boyd@tufts.edu
<p>The course will introduce students to the concept of Public Nutrition and examine its central role in complex emergencies. The implications of the Public Nutrition approach for assessment and analysis, policy development, program design and implementation will be examined. This will provide an understanding of; the causes and nutritional outcomes of humanitarian crises and complex emergencies (malnutrition, morbidity and mortality). The course has a field oriented focus based on a wide range of recent and past food and nutrition crises ranging. The course reviews international response strategies, nutrition programmes and relevant policies; and incorporates relevant applied research. The course provides the opportunity for active class participation drawing upon the actual work experience of the students and applying a range of up-to-date case-study materials based on current humanitarian crises. This course is cross-listed with the Friedman School of Nutrition Science and Policy.</p>				

104373	Forced Migration			
Subject: DHP	Catalog Nbr: D239			
2017 SPRG	Primary	Karen Jacobsen		karen.jacobsen@tufts.edu
<p>The course is an exploration of how forced displacement, which includes trafficking, and other forms of involuntary migration, relates to the broader spectrum of migration stemming from persecution, development, natural disaster, environmental change, and impoverishment. We begin with an analysis of the root causes of migration, then review the international legal framework, and analyze asylum and refugee policies in different national contexts. The course will explore a range of critical issues including current controversies about climate change and migration, urbanization, trafficking, and new approaches to humanitarian assistance and protection. The course focuses on refugee and IDP movements, but adopts a wider perspective so as to address all kinds of global movements.</p>				

104530	Southwest Asia: History, Culture, and Politics			
Subject: DHP	Catalog Nbr: D260			
<p>This course is a survey of Southwest Asian institutional history from the middle of the 18th century to modern times. The course is designed for professional students. It examines the complexity of the region, with special emphasis on the impact of the Industrial Revolution. Topics include Great Power competition in the region; the influence of Turko-Muslim culture on contemporary events, Colonialism, the regional context for the</p>				

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formation of nation states, post WWII Globalization, the regional impact of explosive change in the Digital era, Fundamentalism, and chaotic conditions at the turn of the 21st century.

104672	The Arabs and their Neighbors			
Subject: DHP	Catalog Nbr: D263			
2017 FALL	Primary	Leila Fawaz		leila.fawaz@tufts.edu
2017 FALL	Secondary	Ibrahim Warde		Ibrahim.Warde@tufts.edu
<p>With a particular focus on the Arab world and the Levant, this course examines the evolution of nation-states in the Middle East from colonial rule to the present. Themes addressed include the rise of nationalism and pan-Arabism, ideologies of internal unity and regional tensions, Islam as a political force, globalization, reform and radicalism, the current Arab revolts, and the search for new alternatives.</p>				

104726	Geopolitics of Energy in Eurasia			
Subject: DHP	Catalog Nbr: D264			
2017 FALL	Primary	Andrew Hess		andrew.hess@tufts.edu
<p>This course deals with security issues related to the production, distribution and consumption of oil and gas in the post-Soviet Union period. The political instability of Eurasia following the collapse of Soviet Union has threatened the supply of oil and gas for the developing economies of the nations of Eurasia. To understand the importance of this issue, this course will examine how the distribution of energy has intensified the competition between nations in this region. One example of this is the Russian annexation of the eastern Ukraine. It is also particularly important to understand the impact of accelerating technological changes taking place both in Eurasia and the rest of the world. The range of the subject matter continues in the second portion of the course where the discovery of oil in Arctic region and the production of liquefied natural gas (LNG) in Australia change the global market for oil and gas. Course concludes with a study of the geopolitical struggles over the energy resources of the South China Sea.</p>				

104764	The Globalization of Politics and Culture for Iran, Afghanistan and Pakistan			
Subject: DHP	Catalog Nbr: D265			
2018 SPRG	Primary	Andrew Hess		andrew.hess@tufts.edu
<p>This course explores the consequences of accelerated technological change in the geopolitically important region of Southwest Asia that includes the modern states and societies of Iran, Afghanistan, Pakistan and India. Each of these states protests their current position. For Iran the dispute with the outside world is it does not occupy a position commensurate with its power. With Afghanistan the difficulty with modernity is that external interference has not enabled it to consolidate power in the face of internal and external forces. In the case of Pakistan the sudden establishment of the state in 1947 in a world dominated by Western powers has left the country in a competition with an external power, India, under condition of great inequality. Special efforts will be made to understand this region's problems with terrorism especially in the case of Afghanistan and Pakistan. For India, the major subject of analysis will be how the state is going to deal with being surrounded by hostile powers both on land and sea. Specific topics studied are the future of Iran outside its</p>				

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national border that includes Syria and Yemen. This course will provide in-depth knowledge of ethnic and sectarian violence, modern educational change, social and cultural reaction to radical urbanization, creation of a modern legal system, transfer of modern technology, and foreign policies of major state and non-state powers.

104814	The Globalization of Central Asia and the Caucasus			
Subject: DHP	Catalog Nbr: D267			
2018 SPRG	Primary	Andrew Hess	andrew.hess@tufts.edu	
<p>The course establishes a basis for understanding modern political and cultural changes in Central Asia and the Caucasus from a global point of view. There are three major reasons for taking on this task. The first deals with the political instability that took place in Eurasia after the collapse of the Soviet Union. That event brought on a period of political weakness that is not over by 2015. This increased the threats to the production of oil and gas from a region of the world that contained about seventy percent of the world's supply of oil and gas. The third development generating Eurasian insecurity is a consequence of the near joint decision by India and China to engage in rapid economic development during the last decade of the twentieth century. This placed the two countries containing near a third of humanity in need of major imports of oil and gas. In turn this erected a major security problem in Eurasia because two very large states had to secure their sources of fuel rapidly under conditions where the nearby sources of supply were located in high-risk areas of the Middle East and Central Eurasia. Then there is a high possibility of major state competition over energy resources. We will examine how diplomacy might forestall conflict based upon the idea that all parties to the economic livelihood of Eurasia have an interest in preserving the global economy. Here we will devote particular attention to the multi-lateral efforts to provide protection to the Indian/Pacific ocean maritime lines of supply. Other topics studied are: economic development; impact of modern petroleum technology and its environmental impact; ethnic politics; terrorism in Central Eurasia; and the new 'Great Game' in Central Asia.</p>				

104937	Int'l Relations of the U.S. and East Asia: 1945 to the Present			
Subject: DHP	Catalog Nbr: D271			
2018 SPRG	Primary	Sung-Yoon Lee	Sung-Yoon.Lee@tufts.edu	
<p>An examination of the international relations of the United States and East Asia since the end of World War II, principally U.S. interactions with China, Japan, and Korea, and secondarily, with Vietnam and Southeast Asia. Focus on fundamental concepts and realities of international politics governing interactions between the U.S. and East Asian nations, as well as the major geopolitical issues of the day. Study of the continuing patterns of interaction among the U.S. and East Asian states—the dynamics of wars, ideologies, political, economic, and cultural issues.</p>				

105112	U.S. - European Relations Since the Fall of the Berlin Wall			
Subject: DHP	Catalog Nbr: D283M			
2018 SPRG	Primary	Klaus Scharioth	Klaus.Scharioth@tufts.edu	
<p>The seminar examines U.S.-European relations since a peaceful revolution brought down the Berlin Wall in</p>				

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November 1989. The seminar looks at various common challenges in the period thereafter and how they were dealt with, both from the U.S. and the European perspective: the unification of Germany, Bosnia and Kosovo, the enlargement of NATO, NATO/Russia, 9/11 and the threat of violent extremism, Afghanistan, Iraq, Iran and nuclear non-proliferation and disarmament, among others. The emphasis is on practical skills rather than theory. Students will practice to write short memos for political leaders and to give very short oral presentations. One-half credit.

105256	The Foreign Relations of the United States to 1917
Subject: DHP	Catalog Nbr: H200
<p>The history of American foreign relations from the Revolution to the First World War. The transformation of the former colony into a “world power,” noting the internal dynamics of this remarkable development, as well as its external causes. The evolution of major U.S. foreign policies—non-entanglement, the Monroe Doctrine, the Open Door, and Dollar Diplomacy—and the relationships of these policies to westward expansion, post-Civil War reconstruction, and industrialization and urbanization. The national debate following the Spanish-American War over “imperialism.” The leadership of Theodore Roosevelt and Woodrow Wilson and their contrasting ideas of American power, interest, and purpose.</p>	

105333	The Foreign Relations of the United States Since 1917
Subject: DHP	Catalog Nbr: H201
<p>The history of U.S. foreign relations from the First World War to the present day. Woodrow Wilson and the Versailles Treaty. American responses to the Bolshevik Revolution, European fascism, and Japanese imperialism. The presidency of Franklin D. Roosevelt, the Neutrality Laws, and U.S. involvement in the Second World War and major wartime conferences. The postwar “revolution” in American foreign policy—the Truman Doctrine, Marshall Plan, and NATO. The conduct of the Cold War and the management of crises in the Caribbean and other regions. The Vietnam conflict, Nixon-Kissinger “Detente,” the Carter Doctrine, the Gulf War and “New World Order,” 9/11 and the Global War on Terror, the Arab Spring, worldwide financial instability, and the question of America’s future global engagement.</p>	

105384	Maritime History
Subject: DHP	Catalog Nbr: H202

105399	Maritime History in Global Perspective
Subject: DHP	Catalog Nbr: H202
<p>A study of world history over the past 500 years from a salt-water perspective. The course will examine the ocean as avenue, arena, source, and cultural metaphor, analyzing major themes such as the impact of</p>	

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changing technologies and modes of warfare, evolving patterns of trade, and differing cultural perceptions. The format will be lecture, with some discussion.

105489	Classics of International Relations			
Subject: DHP	Catalog Nbr: H204	2016 FALL	Primary	Daniel Drezner Daniel.Drezner@tufts.edu
<p>Most graduate courses in international relations focus on “cutting edge” research. Without a working knowledge of Thucydides, Kant, or Schelling, citizens and policymakers are unable to place new theoretical propositions into a historical context. This course surveys the history of international relations theory through a close reading of 10-15 classic works in the field. Among the questions that will be addressed: how far has IR theory developed since Thucydides? How closely do theories of international relations mirror the era in which they were written? In what ways are these widely cited works simplified or misstated in the current era?</p>				

105647	War and Society in the Middle East in Historical Perspective			
Subject: DHP	Catalog Nbr: H261	2017 FALL	Primary	Leila Fawaz leila.fawaz@tufts.edu
<p>A century ago, World War I and its settlement shaped the modern Middle East. The end of the Ottoman Empire and the emergence of successor states in search of internal ideology and regional influence have characterized the region today. This course addresses the broader topic of struggle and survival during cataclysmic events, such as a world war, with reference to the history of the student’s region of interest. It is a research-based class in which students will learn how to better research conflict and how to develop an approach to the study of conflict given the many perspectives of those affected by it. The course will also discuss the ways in which conflict can transform a region. This course is cross-listed with the School of Arts and Sciences - Department of History (open to seniors).</p>				

105722	The United States and East Asia			
Subject: DHP	Catalog Nbr: H270			
<p>An examination of the American experience in China, Japan, and Korea, from the centuries of sporadic encounter between the two distinctly disparate and seemingly antithetical worlds of Euro-America and Northeast Asia to the aftermath of the end of the Pacific War. Focus on the late nineteenth century, when mutual images begin to take form and the evolving pattern of the unequal relationship during the first half of the twentieth century. Topics include East Asian cultural traditions, Christianity, imperialism, wars, and modernization. Emphasis on ideas, national mythologies, and images.</p>				

105987	International Relations: Theory and Practice			
Subject: DHP	Catalog Nbr: P200			

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2017 FALL	Primary	Robert Pfaltzgraff	robert.pfaltzgraff@tufts.edu
<p>Traditional, behavioral, and post behavioral theories of international relations, and the nature of theory in international relations; the role of normative theory; levels of analysis, structure-agent relationships, and concepts of foreign policy behavior and decision making; utopian/neo-liberal and realist/neo-realist theory, and democratic peace theory; theories of power and its management; theories of integration, cooperation, conflict, war, and geopolitical and ecological/environmental relationships; constructivism; systems theory; regime analysis; the relationship between theory and the international system in the early 21st century; traditional and contemporary paradigms of the international system.</p>			

106022	Comparative Politics		
Subject: DHP	Catalog Nbr: P201	2018 SPRG	Primary
	Hikmet Bulutgil	Zeynep.Bulutgil@tufts.edu	
<p>This course is designed to introduce students to the study of comparative politics. The first two weeks of the course will familiarize students with the type of questions that comparative political scientists tackle and the methodological tools that they employ. This week will also concentrate on issues such as concept formation and theory development. The rest of the course will be structured around key research areas in the field of comparative politics such as state formation, nationalism, constitutional structure of states, origins and persistence of political regimes, emergence of political parties and voting, religion and politics, political culture, and political violence.</p>			

106078	Leadership in Public and Private Sector Organizations		
Subject: DHP	Catalog Nbr: P202		
<p>Leadership involves guiding individuals and public and private sector organizations and making decisions about highly complex problems. This course examines how leadership is defined, theoretical models for evaluating leadership, why certain practical approaches to leadership succeed while others fail, and evaluates various leaders and leadership styles. It draws on case studies of diverse leaders from government and business, including presidents, prime ministers, CEOs of major corporations, governors, and mayors. It helps the student develop frameworks for evaluating leadership styles while thinking systematically about challenges facing contemporary leaders.</p>			

106107	Analytic Frameworks for Int'l Public Policy Decisions		
Subject: DHP	Catalog Nbr: P203	2018 SPRG	Primary
	Carolyn Friedman	Carolyn.Gideon@tufts.edu	
<p>Introduction to the basic tools of policy analysis and decision making, providing students with analytic skills to make policy decisions in many types of organizations. The course includes an introduction to public policy objectives, decision making, and the role of analysis. Students then learn powerful analytic decision-making techniques, including decision trees, Bayes theorem, utility theory, prospect theory, game theory, benefit-cost analysis, and tipping models. Case studies are used to learn the policy analysis tools while applying them to real world policy problems. Cases come from developed and developing countries, and cover many different</p>			

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policy fields. No background in economics or statistics is required.

106193	National Security Decision Making: Theory and Practice			
Subject:	Catalog Nbr:			
DHP	P205			
2017 FALL	Primary	Michele Malvesti	Michele.Malvesti@tufts.edu	
<p>This course examines national security decision-making from both a theoretical perspective and from its execution in practice. The seminar focuses on how national security decisions are made rather than on the theories of international relations or the substantive content of national security policies. It is divided into three sections. The first part of the seminar—drawn, in part, from the instructor’s nearly six years on the National Security Council (NSC) staff—introduces the student to the current structures, processes, and primary actors involved in national security decisions. The second section then delves into analytic and theoretical models of decision-making, cognitive biases, and how decision-makers use intelligence and lessons from history in their decisions. Finally, the seminar concludes with discussions on practical application and execution, has students participate in a crisis simulation, and explores possible reforms. Emphasis throughout the seminar is placed on the national security decision-making system of the United States (and particularly on the Executive Branch), but seminar participants also are encouraged to examine and discuss the systems and actors of other states as well.</p>				

106314	GIS for International Applications			
Subject:	Catalog Nbr:			
DHP	P207			
2018 SPRG	Primary	Patrick Florance	Patrick.Florance@tufts.edu	
<p>This course introduces students to the use of geospatial technologies, data, and analysis focusing on applications in the international context. The course gives primary emphasis to the use of geographic information systems (GIS) for data creation, mapping, and analysis. It will also cover the use of global positioning systems (GPS) for field data collection and mapping; cartography for high quality visualization; and the use of map mash-ups and crowd sourcing in the international arena. Final projects are large-format poster info-graphics. More detailed course information is available at: https://wikis.uit.tufts.edu/confluence/display/GISINT/Home. Enrollment limited to 26 students.</p>				

106716	Research Design and Methodology			
Subject:	Catalog Nbr:			
DHP	P210			
2017 FALL	Primary	Hikmet Bulutgil	Zeynep.Bulutgil@tufts.edu	
<p>This course covers the basics of research design and methods in political science. The first part of the course is devoted to developing a research question, constructing testable theories, understanding the advantages of quantitative and qualitative methods, and concept formation. The second part of the course focuses on specific research methods (historical analysis, statistical methods, field research, archival research, and experiments) and their relative strengths and weaknesses. The final section of the course addresses the ways in which scholars combine different methods to study political phenomena. Open to PhD students only or with permission of instructor.</p>				

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107332	Global Political Economy: Macroeconomic Perspectives			
Subject: DHP	Catalog Nbr: P217			
2016 FALL	Primary	Daniel Drezner	Daniel.Drezner@tufts.edu	
2017 SPRG	Primary	Nancy Hite	nancy.hite-rubin@tufts.edu	
<p>What determines the direction, magnitude, governance, and fluctuation of international economic exchange? This course surveys the theories and issue areas of the global political economy, both in the current day and in the past. Different analytical models are presented to explain the variations in economic exchange over time. The issue areas that will be examined include: world trade, monetary orders, global finance, and foreign investment. Current topics that will be covered include: the effects of the 2007-2008 financial crisis, the rise of the BRIC economies, the future of the dollar, and the future of global economic governance.</p>				

107470	Political Economy of Development			
Subject: DHP	Catalog Nbr: P219			
2018 SPRG	Primary	Katrina Burgess	Katrina.Burgess@tufts.edu	
<p>This class offers a survey of some of the key debates and issues in the political economy of development. First, we examine alternative approaches to development and how they have informed policies in developing countries since the 1950s. Second, we compare different patterns of interaction among the state, political parties, interest groups, and civil society and examine how they have affected development outcomes. Third, we address current topics such as the rise of China and India, new approaches to poverty alleviation, and the impact of global financial crises on developing countries.</p>				

107544	Understanding Mass Atrocities			
Subject: DHP	Catalog Nbr: P220			
2017 SPRG	Secondary	Rebecca Tapscott	No Email on file.	
2018 SPRG	Primary	Bridget Conley	Bridget.Conley@tufts.edu	
<p>The study and development of policy related to "genocide" and mass atrocities are highly contested in terms of the universe of cases, key definitions, and thresholds of violence that should trigger action. This course provides an overview of the debates by introducing the key concepts, contexts and policies related to mass atrocities. Beginning with the introduction of the term "genocide," we will explore a range of terminologies and frameworks for defining and explaining mass violence against civilians.</p>				

107736	Development Aid in Practice			
Subject: DHP	Catalog Nbr: P222			
2016 FALL	Primary	Robert Wilkinson Jr	No Email on file.	
2017 FALL	Primary	Elke Jahns-Harms	Elke.Jahns@tufts.edu	

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This course provides an overview of the operational and professional world of development. It covers choices, key concepts, and the main tools in the practice of development. There will be a focus on management and leadership challenges that development professionals face, both from the policy and practitioner perspective. Students will not learn technical knowledge in education, health, infrastructure, etc., but they will learn about cross-cutting issues that appear in all fields of development cooperation.

107801	Political Violence			
	Subject:	Catalog Nbr:		
	DHP	P223		
<p>This course provides a theoretical and empirical overview of different types of political violence including interstate wars, civil wars, violence within wars and occupations, mass violence targeting groups (such as genocide and ethnic cleansing), and riots. One-half credit.</p>				

107921	Cultural Capital and Development			
	Subject:	Catalog Nbr:		
	DHP	P224		
	2016 FALL	Primary	Miguel Basanez	M.Basanez@tufts.edu
<p>The influence of cultural values, beliefs, and attitudes on the evolution of societies has been shunned by scholars, politicians, and development experts. It is much more common for the experts to cite geographic constraints, insufficient resources, bad policies, or weak institutions. But by avoiding values and culture, they ignore an important part of the explanation why some societies or ethno-religious groups do better than others with respect to democratic governance, social justice, and prosperity. They also ignore the possibility that progress can be accelerated by (1) analyzing cultural strengths and weaknesses, and (2) addressing cultural change as a purposive policy to apply through families, schools, churches, media, leadership, and/or the law.</p>				

108022	Design and Monitoring of Peacebuilding and Development			
	Subject:	Catalog Nbr:		
	DHP	P225M		
	2017 FALL	Primary	Cheyenne Church	Cheyenne.Church@tufts.edu
<p>The course explores core components of the program cycle, beginning with peacebuilding theories that underpin program design and ending with the development of high-quality indicators for monitoring. The core concepts of design and monitoring will be applied primarily to international development and peacebuilding programming. This practical course is intended for students who wish to obtain a strong skill set in Design, Monitoring, and Evaluation (DME) and work in peacebuilding or international development. Enrollment limited to 35 students. One-half credit.</p>				

108117	Evaluation of Peacebuilding and Development for Practitioners and Donors			
	Subject:	Catalog Nbr:		
	DHP	P226M		

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2018 SPRG	Primary	Cheyanne Church	Cheyanne.Church@tufts.edu
<p>The course provides an in-depth, practical preparation for those seeking to be practitioners or donors in the final stage of the program cycle; evaluation. The core concepts will be applied primarily to international development and peacebuilding programming. This practical course should be taken by any student wishing to work in the development or peacebuilding field. Open to students who have completed P225m. Note: P226m is a prerequisite for P228m. One-half credit.</p>			

108168	Advanced Development and Conflict Resolution		
Subject: DHP	Catalog Nbr: P227M		
<p>This seminar is an in-depth and cutting-edge discussion of what development and conflict resolution practitioners currently do together on the ground in conflict situations on all continents. It deals with methodologies (conflict analysis, program development, etc.), issue areas (reconciliation, security sector reform, demobilization, disarmament, and reintegration), and context (political economy of peacebuilding, relations with the military). Open to students who have completed D223, P222 or with permission of the instructors.</p>			

108312	Governance and Interest Groups: Comparative and International Perspectives		
Subject: DHP	Catalog Nbr: P229		
<p>The course focuses on the crucial interface of governance and interests, aiming to explore the role of interest groups in today's political systems. The course tackles the role of interests in governance in everyday, routine politics, as well as in cases of dramatic political change and upheaval. Interest groups are a major channel through which citizens express their views to decision-makers and impact policy. At the same time, interest groups may often help shape and direct the interest they are supposed to represent.</p>			

108411	International Communication		
Subject: DHP	Catalog Nbr: P231		
2017 FALL	Primary	Carolyn Friedman	Carolyn.Gideon@tufts.edu
<p>The course covers international communication from three perspectives: its governance, its many-dimensional relationship with governments, and policy issues. Students explore different theories and examples of how different types of communication content and technology interact with sovereignty, politics, security, international relations, culture, and development. The course provides the foundations of this field with a structural approach. Topics covered include freedom of speech, global media and international journalism, public diplomacy, propaganda, media in democracies and totalitarian states, media influence on foreign policy, digital divide, intellectual property, privacy, convergence, security, media and political conflict and economic development.</p>			

108470	Communication Policy Analysis and Modeling		
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Subject: Catalog Nbr:
DHP P232

Students will learn the important political and economic characteristics of communication policy and markets, and will practice using basic analytic tools through case studies and examples from different countries to enhance their understanding of communication policy issues. Students will study the general background and trends in communication policy in different parts of the world. This is followed by in-depth exploration of several issues of telecommunications policy, media policy, and policy issues of the Internet and newer technologies. Open to students who have completed either E201 or E211 or the equivalent.

108828	The Role of Force in International Politics			
Subject: DHP	Catalog Nbr: P240			
2017 FALL	Primary	Richard Shultz	richard.shultz@tufts.edu	
<p>This core International Security Studies course presents an examination of the role of force as an instrument of statecraft. Topics covered include: 1) military power and the role of force in contemporary world politics; 2) the causes of war and the moral/ethical constraints on armed violence; 3) instruments and purposes of coercion force: military power and strategic non-violent action; 4) national security policy formation and process; 5) the modes and strategies of military power (nuclear, conventional, internal conflict); 6) the structure of the post-Cold War and post-9/11 international security environment.</p>				

109551	Petroleum in the Global Economy			
Subject: EIB	Catalog Nbr: B284			
2017 FALL	Primary	Bruce Everett	Bruce.Everett@tufts.edu	
<p>This course covers the structure of the international petroleum industry and its role in the international economy. The first half will address the technical, commercial, legal, economic and political basis of the industry, and the business models for key segments, including exploration and production, refining, marketing and natural gas. Drawing on this knowledge base, the second half will consider key issues of the petroleum industry, including the resource base, pricing, environmental impacts, alternative energy sources, and geopolitics. Open to students who have basic Excel skills and have completed either E201, B200 or equivalent. Enrollment limited to 60 students.</p>				

109665	Introduction to Economic Theory			
Subject: EIB	Catalog Nbr: E201			
2017 FALL	Primary	Carsten Kowalczyk	carsten.kowalczyk@tufts.edu	
2017 SPRG	Primary	Lawrence Krohn	Lawrence.Krohn@tufts.edu	
2018 SPRG	Primary	Ricardo Lopez	Ricardo.Lopez@tufts.edu	
<p>This course provides the foundation of modern economics with an emphasis on its applications. Topics include demand and supply analysis, consumer theory, theory of the firm, welfare economics, monopoly and antitrust, public goods, externalities and their regulation, unemployment, inflation and economic growth,</p>				

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national income determination, monetary and fiscal policy. This is an introductory course for non-specialists. Enrollment limited in fall semester to 60 students.

109833	Quantitative Methods			
Subject: EIB	Catalog Nbr: E210M			
2017 FALL	Primary	Michael Klein		michael.klein@tufts.edu
<p>This module presents the mathematical methods that are used widely in economics, including logarithms, exponential functions, differentiation, optimization, constrained optimization, and an introduction to dynamic analysis. The mathematical material is presented in the context of economic applications and examples that illustrate the bridge between mathematics and economics. One-half credit.</p>				

109892	Microeconomics			
Subject: EIB	Catalog Nbr: E211			
2016 FALL	Primary	Shinsuke Tanaka		Shinsuke.Tanaka@tufts.edu
2017 FALL	Primary	Ricardo Lopez		Ricardo.Lopez@tufts.edu
<p>The goal of this course is to equip students with the major analytical tools and concepts of microeconomics necessary in subsequent economics courses, in everyday life, and in the professional world. To this end, I put special emphasis on applications of economic theories to the fields of public policy, business cases, and pricing strategies. The topics include consumer theory, welfare economics, pricing, and game theory. Students are required to be concurrently enrolled in E210m, unless they have passed the Quantitative Reasoning equivalency exam.</p>				

109932	Macroeconomics			
Subject: EIB	Catalog Nbr: E212			
2017 SPRG	Primary	Lawrence Krohn		Lawrence.Krohn@tufts.edu
2018 SPRG	Primary	George Alogoskoufis		George.Alogoskoufis@tufts.edu
<p>Intermediate level course in macroeconomic theory and practice oriented toward industrial economy issues, with explicit, frequent reference to the global economic and financial turbulence of the last five years. Begins with rigorous coverage of national income accounting and definitions of the most important macroeconomic variables. Covers short-run Keynesian underemployment equilibria, money and financial assets, labor markets, inflation, economic growth and technological change, monetary and fiscal policy, the origins of the financial crisis of 2007-08. Includes interpretation of the most important macroeconomic indicators. Prerequisite: Comfort with basic economic principles at level of E201 or equivalent.</p>				

109948	Econometrics			
Subject: EIB	Catalog Nbr: E213			

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2017 FALL	Primary	Andre Switala	Andre.Switala@tufts.edu
2018 SPRG	Primary	Julie Schaffner	Julie.Schaffner@tufts.edu
<p>This course introduces students to the primary tools of quantitative data analysis employed in the study of economic and social relationships. It equips students for independent econometric research and for critical reading of empirical research papers. The course covers ordinary least squares, probit, fixed effects, two-stage least squares and weighted least squares regression methods, and the problems of omitted variables, measurement error, multicollinearity, heteroskedasticity, and autocorrelation. Prerequisites include familiarity with (1) basic probability and statistics (B205), and (2) basic concepts of functions and derivatives (E210m or an introductory calculus course).</p>			

110013	International Economic Policy Analysis		
Subject:	Catalog Nbr:		
EIB	E214		
2017 FALL	Primary	Michael Klein	michael.klein@tufts.edu
<p>This seminar teaches skills that enable students to bridge the gap between coursework in economics and the types of economic analysis used in both government and private sector settings. These skills and tools build on material taught in Econometrics. The topics addressed in the seminar include a range of timely and policy-relevant issues in international economics and macroeconomics. The seminar will also focus on the use of empirical analysis for writing concise, effective policy memorandums. Open to students who have completed E213, which may be taken concurrently.</p>			

110089	Managerial Economics		
Subject:	Catalog Nbr:		
EIB	E217M		
2017 FALL	Primary	Daniel Richards	dan.richards@tufts.edu
<p>This course is a brief introduction to management issues presented from the perspective of economics. The focus is on the strategic responses a firm can make regarding both its internal organization and its external interaction with both consumers and other firms. Students will learn the role of economic analysis in determining organizational design and developing competitive strategies whether the organization is a for-profit firm or a non-profit enterprise. One-half credit.</p>			

110102	International Trade and Investment		
Subject:	Catalog Nbr:		
EIB	E220		
2017 SPRG	Primary	Ricardo Lopez	Ricardo.Lopez@tufts.edu
2018 SPRG	Primary	Carsten Kowalczyk	carsten.kowalczyk@tufts.edu
<p>This course investigates why nations trade, what they trade, and the distribution of the gains from trade. Topics include trade and economic growth, technology, the product cycle, multinationals, international labor integration, tariffs, regional economic integration, dumping and international competitiveness of firms and nations. Special attention is given to analyzing the effects of various policy instruments. Open to students who have completed E211.</p>			

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110118	Advanced International Trade and Investment			
Subject: EIB	Catalog Nbr: E221			
<p>Mediation is located within the broader family of international intervention approaches, as practiced by individuals, international and transnational organizations, small and large states, and in bilateral or multilateral contexts. This seminar focuses on the ways in which mediators in the international arena carry out their third-party roles. Topics to be covered include: gaining entry; developing a strategy; gaining and using leverage; and challenges of multi-party mediation. The seminar relies on detailed, extensive case study analysis to understand how international mediators operate in real-time, complex environments. Open to students who have completed D220 or equivalent.</p>				

110224	International Finance			
Subject: EIB	Catalog Nbr: E230			
2017 FALL	Primary	Michael Klein	michael.klein@tufts.edu	
<p>This course examines the determination of income, the exchange rate, and the trade balance in economies that trade goods and services, as well as assets, with the rest of the world. Theory is developed and employed to study current events, as well as historical experience. Issues studied include exchange rate determination, monetary and exchange rate policy, the causes and consequences of external imbalances, international policy coordination, financial crises, and the global capital market. Open to students who have completed E201 or equivalent. E210m is suggested, and may be taken concurrently, but is not required.</p>				

110337	Finance, Growth and Business Cycles			
Subject: EIB	Catalog Nbr: E233M			
2017 SPRG	Primary	Michael Klein	michael.klein@tufts.edu	
<p>In this module we consider the potential role played by financial markets and the role of financial intermediation. We also study the actual structure and performance of banks, stock markets, and bond markets across a range of countries, and the extent of worldwide financial integration. There will be a focus on the worldwide financial and economic crisis that began in 2008. This module should appeal to students with interests in economic policy, financial and portfolio management, and international business. One-half credit.</p>				

110485	Development Economics: Macroeconomic Perspectives			
Subject: EIB	Catalog Nbr: E240			
2018 SPRG	Primary	Steven Block	steven.block@tufts.edu	
<p>This course provides an introduction to several central themes in development economics. The organizing framework is pro-poor economic growth. By combining economic models and case studies, one can draw lessons regarding what approaches have worked to alleviate poverty. The course also pays particular</p>				

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attention to situations that have led to economic crises, and develops models of macroeconomic management and structural adjustment. Lectures and assignments presume a background in economics at the introductory level. Open to students who have completed E201 or equivalent.

110546	Development Economics: Policy Analysis			
Subject: EIB	Catalog Nbr: E241			
2017 FALL	Primary	Julie Schaffner	Julie.Schaffner@tufts.edu	
<p>This course equips students for rigorous economic analysis of development problems and policies. The first half of the course develops tools for studying the decisions, markets and institutions that shape development outcomes. The second half develops an approach to policy analysis that draws on those tools. Students apply the approach in the study of policy questions related to cash and food transfers, agricultural pricing, infrastructure, education, agricultural technology, microfinance, and health. Emphasis is on rigorous reasoning, careful synthesis of empirical evidence, and effective communication of policy analysis results. Open to students who have completed E201 or the equivalent.</p>				

110561	Development Economics: Micro Perspectives			
Subject: EIB	Catalog Nbr: E242			
2018 SPRG	Primary	Jenny Aker	Jenny.Aker@tufts.edu	
<p>This course teaches students how to use microeconomic theory and econometric skills to analyze issues in low-income countries, develop policy interventions to address those issues, and measure the impact of such interventions in a rigorous empirical manner. It then addresses the issues that constrain and support development, particularly in sub-Saharan Africa: health and education, labor, agriculture, financial services, and institutions. Open to students who have completed E211 or an intermediate microeconomic theory course. E213 is strongly recommended.</p>				

110617	Agriculture and Rural Development in Developing Countries			
Subject: EIB	Catalog Nbr: E243			
<p>This seminar examines a range of issues relating to agriculture and food policy in developing countries. Within a broad analytical framework that emphasizes the interactions between the production, consumption, and marketing of food in developing countries, central topics will include: famine, the role of agriculture in poverty alleviation, global food crises, technology, political economy perspectives, food price policy analysis, and agriculture's contribution to economic growth. Open to students who have completed E201 or its equivalent.</p>				

110665	The Political Economy of Reform, Growth, and Equity			
Subject: EIB	Catalog Nbr: E244			
<p>This seminar explores the insights and critiques of rational political economy in explaining the determinants of</p>				

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reform, growth, and equity in developing countries. This approach applies tools of economic analysis to understanding political processes. In particular, the seminar will apply theories of “public choice” and collective action in explaining development policy outcomes in relevant areas including: rational delay of reform, history and institutions, the macroeconomic effects of elections, the interaction of equity, democracy, and growth, and the political economy of failed states. Students are encouraged to have completed E240. One-half credit.

110723	Environmental Economics			
Subject: EIB	Catalog Nbr: E246			
<p>This course is designed for students interested in learning theoretical approaches and empirical tools economists use to analyze environmental problems and policies. Topics include 1) Modeling environmental problems from an economic perspective, using market theory, a public goods model, and externality theory; 2) Analyzing regulatory policies and pollution-control instruments based on command-and-control approach and the market-based approach; and 3) Assessing the costs and benefits of environmental goods and policies using contingent valuation and hedonic pricing methods. Open to students who have completed E201. One-half credit.</p>				

110762	Econometric Impact Evaluation for Development			
Subject: EIB	Catalog Nbr: E247			
2017 FALL	Primary	Jenny Aker		Jenny.Aker@tufts.edu
<p>The course will cover econometric impact evaluation theory and empirical methods for measuring the impact of development programs (including randomization, difference-in-differences, regression discontinuity, and propensity score matching). The curriculum will combine theory and practice. The primary objectives of the course are to provide participants with the skills to understand the value and practice of impact evaluation within development economics, design and implement impact evaluations and act as critical consumers of impact evaluations. Econometrics (at the level of E213) is a strict prerequisite and may not be taken concurrently. Enrollment limited to 40 students.</p>				

110848	Economic Problems of Latin America			
Subject: EIB	Catalog Nbr: E250			
2017 SPRG	Primary	Lawrence Krohn		Lawrence.Krohn@tufts.edu
<p>Examines the diverse reasons for which many middle-income nations have failed to realize their potential in terms of economic growth and stability over the past quarter century. Emphasis placed on macroeconomic policies and their responsibility for middle-income nations' many crises. Perspective decidedly economic, but the course never loses sight of the role played by political institutions in shaping economic policy, thus national well-being. Each problem illustrated with cases drawn from recent Latin history. Emphasis on Argentina, Brazil, and Mexico within 18-nation universe. Prior mastery of basic macroeconomic theory essential; familiarity with the Latin region helpful, but not required.</p>				

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110949	The Economics of Global Health in Developing Countries			
Subject: EIB	Catalog Nbr: E262			
<p>This course examines economic aspects of public health issues in developing countries. As such, the course is structured into three parts. Part I illustrates an overview of current status of global health and examines the returns of health to economic development. Part II investigates constraints in demand for health that lead to suboptimal investments into health, including externalities, credit/liquidity constraint, pricing, education, and gender bias and intra-household resource allocation. Part III covers issues related to supply of health: health care delivery, quality of health care, and roles of political economy. Whereas applications to modern health issues include HIV/AIDS, malaria, air pollution, water pollution, worms, anemia, and early childhood health, this course emphasizes statistical tools and research designs used in empirical development economics. Open to students who have completed E201. E213 is strongly recommended.</p>				

115656	Independent Study			
Subject: EIB	Catalog Nbr: 302			
2017 FALL	Primary	Patrick Schena	patrick.schena@tufts.edu	

115672	Independent Study			
Subject: EIB	Catalog Nbr: 305			
2017 FALL	Primary	Laurent Jacque	laurent.jacque@tufts.edu	

115765	Independent Study			
Subject: EIB	Catalog Nbr: 315			

116018	Independent Study			
Subject: EIB	Catalog Nbr: 326			
2017 FALL	Primary	Jonathan Brookfield	Jon.Brookfield@tufts.edu	

116043	Independent Study			
Subject:	Catalog Nbr:			

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EIB	328				
	2017 SPRG	Primary	Lawrence Krohn	Lawrence.Krohn@tufts.edu	

116064	Independent Study				
	Subject:	Catalog Nbr:			
	EIB	330			
	2017 SPRG	Primary	Jenny Aker	Jenny.Aker@tufts.edu	

116123	Independent Study				
	Subject:	Catalog Nbr:			
	EIB	332			

116194	Independent Study				
	Subject:	Catalog Nbr:			
	EIB	338			
	2017 SPRG	Primary	Shinsuke Tanaka	Shinsuke.Tanaka@tufts.edu	

116225	Independent Study				
	Subject:	Catalog Nbr:			
	EIB	343			

116312	Independent Study				
	Subject:	Catalog Nbr:			
	EIB	348			

116486	Independent Study				
	Subject:	Catalog Nbr:			
	EIB	363			
	2017 FALL	Primary	Bernard Simonin	bernard.simonin@tufts.edu	

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116614	Independent Study			
Subject: EIB	Catalog Nbr: 375			
	2017 SPRG	Primary	Julie Schaffner	Julie.Schaffner@tufts.edu

116637	Independent Study			
Subject: EIB	Catalog Nbr: 376			

116657	Independent Study			
Subject: EIB	Catalog Nbr: 377			

116756	Independent Study			
Subject: EIB	Catalog Nbr: 380			

116824	Independent Study			
Subject: EIB	Catalog Nbr: 382			
	2017 FALL	Primary	Christopher Tunnard	Christopher.Tunnard@tufts.edu

116848	Independent Study			
Subject: EIB	Catalog Nbr: 388			
	2017 FALL	Primary	Kimberley Wilson	Kimberley.Wilson@tufts.edu

116915	Ph.D. Reading & Research - Full-time Study			
Subject: EIB	Catalog Nbr: 400			
Noncredit directed reading and research in preparation for PhD comprehensive examination or dissertation				

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research and writing on the subjects within this division. By consent of the professor.

116935	Ph.D. Reading & Research - Half-time Study			
Subject:	Catalog Nbr:			
EIB	401			
Noncredit directed reading and research in preparation for PhD comprehensive examination or dissertation research and writing on the subjects within this division. By consent of the professor.				

116956	Ph.D. Reading & Research - Part-time Study			
Subject:	Catalog Nbr:			
EIB	402			
Noncredit directed reading and research in preparation for PhD comprehensive examination or dissertation research and writing on the subjects within this division. By consent of the professor.				

117076	Foundations in Financial Accounting and Corporate Finance			
Subject:	Catalog Nbr:			
EIB	B200			
2017 FALL	Primary	Laurent Jacque	laurent.jacque@tufts.edu	
An introductory course to corporate finance from the perspective of the chief financial officer (CFO). The first part of the course deals with financial planning and budgeting, financial analysis, and short-term financial management. The second part of the course develops a valuation framework for making investment decisions (capital budgeting) for new equipment, the launch of new products, mergers and acquisitions and LBOs... and the funding/financing decisions to be coordinated with those investment decisions. Special attention is given to the cost of capital and valuing stocks, bonds, convertible and preferred.				

117347	Data Analysis and Statistical Methods			
Subject:	Catalog Nbr:			
EIB	B205			
2017 FALL	Primary	Robert Nakosteen	Robert.Nakosteen@tufts.edu	
This course provides an overview of classical statistical analysis and inference. The language and methods of statistics are used throughout the Fletcher curriculum, both in the classroom and in assigned readings. In addition, the language and methods of statistical analysis have permeated much of academic and professional writing, as well as media reporting. The goal is to present a broad introduction to statistical thinking, concepts, methods, and vocabulary.				

117468	Data Analysis and Statistical Methods for Business			
Subject:	Catalog Nbr:			
EIB	B206			
2018 SPRG	Primary	Robert Nakosteen	Robert.Nakosteen@tufts.edu	

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This course provides an overview of classical statistical analysis and inference. The goal is to provide you with an introduction to statistical thinking, concepts, methods, and vocabulary. This will give you some tools for dealing with statistical methods you may encounter in your coursework or research while at The Fletcher School, especially “regression analysis,” which is covered at the end of the course. In addition, this section of the course has a particular emphasis on business applications. Students who plan to or have completed B205 are not permitted to take this course.

117529	Financial Statement Management			
Subject: EIB	Catalog Nbr: B207			
	2017 FALL	Primary	Lawrence Weiss	Larry.Weiss@tufts.edu
Accounting is an economic information system, and can be thought of as the language of business. Accounting information provides individuals with a starting point to understand and evaluate the key drivers of the firm, its financial position and performance. This can then be used to enhance decisions, as well as help predict a firm’s future cash flows. The present (or current) value of those cash flows provides an estimate for the value of the firm. This course will cover the basic vocabulary, concepts, procedures and mechanics of financial and managerial accounting and the role of accounting information in society.				

117583	Financial Statement Analysis			
Subject: EIB	Catalog Nbr: B208			
	2018 SPRG	Primary	Lawrence Weiss	Larry.Weiss@tufts.edu
This course will provide participants with an understanding of the techniques used to alter and evaluate the key competitive value drivers of a firm and assess the nature and likelihood of future cash flows. We begin by reviewing the basics and remembering the limits of accounting information. Next we deepen our examination of ratio analysis and extend our analysis to build pro-forma (as if, or future) financial statements. Then, we look at certain accounting choices and their impact on financial statements and analysis. Finally, we will study the nature of bankruptcy and how creditors assess this possible end game.				

117664	Managerial Accounting			
Subject: EIB	Catalog Nbr: B209			
Management accounting goes beyond the traditional accounting model to integrate dispersed information into a form that is relevant to many of the decision-making, planning, and control activities of the organization. This course has two major objectives: (1) to develop an understanding of the traditional methods of collating and preparing this information; and (2) to develop an understanding of its usefulness in facilitating the decision-making process within organizations. We will cover the basic vocabulary, concepts, procedures and mechanics of managerial accounting, the design of management accounting systems for different operations, and the role of management accounting information in firm operations. One-half credit.				

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117679	Public Sector Accounting			
Subject: EIB	Catalog Nbr: B210	2017 FALL	Primary	Lawrence Weiss Larry.Weiss@tufts.edu
<p>This course is designed to demystify accounting and its processes for those with no prior experience in accounting or finance. Accounting information provides individuals with a starting point to understand and evaluate the key drivers of an organization, its financial position and performance. We will examine the nature of accounting information and how it is used for external reporting, managerial decision making, and to control and align the actions of the members of an organization. By the end of the course, participants will have the ability to interpret accounting information effectively in the government and not for profit sector.</p>				
117748	Starting New Ventures			
Subject: EIB	Catalog Nbr: B212	2017 FALL	Primary	Amarnath Bhide Amar.Bhide@tufts.edu
<p>The course seeks to prepare students to start businesses in which they have a significant equity interest. It focuses on the necessary knowledge, skills, and attitudes in two areas: how to analyze opportunities quickly and cheaply; and how to secure resources (money, customers, and people) in the early stages of an enterprise. The primarily case based course also has several guest experts and (in lieu of in-class lectures) extensive pre-class readings.</p>				
117764	Leading Transformational Growth			
Subject: EIB	Catalog Nbr: B213			
<p>The course examines the transformation of fledgling ventures into resilient, high-impact enterprises. The challenges include setting ambitious goals, making strategic choices about organizational structures, control systems, norms, product lines, geographic expansion and so on, and effectively implementing these strategies. Although the cases deal mainly with young firms (and thus naturally complement the Starting New Ventures Course) the readings and class discussions cover issues of leadership, organizational development and design, incentives, culture etc. that arise in many settings, including the non-profit sector. Similarly, the course and case discussions also seek to cultivate a holistic pragmatism that characterizes the effective leadership of mature as well as emerging organizations. The final paper can be turned into a capstone project.</p>				
117839	Global Financial Services			
Subject: EIB	Catalog Nbr: B220	2017 SPRG	Primary	Laurent Jacque laurent.jacque@tufts.edu
<p>The focus is on the determinants of competitive performance of financial institutions including commercial banks, insurance companies, hedge funds, investment banks, and private equity firms. Review of bank management principles emphasizes asset liabilities management, interest rate risk management and Value at Risk (V@R). Discussion of international commercial banking will focus on international trade financing,</p>				

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syndicate lending, project finance, and international securitization. Open to students who have completed B200 or B221 or equivalent.

117859	International Financial Management			
Subject: EIB	Catalog Nbr: B221			
2018 SPRG	Primary	Laurent Jacque	laurent.jacque@tufts.edu	
<p>This course develops a conceptual framework within which the key financial decisions faced by multinational corporations can be analyzed. The traditional themes of corporate finance, including working capital management, capital budgeting, mergers and acquisitions, and funding strategies, are revisited in the context of volatile exchange rates, different regulatory environments and segmented capital markets. Focus on foreign exchange risk management including the appropriate use of new hedging instruments such as currency options, swaps, and derivatives. Case studies emphasize how international financial management should be integrated with corporate strategy and operating decisions. Open to students who have completed B200 or equivalent.</p>				

118022	Corporate Finance and Banking: A Comparative Asian Perspective			
Subject: EIB	Catalog Nbr: B225			
<p>This course explores major themes in corporate finance and banking in Asia drawing on the diverse experiences of regional actors. Systemic issues dominate the first third of the course, specifically the legacy of bank-centric finance, trends in financial deregulation and internationalization, and crisis. The balance of the course will examine decisions at the firm-level on issues such as corporate ownership, performance, and governance, and capital structure management, across both public and private debt and equity and balance sheet management through the use of derivatives and asset-backed securities. Open to students who have completed B200. One-half credit.</p>				

118089	Large Investment and International Project Finance			
Subject: EIB	Catalog Nbr: B226			
2017 FALL	Primary	Philipp Uhlmann	Philipp.Uhlmann@tufts.edu	
<p>A case study approach to employing the latest techniques for structuring transactions, including risk mitigation by financial intermediaries. This course stresses decision-making and prioritization of tasks, policy formulation, the selection of world-class partners and on-the-ground operational skills necessary to ensure timely completion of construction, budget adherence and efficient start-up. Large investment projects across a variety of geographic regions, industrial sectors, and stages of project execution are examined, including data on default and loss characteristics. Contrasts differences in risk between domestic and export sector projects, including foreign exchange issues and the role of host governments.</p>				

118183	Islamic Banking and Finance			
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Subject: EIB	Catalog Nbr: B227	2018 SPRG	Primary	Ibrahim Warde	Ibrahim.Warde@tufts.edu
<p>The course is a comprehensive introduction to Islamic banking and finance. In addition to providing religious and historical background, the course discusses the political and economic context of the creation and evolution of Islamic institutions. The course will explain how Islamic products (murabaha, mudaraba, musharaka, ijara, sukuk, takaful, Islamic mutual funds and derivatives, etc.) work. The final part of the course will discuss Islamic finance in the context of the “war on terror” and the recent global financial meltdown.</p>					

118287	Global Investment Management				
Subject: EIB	Catalog Nbr: B229	2017 FALL	Primary	Patrick Schena	patrick.schena@tufts.edu
<p>This course investigates the global dimensions of investment management. The course combines technical and theoretical tools with practical illustration and application of critical investment concepts. The course will open with an overview of global institutional investors and the business of investment management. Following sessions will focus on developing an understanding primary asset classes, including foreign exchange, global equities, global fixed income securities, alternative investment vehicles, and derivatives. On this foundation, subsequent class sessions will focus on introducing and developing portfolio skills in the areas of risk management, investment performance and attribution, and finally portfolio construction and asset allocation. Open to students who have completed B200 and B221 or a strong finance background.</p>					

118380	International Business Strategy and Operations				
Subject: EIB	Catalog Nbr: B231	2018 SPRG	Primary	Alnoor Ebrahim	Alnoor.Ebrahim@tufts.edu
<p>This course examines strategic decision making in multinational enterprises (MNEs). It provides a series of analytic frameworks that managers can use to assess the global environment and the options available to MNEs for competing globally. In particular, the course considers the internationalization process, tensions between global integration and local responsiveness, and their implications for organizational design and business strategy. A subset of the course considers the relevance of these concepts and tools to other multinational actors such as international NGOs. The course also provides an opportunity to consider the roles of political risk, the regulatory environment, and civil unrest as factors in strategic decision-making. The pedagogy is primarily case-based, drawing on examples of MNEs based both in the global North and in emerging markets.</p>					

118499	Practical Knowledge				
Subject: EIB	Catalog Nbr: B233	2018 SPRG	Primary	Amarnath Bhide	Amar.Bhide@tufts.edu
<p>The course examines how we select, adapt and extend our stock of useful knowledge and practices. The</p>					

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knowledge ranges from individual tasks such as giving effective presentations, to organizational practices for recruiting, managing crises, process re-engineering and human centered design, and even to (drawing on Gene Sharp's handbook) overthrowing dictatorships. Meta-techniques cover topics such as developing checklists (based on Atul Gawande's work) and sharing organizational knowledge and codifying practices. Practical "hands-on" exercises complement the readings and discussions of specific and meta-techniques. The final paper, on a specific practice of the student's choice can be turned into a capstone project.

118528	Strategic Management in Privatizing and Deregulating Industries			
Subject: EIB	Catalog Nbr: B234			
<p>This seminar surveys the literature related to privatization, considering both theoretical perspectives and practice. It also explores current issues shaping debates about how to structure the boundary between public and private sector activity in a comparative and interdisciplinary manner. The seminar examines key concepts and policy issues related to privatization and deregulation, looks at different national experiences, and explores the impact of privatization from an industry perspective. Students should come away from the seminar with a deep appreciation of the challenges confronting executives and policymakers dealing with changes to public sector-private sector boundaries in a variety of different settings.</p>				

118577	Leading the Global Corporation			
Subject: EIB	Catalog Nbr: B235			
	2017 FALL	Primary	Gordon Thoman	No Email on file.
<p>The course will analyse the major elements required to direct the global corporation from an overall management perspective. Hence, while the course will touch the key issues in finance, human resources, marketing, manufacturing, and other areas, the emphasis will be on integrated, cross functional management decisions and issues, rather than on the detailed technical aspects of each separate area. The course will also focus on the management of change and its related issues. It will draw on readings, cases, and the experience of the Professor.</p>				

118720	Innovation and Entrepreneurship in the Evolving Context of International Business			
Subject: EIB	Catalog Nbr: B236			
	2018 SPRG	Primary	Bhaskar Chakravorti	Bhaskar.Chakravorti@tufts.edu
<p>This course will prepare students with conceptual frameworks and practical tools for addressing several questions: How does innovation create, sustain or disrupt competitive advantage for international pure-profit and social enterprises, including those targeted at the bottom-of-the-pyramid? How does the international context create distinct situations where innovation influences competitive advantage? How does the rise of emerging markets change the opportunities for innovation and the strategic choice set? What are the challenges facing innovators and entrepreneurial enterprises? The course progresses in four phases. The first phase lays the foundations of innovation as a key strategic lever for disruptive entrants and for incumbents, as well as for those creating a new industry altogether. Subsequent phases build on it by considering the global</p>				

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context, how innovation expands the strategic choice space, and how emerging markets expand it even further.

118760	Field Studies in Global Consulting			
Subject: EIB	Catalog Nbr: B237	2018 SPRG	Primary	Christopher Tunnard Christopher.Tunnard@tufts.edu
<p>The goal of this course is to provide an introduction to consulting as it is practiced worldwide and across sectors. Students will achieve this goal by undertaking a consulting engagement for a real-world client. The first part of the course will include an introduction to and practice in the essential skills that form the core of professional development for consultants at top level firms. Students will then put these skills to the test by completing a team consulting project for a sponsoring company. Open to students who have completed B225 or B230 and/or B200 or with permission of the instructor. Class size will be limited by the number of projects confirmed by external sponsors with a maximum of eight projects, or forty students, being accepted. Input for the project grade will come primarily from the client; team self-evaluations will be reflected in individual final grades. Note: Students are limited to only one "field study" type of course during their career at The Fletcher School. This also includes courses taken outside of Fletcher that are considered field study courses.</p>				

118853	Strategic Management			
Subject: EIB	Catalog Nbr: B238M	2017 FALL	Primary	Bhaskar Chakravorti Bhaskar.Chakravorti@tufts.edu
<p>Effective strategists can: size up the dynamics of the external environment of a firm, covering its economic, political, and social contexts; take a holistic view across all functions and configure all of a firm's internal choices to give it a competitive advantage; sustain this advantage over time and leverage it into adjacent business and geographic opportunities; use acquisitions and alliances when these are the more effective approaches to support a strategy; create the right organizational context to execute the chosen strategy efficiently; ensure the continuous renewal of the firm in anticipation of and adapting to its changing environment. The objectives of this short course are to master the field's core concepts and to build the skills needed to be an effective strategist. One-half credit.</p>				

118902	Corporate Governance in International Business and Finance			
Subject: EIB	Catalog Nbr: B239			
<p>This module explores business, financial and legal issues affecting corporate governance and management of risk, both in industrialized and developing countries. Students will examine the nature of the corporation, management roles and board responsibility, the role of regulatory authorities, as well as corporate culture, corporate social responsibility, and capital market development. The course will focus on policy implications, including widespread efforts to produce corporate governance reforms and set standards in the wake of corporate scandals and systemic risk. Also listed as L239m. One-half credit.</p>				

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119021	Financial Inclusion - A Method for Development			
Subject:	Catalog Nbr:			
EIB	B241			
2017 FALL	Primary	Kimberley Wilson	Kimberley.Wilson@tufts.edu	
<p>This course explores financial solutions to eradicate poverty. It sheds light on how financial services to the poor began with microcredit and slowly evolved into an industry that includes mainstream financial institutions, global payment and transfer systems, as well as NGOs and microfinance institutions. The course examines a changing industry from commercial, anthropological, humanitarian, and social service perspectives. The course has no prerequisites</p>				

119309	International Marketing			
Subject:	Catalog Nbr:			
EIB	B260			
<p>This course introduces students to the fundamentals of marketing in a global environment. It addresses the problems encountered by all organizations—small and large, for profit and non-profit—as they operate in an international environment. The full range of marketing activities is covered: marketing research, product policy, branding, pricing, distribution, advertising and promotion, customer service, planning, organization, and control. While internationally oriented in nature, the aim of the course is also to build a significant understanding of classic marketing management principles. Non-traditional aspects of international marketing (e.g., nation branding) will also be considered for a variety of constituencies.</p>				

119358	Marketing Research and Analysis			
Subject:	Catalog Nbr:			
EIB	B262			
2017 FALL	Primary	Bernard Simonin	bernard.simonin@tufts.edu	
<p>This course adopts a comprehensive hands-on approach to designing and conducting research. From classic opinion research to social media analytics, a wide range of contexts, problem areas, and methods are covered that are relevant across disciplines and fields of study. Students will be exposed to the various stages of the research process from recognizing the need for research and defining the problem to analyzing data and interpreting results. Proper design of research methods, fieldwork, questionnaires, and surveys (e.g., online surveys) is covered. Both qualitative (e.g., focus groups, projective techniques) and quantitative approaches (e.g., cluster, discriminant, and factor analysis) are presented. Various analytical techniques are introduced “hands on” via a series of computer exercises and cases (using SPSS and Excel).</p>				

119375	Marketing Management			
Subject:	Catalog Nbr:			
EIB	B263M			
2018 SPRG	Primary	Bernard Simonin	bernard.simonin@tufts.edu	
<p>The course addresses the managerial, organizational, ethical, societal, environmental, and global dimensions</p>				

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of marketing decision making. The main objectives of the course are to sharpen your skills in marketing decision-making, problem diagnosis, and management skills; to understand and apply some fundamental marketing concepts; to improve your familiarity and understanding with institutional marketing knowledge, terminology, and practice; and to provide you with a forum for formulating, presenting, and defending your own marketing ideas and recommendations. Note: Students having completed or planning to take B260 are not eligible to enroll in this course. One-half credit.

119407	Strategic Marketing for Non-Profit Organizations
Subject: EIB	Catalog Nbr: B264
<p>This course offers a comprehensive coverage of the fundamental issues in marketing and branding in nonprofits. The aim of this course is to arm students with the analytical skills and knowledge necessary to make, evaluate, and critique marketing and branding strategy decisions facing nonprofit organizations in an increasingly global arena. The course addresses how to craft a nonprofit marketing strategy; implement a coherent marketing plan and optimize the use of marketing resources, develop brand identity and positioning statements; leverage brand alliances and partnerships; and perform financial brand valuations.</p>	

119472	Business Groups in Asia
Subject: EIB	Catalog Nbr: B270
<p>While Asian economies are increasingly important to the world, a full understanding of how such economies are organized is difficult to achieve without some consideration of business groups. This seminar looks at business groups in a number of economies, including Japan, the Republic of Korea (South Korea), the Republic of China (Taiwan), Hong Kong, Singapore, and the People's Republic of China (PRC). The goal of the seminar is to put Asian business groups in their historical, political, and economic context, and then to examine current conditions in an effort to give some insight into future trends. One-half credit.</p>	

119517	The Political Economy and Business Environments of Greater China
Subject: EIB	Catalog Nbr: B272M
2018 SPRG	Primary Jonathan Brookfield Jon.Brookfield@tufts.edu
<p>This course will expose students to similarities and differences in the business environments of Greater China. At the end of the course, students should have a better understanding of Chinese business and the context in which business occurs in Hong Kong, Singapore, the Republic of China (Taiwan), and the People's Republic of China (PRC). For MIB students, this course is one of the regional course options. One-half credit.</p>	

119567	The Global Food Business
Subject: EIB	Catalog Nbr: B280
<p>The purpose of the course is to introduce the student to the rapidly expanding global food business. The</p>	

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growing, processing, distribution, and marketing of food are major and necessary economic endeavors of the world's people. Today, the international food industry is increasing at historically high rates of growth paralleled by increasing world trade in agricultural commodities, motivated by new multinational trade agreements. The course focus will be to introduce the student to the management, business strategy, marketing, research, and analytical skills required in the international food business.

119631	Managing Operations and Supply Chains in Global Companies				
	Subject:	Catalog Nbr:			
	EIB	B281			
	2017 FALL	Primary	Thomas Hout		Thomas.Hout@tufts.edu
A management-oriented, case study-based course on how companies design, manage, and measure operations around the globe today. The core topics will be: the exercise of competitive advantage through operational capability; business process design; supply chain management; lean operations; disruptive operations innovations; operations networks and connectivity; talent management; the managerial metrics revolution; etc. Readings and cases will focus on both the operations themselves and the management issues surrounding them. One-half credit.					

120278	0.5 Transfer Credit Awarded				
	Subject:	Catalog Nbr:			
	IR	TFS			

120375	1.0 Transfer Course Credit Awarded				
	Subject:	Catalog Nbr:			
	IR	TFS1			

120410	2 Transfer Course Credits Awarded				
	Subject:	Catalog Nbr:			
	IR	TFS2			

120458	3 Transfer Course Credits Awarded				
	Subject:	Catalog Nbr:			
	IR	TFS3			

120499	4 Transfer Course Credits Awarded				
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Subject:	Catalog Nbr:
IR	TFS4

120593	6 Transfer Course Credits Awarded
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Subject:	Catalog Nbr:
IR	TFS6

122939	Independent Study
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Subject:	Catalog Nbr:			
ILO	306			
2017 SPRG	Primary	Hurst Hannum		hurst.hannum@tufts.edu

123000	Independent Study
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Subject:	Catalog Nbr:
ILO	316

123028	Independent Study
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Subject:	Catalog Nbr:			
ILO	317			
2017 FALL	Primary	Jeswald Salacuse		jeswald.salacuse@tufts.edu

123044	Independent Study
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Subject:	Catalog Nbr:			
ILO	322			
2017 SPRG	Primary	Joel Trachtman		joel.trachtman@tufts.edu

123068	Independent Study
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Subject:	Catalog Nbr:
ILO	329

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123229	Independent Study			
Subject: ILO	Catalog Nbr: 354			
2017 SPRG	Primary	Cecile Aptel		Cecile.Aptel@tufts.edu

123317	Independent Study			
Subject: ILO	Catalog Nbr: 372			
2017 FALL	Primary	Ian Johnstone		ian.johnstone@tufts.edu

123499	Ph.D. Research & Reading - Full-Time Study			
Subject: ILO	Catalog Nbr: 400			
Noncredit directed reading and research in preparation for PhD comprehensive examination or dissertation research and writing on the subjects within this division. By consent of the professor.				

123519	Ph.D. Reading & Research - Half Time Study			
Subject: ILO	Catalog Nbr: 401			
Noncredit directed reading and research in preparation for PhD comprehensive examination or dissertation research and writing on the subjects within this division. By consent of the professor				

123539	Ph.D. Reading & Research - Part-time Study			
Subject: ILO	Catalog Nbr: 402			
Noncredit directed reading and research in preparation for PhD comprehensive examination or dissertation research and writing on the subjects within this division. By consent of the professor.				

123556	The International Legal Order			
Subject: ILO	Catalog Nbr: L200			
2017 FALL	Primary	Michael Glennon		Michael.Glennon@tufts.edu
This introductory course deals with structural aspects of the international legal system, including the jurisprudence of international law and differing cultural and philosophical perspectives; the history of the international legal system; customary international law; treaty law; statehood and recognition; the United Nations and international organizations; and the relationship of the international legal system to domestic legal systems, using the United States as a primary example.				

Course Bulletin

123569	Public International Law			
Subject: ILO	Catalog Nbr: L201			
2018 SPRG	Primary	Michael Glennon		Michael.Glennon@tufts.edu
<p>This course will offer an introduction to the international legal system's principal subfields, including international dispute resolution, the law of state responsibility, the use of force and counter-terrorism, the law of war, international criminal law, human rights, and jurisdiction and immunities. Time permitting; we may also cover selected issues in arms control, international environmental law, and international economic law. We will also explore how these subfields relate to domestic law, focusing on the U.S. legal system as the primary example. Open to students who have completed L200 or equivalent.</p>				

123819	International Treaty Behavior: A Perspective on Globalization			
Subject: ILO	Catalog Nbr: L209			
2018 SPRG	Primary	Antonia Chayes		Antonia.Chayes@tufts.edu
<p>This seminar examines treaty behavior over a broad spectrum of subject areas—including security, environment, trade, and human rights. Approaches to international agreements affect economic, security, and foreign policy in this interdependent world. The seminar examines IL and IR theories of compliance. It explores exceptionalism in treaty behavior—American and other nations. A simulation will familiarize students with the process of treaty negotiation and drafting. The seminar offers students the opportunity to do research in depth on one or more treaties, or the behavior of a given nation or group of nations under several treaties. Prior law courses helpful but not required.</p>				

123947	International Human Rights Law			
Subject: ILO	Catalog Nbr: L210			
2016 FALL	Primary	Hurst Hannum		hurst.hannum@tufts.edu
2017 FALL	Primary	Kathleen Hamill		kathleen.hamill@tufts.edu
<p>An introductory survey of international human rights law and procedures, including detailed examination of global, regional, and national institutions to protect human rights. The course traces the development of contemporary concepts of human rights, including issues of universality, whether or not certain categories of rights have priority over others, and the means of creating and enforcing human rights law. The role of non-governmental organizations in fact-finding and publicizing human rights violations is also addressed.</p>				

123964	Current Issues in Human Rights			
Subject: ILO	Catalog Nbr: L211			
2017 SPRG	Primary	Hurst Hannum		hurst.hannum@tufts.edu
2018 SPRG	Primary	Kathleen Hamill		kathleen.hamill@tufts.edu

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This seminar analyzes in greater depth a limited number of issues that are of contemporary interest in the field of international human rights law. While specific topics vary, those addressed in recent years have included equality and non-discrimination; democracy; economic and social rights; business and human rights; and humanitarian intervention. The seminar requires a substantial research paper that analyzes a human rights issue in depth, the topic to be determined in consultation with the instructor. Open to students who have completed L210 or equivalent.

124009	Nationalism, Self-Determination and Minority Rights			
Subject: ILO	Catalog Nbr: L212			
2016 FALL	Primary	Hurst Hannum	hurst.hannum@tufts.edu	
<p>This seminar explores the evolution of the concepts of self-determination and minority rights from the nineteenth century to the present. The focus is on changing legal norms, including interpretation of the principle of self-determination by the League of Nations and United Nations; protection of the rights of ethnic, religious, and linguistic minorities; and the articulation of the rights of indigenous peoples. The seminar requires a substantial research paper that analyzes a contemporary situation in which these issues are significant. Open to students who have completed L200, L210 or equivalent.</p>				

124114	International Criminal Justice			
Subject: ILO	Catalog Nbr: L213			
2017 SPRG	Primary	John Cerone	John.Cerone@tufts.edu	
2018 SPRG	Primary	Karl Dannenbaum	tom.dannenbaum@tufts.edu	
<p>Demands for accountability for mass atrocities have triggered the development of international criminal justice, which has become a significant phenomenon in international relations. This course reviews mandates and operations of contemporary international and hybrid courts, including the International Criminal Court, the UN tribunals for Rwanda and the former Yugoslavia, and the special courts, such as the ones in Cambodia or Lebanon. It considers how they confront impunity for war crimes, crimes against humanity and genocide, by trying individual leaders, including heads of state. It analyzes the tension between state sovereignty and international criminal justice, and how the latter is challenged for being selective. It is recommended that students have completed L216.</p>				

124164	Transitional Justice			
Subject: ILO	Catalog Nbr: L214M			
2017 FALL	Primary	Cecile Aptel	Cecile.Aptel@tufts.edu	
<p>This seminar considers the range of processes and mechanisms available to ensure accountability for large-scale human rights violations and achieve reconciliation, including criminal justice, truth and reconciliation commissions, and mechanisms, which incorporate local custom, such as gacaca in Rwanda. It reviews some of the philosophical, moral and political considerations pertaining to the challenge of reconciliation in these contexts. This course is taught remotely by the professor. One-half credit.</p>				

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124286	International Humanitarian Law			
Subject: ILO	Catalog Nbr: L216			
2016 FALL	Primary	John Cerone		John.Cerone@tufts.edu
2017 FALL	Primary	Karl Dannenbaum		tom.dannenbaum@tufts.edu
<p>This seminar offers an introduction to international humanitarian law, the body of law regulating armed conflicts. It retraces its evolution, focusing on efforts to mitigate human suffering in war and on the protection of civilians. It considers the challenges posed to the application of IHL by the changing nature of armed conflicts. The topics discussed include: the principles underpinning IHL, the definition and types of armed conflicts, the distinction between combatants and civilians, the regulation of private military and security companies, humanitarian action during armed conflict, the use of child-soldiers, rape as a 'weapon of war,' and other war crimes.</p>				

124471	International Organizations			
Subject: ILO	Catalog Nbr: L220			
2017 FALL	Primary	Ian Johnstone		ian.johnstone@tufts.edu
<p>Using the case method, this course explores the key court decisions that have helped establish the legal principles that empower and regulate international organizations. Analysis of these cases illuminates the relationship and tension between international law and politics in this area, as well as shows how courts help and hinder the development of international organizations, sometimes in the same case. Additional case studies will focus on contemporary problems facing a variety of international organizations. The debates and assessment exercises will strengthen students' critical reasoning skills, in addition to fostering a sophisticated understanding of the law created for and by international organizations.</p>				

124524	Actors in Global Governance			
Subject: ILO	Catalog Nbr: L221			
2017 FALL	Primary	Ian Johnstone		ian.johnstone@tufts.edu
<p>This seminar is designed to explore in a comparative mode various actors in global governance: global organizations, regional organizations, groupings of states, non-governmental organizations, private sector actors, and networks. The first part of the seminar is devoted to theoretical, institutional, and legal issues. Each student then develops and presents to the class an outline for a "Reform Report" on an institution of their choice, taking stock of its performance and offering a vision for the future. Based on feedback from the class, constituted as the 'senior management group' of the institution, the report is finalized and submitted as the major assignment for the course.</p>				

124593	International Environmental Law			
Subject: ILO	Catalog Nbr: L223			

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2017 FALL	Primary	David Wirth	David.Wirth@tufts.edu
<p>This course addresses the nature, content, and structure of international environmental law. The course commences with an introduction to international environmental problems, together with basic principles of international law and environmental regulation. Specific topics include global warming, stratospheric ozone depletion, and exports of hazardous substances. Other topics may include marine pollution, transboundary pollution, trade and environment, and development and environment. The course evaluates the role of international and non-governmental organizations; the interrelationship between international legal process and domestic law; and the negotiation, conclusion, and implementation of international environmental agreements.</p>			

124670	Peace Operations		
Subject: ILO	Catalog Nbr: L224	2018 SPRG	Primary
	Ian Johnstone	ian.johnstone@tufts.edu	
<p>This course looks at peace operations both as instruments for the management of conflict, and as a lens for understanding major issues in contemporary international affairs. Combining a thematic and case study approach, we consider the law, politics and doctrine of peacekeeping. Select cases are examined to draw out recurring themes and dilemmas, such as sovereignty v. intervention, peace v. justice and the UN v. regional organizations. In addition to lectures and structured discussion, the format of the course includes student presentations and a simulation exercise.</p>			

124815	International Business Transactions		
Subject: ILO	Catalog Nbr: L230	2017 FALL	Primary
	Joel Trachtman	joel.trachtman@tufts.edu	
<p>This course provides an examination of private and public law aspects of international business transactions, including conflicts of law and comparative law issues. It examines the selection of the optimal business format for international operations, including branch, subsidiary, joint venture, technology license and distributorship; international commercial law, including sales contract, and commercial documents; international contracts and dispute resolution issues, including governing law, and choice of forum, force majeure, and treaty issues; and the United States Foreign Corrupt Practices Act.</p>			

124869	International Investment Law		
Subject: ILO	Catalog Nbr: L232	2017 SPRG	Primary
	James Fry	James.Fry@tufts.edu	
	Jeswald Salacuse	jeswald.salacuse@tufts.edu	
<p>This seminar examines the laws, policies, and legal institutions influencing cross-border investments, with special emphasis on emerging markets and developing nations. It studies the nature of international investment and multinational investors, the international legal framework for international investment with particular emphasis on rapidly evolving treaty law, such as bilateral investment treaties (BITs), NAFTA, and the Energy Charter Treaty, as well as arbitration and judicial decisions applying them. It also considers national</p>			

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regulatory frameworks for foreign investment, the contractual and legal mechanisms for structuring, financing, and protecting international investments, and methods for settling investment disputes.

124903	International Financial and Fiscal Law			
Subject: ILO	Catalog Nbr: L233	2018 SPRG	Primary	Joel Trachtman joel.trachtman@tufts.edu
<p>This course is intended to introduce students to the legal and regulatory context of international finance. It covers selected domestic and international aspects of (i) corporate law relating to finance, (ii) bank financing and regulation, (iii) securities financing and market regulation and (iv) insolvency law. It also addresses the process of innovation in international financial law, with coverage of emerging market debt, swaps and other derivatives, privatizations, and securitization. These topics will be reviewed from the standpoint of domestic law of the United States and other selected jurisdictions, as well as from the standpoint of applicable international law and practice.</p>				

124948	International Intellectual and Property Law and Policy			
Subject: ILO	Catalog Nbr: L234			
<p>This course will provide an introduction to basic principles of intellectual property law concepts, specifically patents, trademarks, and copyrights. We will examine examples of how intellectual property is infringed and various defenses available to an accused infringer. We will also consider how licensing plays a role in intellectual property business development and disputes. From there, the course will examine the impact of various international conventions and treaties on intellectual property rights. Particular attention will be paid to the protection of intellectual property rights in selected legal regimes; and to the competing interests of intellectual property owners in global commercial transactions. The rapid development and widespread adoption of Digital Technology and the Internet pose serious challenges to long accepted doctrines of copyright and trademark law, and these will also be addressed.</p>				

125026	Securities Regulation: An International Perspective			
Subject: ILO	Catalog Nbr: L236			
<p>This module will review the evolution of securities regulation regimes in North American and European jurisdictions. We will evaluate differing models relating to the regulation of public offering of debt and equity securities, issues of securities disclosure and enforcement, and the regulation of investment banking and broker/dealer activities across borders. In addition to comparing different substantive approaches, we will review and analyze the increasing convergence in international disclosure and accounting standards and their implications for international markets, as well as continuing challenges relating to the regulation of markets and their participants on a worldwide basis, particularly in light of the global financial crisis. One-half credit.</p>				

125087	Mergers and Acquisitions: An International Perspective			
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Subject: ILO	Catalog Nbr: L237	2017 FALL	Primary	John Burgess	John.Burgess@tufts.edu
<p>This seminar reviews the structuring, negotiation, and implementation of cross-border merger and acquisition transactions, taking into account applicable issues of international law, and national practice. The seminar discusses alternative forms of transaction structure and the underlying tax and legal considerations considered for choosing particular approaches. We will also analyze different forms of acquisition agreements, review the role and application of key transactional concepts, and analyze how they are addressed in the context of specific transactions. We will take the opportunity to review the typical areas of negotiation in the acquisition of private and public companies, and evaluate how those negotiations are affected by international regulatory, legal, and fiscal considerations. The seminar will review trends in deal terms drawing on recent transactions involving North American, European, and Asian companies.</p>					

125166	Corporate Governance in International Business and Finance				
Subject: ILO	Catalog Nbr: L239	2017 FALL	Primary	Joel Trachtman	joel.trachtman@tufts.edu
<p>This module explores business, financial, and legal issues affecting corporate governance and management of risk, both in industrialized and developing countries. Students will examine the nature of the corporation, management roles and board responsibility, the role of regulatory authorities, as well as corporate culture, corporate social responsibility, and capital market development. The course will focus on policy implications, including widespread efforts to produce corporate governance reforms and set standards in the wake of corporate scandals and systemic risk. Also listed as B239m. One-half credit.</p>					

125237	Legal and Institutional Aspects of International Trade				
Subject: ILO	Catalog Nbr: L240	2017 FALL	Primary	Joel Trachtman	joel.trachtman@tufts.edu
<p>This course examines the law of international trade in goods and services, focusing principally on the law of the World Trade Organization and its General Agreement on Tariffs and Trade, as well as on the foreign trade law of the United States. This sector of international law includes specialized negotiation and dispute settlement processes, as well as particular types of rules, restraining national restrictions on trade. These rules address tariff and non-tariff barriers, discrimination, regionalism, anti-dumping duties, countervailing duties and safeguards measures. This course will pay particular attention to how this legal system manages various facets of globalization.</p>					

125417	Law and Development				
Subject: ILO	Catalog Nbr: L250	2017 FALL	Primary	Jeswald Salacuse	jeswald.salacuse@tufts.edu
		2017 SPRG	Primary	James Fry	James.Fry@tufts.edu
<p>This seminar examines the role of law and legal systems in the economic and social development of</p>					

Course Bulletin

developing nations, emerging markets, and countries in transition. It explores how law may both inhibit and foster change and the ways that legal institutions may be organized to achieve national goals. It first considers the nature of law, the nature of development, and the theoretical relationships of law to the development process. It then explores the links between law and development through case studies on land tenure, foreign investment, environment, governance, constitutionalism, corruption, judicial reform, enterprise organization, and the rule of law.

125429	Comparative Legal Systems		
Subject: ILO	Catalog Nbr: L251		
<p>This course covers the two principal legal traditions in the world—the common law and the civil law traditions with exposure to the Islamic tradition and European Union law as well. It is intended for diplomats, international civil servants, business executives, and lawyers. Students will study the historical evolution of the traditions in comparative perspective with emphasis on France and Germany in the civil law and on the United States and the United Kingdom in the common law. The methodology entails study of the underlying legal philosophies of these traditions through analysis of the sources of law, judicial process and judicial review, and through learning constitutional law, contracts, and criminal and civil procedure.</p>			

125449	Rule of Law in Post Conflict Societies		
Subject: ILO	Catalog Nbr: L252		
<p>This course studies methodologies used by international actors in promoting the rule of law post conflict. It focuses on eight aspects: constitutional development, code reform, legal drafting, judicial reform, accountability for past abuses, fighting corruption, democratic policing, and local custom. These are strategies for building the basic institutional framework strictly necessary for the maintenance of peace and security in the immediate aftermath of conflict. The course will therefore deal with the restoration/reestablishment of the justice sector and only minimally with economic issues. It includes case studies of East Timor, Kosovo, South Africa, Cambodia, Rwanda, Iraq, and Afghanistan.</p>			

125576	Foreign Relations and National Security Law		
Subject: ILO	Catalog Nbr: L262		
2017 FALL	Primary	Michael Glennon	Michael.Glennon@tufts.edu
<p>This course deals with the intersection of international law and United States constitutional law, focusing upon the separation of powers doctrine and the allocation of decision-making authority, international law as part of United States law, treaties and other international agreements, the war power and terrorism, the appropriations power, federalism, the role of the courts, and current national security issues. Open to students who have completed L200 or its equivalent, or with permission of the instructor. Enrollment limited to 18 students.</p>			

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126951	Corporate Finance & Global Financial Markets			
Subject:	Catalog Nbr:			
GMA	B200			
2017 FALL	Primary	Laurent Jacque		laurent.jacque@tufts.edu
This module addresses the topics of valuation, emerging capital markets, project finance, international banking, and securitization.				

126995	Leadership: Leading and Managing Strategically			
Subject:	Catalog Nbr:			
GMA	D210			
2017 FALL	Primary	Bernard Simonin		bernard.simonin@tufts.edu
This module explores the global strategic and managerial challenges that decision-makers increasingly face in both public and private sectors. It attempts to reconcile their evolving role and competency requirements with the new global business imperative. In particular, the module aims at benchmarking best practices from the disciplines of strategy, management, and marketing, and transposing them to the field of action of the "new diplomat". This reengineering of skills constitutes an invitation to challenge established organizational wisdom and to adopt new strategic and managerial orientation with respect to a variety of issues (e.g., planning, strategy formulation, internationalization, decision-making, human resource management, customer and stakeholder satisfaction, innovation, image persuasion, and knowledge management).				

127014	International Negotiation			
Subject:	Catalog Nbr:			
GMA	D220			
2017 FALL	Primary	Eileen Babbitt		eileen.babbitt@tufts.edu
2017 FALL	Secondary	Diana Chigas		diana.chigas@tufts.edu
This course explores the processes, rather than specific substantive issues, of international negotiation. Using exercises and simulations, it examines the nature of conflict in the international arena; the special characteristics of negotiation in the international setting; pre-negotiation and the problems of inducing parties to negotiate; negotiation dynamics; the roles of culture and power; and the strategy and tactics of international negotiation. International mediation, arbitration, special problems of multilateral negotiation, and the follow-up and implementation of negotiated agreements are also examined.				

127053	International Trade Econ & Investment			
Subject:	Catalog Nbr:			
GMA	E220			
2018 SPRG	Primary	Ricardo Lopez		Ricardo.Lopez@tufts.edu
This course investigates why nations trade, what they trade, and the distribution of gains from trade. Topics include trade and growth, technology, the product cycle, multinationals, international labor migration, tariffs, dumping, regional economic integration, and international competitiveness of firms and nations. Throughout the course there will be special emphasis on which policies affect which outcomes.				

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127073	International Macroeconomics			
Subject: GMA	Catalog Nbr: E230	2018 SPRG	Primary	Lawrence Krohn Lawrence.Krohn@tufts.edu
<p>This section presents frameworks for understanding the performance of economies that are linked to the rest of the world through trade in assets as well as through trade in goods and services. The course will teach models of the determination of exchange rates, trade balances, and other macroeconomic variables. These models are then used to analyze general issues, such as the choice of exchange rate regime, the performance of the international monetary system, and the role of international capital markets, as well as specific current topics, such as the single currency in Europe, the Asian financial crisis, and the policy debate over capital controls.</p>				

127093	International Organizations			
Subject: GMA	Catalog Nbr: L220			
<p>The theory and practice of international organizations (IOs) is a dynamic and increasingly important dimension of world politics. This course provides an introduction to the field, focusing on the interaction between international law and politics in international organizations. It begins by briefly exploring the role of international institutions from the perspective of international relations and international legal theory. We then proceed to an overview of the international legal order as embodied in the United Nations and regional organizations, with a special focus on the function of international organizations as makers and interpreters of the law. The bulk of the course is devoted to the substantive work of the UN and other organizations in three principal areas: peace and security, human rights and humanitarian affairs, and sustainable development. We conclude by stepping back to look at questions about the legitimacy of international organizations: who wields power within the organizations, how is that power wielded, to whom are those wielding power accountable and on what basis.</p>				

127115	Int'l Econ & Business Law			
Subject: GMA	Catalog Nbr: L240	2017 SUMR	Primary	Joel Trachtman joel.trachtman@tufts.edu
<p>This course provides an introduction to the legal context of international commerce. It examines the international legal system, and focuses on international trade law as a major component of the international legal system, with great relevance for international commerce. It examines selected issues within the international trade law system, including tariffs, discrimination, protectionism, health and environmental protection. It also examines selected issues of the regulation of international business, including the scope of jurisdiction, taxation and bribery. It examines contractual forms and legal constraints in private international commercial relations, including the formation of contracts, letters of credit, and international loan agreements. Finally, the course concludes with an examination of the application of some of these concepts to international internet-based commerce.</p>				

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127132	International Politics			
Subject: GMA	Catalog Nbr: P202			
2016 FALL	Primary	Annamaria Seleny	No Email on file.	
2017 FALL	Primary	Jeffrey Taliaferro	jeff.taliaferro@tufts.edu	
<p>International Politics considers contemporary political and economic developments at both the levels of the international system and the nation-state in the context of their historical antecedents. The course also weighs contradictory interpretations of these events; it focuses on "big picture" visions of current events and developments, attempts to extract any essential truths these may contain, and tries to apprehend the historical, political, economic, and cultural factors that militate against them. Part I introduces each topic and is intended to raise questions and provoke discussion during the residency period. Part II delves into each topic in greater detail, sometimes by focusing on multi- or supra-national institutions, and sometimes by examining particular regions and countries that exemplify the trends and counter-trends discussed in Part I (e.g., France in the context of the EU; Iran; Iraq; Latin America; Russia; Eastern Europe).</p>				

127269	Security Studies			
Subject: GMA	Catalog Nbr: P240			
2018 SPRG	Primary	Richard Shultz	richard.shultz@tufts.edu	
2018 SPRG	Primary	Robert Pfaltzgraff	robert.pfaltzgraff@tufts.edu	
<p>This course examines the political, economic, military and ethical factors affecting the use and utility of military force in international relations today. It aims to provide both theoretical foundation and the tools needed to analyze current security challenges confronting the United States and other countries. Topics addressed (may) include debates about grand strategy, military transformation and force structure,; theories of practice and coercion; theories and practice of crisis and post-crisis management; the causes of terrorism; nuclear, biological and chemical weapons (NBC) proliferation and counter-proliferation strategies; dynamics of military occupations, counterinsurgencies, and "nation building"; and the security implications of epidemic disease, border controls and demographic trends.</p>				

129738	Curricular Practical Training for F-1 visa holders			
Subject: IR	Catalog Nbr: CPT			
<p>Summer study and Internship for Fletcher MALD and MIB students who do not hold U.S. work authorization and who choose to engage in off-campus work or internship experiences in the United States. Experiential learning and application of academic experiences are standard components of a two-year master's level international affairs program. Requirements include successful completion of the Professional Development Program, mandatory attending at two lectures, the internship and a paper at the conclusion of the internship. PhD students in the dissertation phase of their program will be eligible for up to 11 months of curricular practical training provided that they enroll in a .25 credit independent study under the supervision of their dissertation director. The course will be graded and based on a paper submitted by the student based on their internship experiences and the relationship to their PhD research. Students are eligible one time only during their degree program. Available only for F-1 visa holders. Please consult with the Registrar's Office for more information.</p>				

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129809	Continue Study Full-Time	
	Subject:	Catalog Nbr:
	IR	CSFT

129839	Continue Study Half-Time	
	Subject:	Catalog Nbr:
	IR	CSHT

129861	Continuation Of Study	
	Subject:	Catalog Nbr:
	IR	CSJT

129879	Continue Study Part-Time	
	Subject:	Catalog Nbr:
	IR	CSPT

129893	Semester on Exchange Program: CEIBS (Shanghai)	
	Subject:	Catalog Nbr:
	IR	EXCE

129917	Semester of Exchange Program: Diplomatic Academy (Vienna)	
	Subject:	Catalog Nbr:
	IR	EXDA

129940	Semester Exchange Program: HEID (Geneva)	
	Subject:	Catalog Nbr:
	IR	EXHE

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129967	Semester on Exchange Program: Indian School of Business (Hyderabad)	
	Subject:	Catalog Nbr:
	IR	EXIB

129983	Semester on Exchange Program: Instituto Empresa (Madrid)	
	Subject:	Catalog Nbr:
	IR	EXIE

130012	Semester on Exchange Program: MBA Program at HEC (France)	
	Subject:	Catalog Nbr:
	IR	EXIS

130039	Year on Exchange with Konrad Adenauer Foundation (Germany)	
	Subject:	Catalog Nbr:
	IR	EXKA

130134	Semester on Exchange Program: Sciences Po (Paris, France)	
	Subject:	Catalog Nbr:
	IR	EXSP

130158	Semester on Exchange Program: Tuck School of Business (Hanover, NH)	
	Subject:	Catalog Nbr:
	IR	EXTS

138644	Transfer Credit	
	Subject:	Catalog Nbr:
	TRAN	9999

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138698	U.S. Homeland Security Enterprise			
	Subject:	Catalog Nbr:		
	IGA	615		

138721	Independent Study			
	Subject:	Catalog Nbr:		
	DHP	362		
	2017 FALL	Primary	Nancy Hite	nancy.hite-rubin@tufts.edu

138744	Semester on Exchange Program with Yonsei University (Seoul)			
	Subject:	Catalog Nbr:		
	IR	EXYN		

138754	Leadership: Foreign Policy Leadership			
	Subject:	Catalog Nbr:		
	GMA	D211		
	2017 SUMR	Primary	Deborah Nutter	deborah.nutter@tufts.edu
<p>This module focuses on six leaders who are known for major accomplishments in foreign policy: Elizabeth I, Napoleon, Woodrow Wilson, Winston Churchill, Mao Zedong, and Mikhail Gorbachev. Each is examined within the context of the pressing international problems of her/ his time and in light of the political science and business literature on leadership. With varying myriad situations the faced at home and abroad, these leaders provide lessons and models for those who are interested in and aspire to leadership.</p>				

138755	Transnational Social Issues: The Environment			
	Subject:	Catalog Nbr:		
	GMA	P215		
	2018 SPRG	Primary	William Moomaw	william.moomaw@tufts.edu
	2018 SPRG	Primary	Charles Chester	charles.chester@tufts.edu
<p>Global environment and resource policy has in the past 25 years joined human rights and humanitarian and development issues at the forefront of international policy. Developing sound agreements requires an ability on the part of the diplomat, political leader, or corporate decision-maker to understand the scientific basis of the problem, the economic costs of addressing or not addressing it, and the technological and political possibilities for proposed solutions. Increasingly, environment and resource issues are at the core of sustainable development programs. In this course we will examine three issues: ocean fisheries; global climate change and chemicals management as they affect economic development; and trade and human health. We will explore how such issues arise and become part of the international agenda, how treaties are negotiated, and how implementation takes place in industrial and developing countries.</p>				

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138756	Transnational Social Issues: Humanitarian Issues			
Subject:	Catalog Nbr:			
GMA	P216			
2017 SUMR	Primary	Daniel Maxwell		Daniel.Maxwell@tufts.edu
<p>This module will put complex emergencies and acute hunger situations within a global perspective, focusing on key institutional actors in the field of disaster relief. The module will analyze the political, economic, and ethical issues raised by humanitarian interventions in war situations. Building primarily on experiences in Africa, the module will explore linkages between relief and development as well as topics such as how aid unintentionally targets and harms civilians.</p>				

138757	Transnational Social Issues: Human Security			
Subject:	Catalog Nbr:			
GMA	P217			
<p>This course explores issues of vulnerability and livelihoods and the interventions that NGOs and governments use to reduce risk and promote security and well being. We focus on both stable and unstable environments and complex situations where both conflict and poverty are present. The module investigates the principle humanitarian and development frameworks for understanding problems and aid interventions, both successful and failed, designed to mitigate those problems.</p>				

138841	Advanced Evaluation and Learning in International Organizations			
Subject:	Catalog Nbr:			
DHP	P228M			
2018 SPRG	Primary	Cheyenne Church		Cheyenne.Church@tufts.edu
<p>This advanced module is key for students who wish to develop the full-package of skills and concepts expected of professionals working in development and peacebuilding. At the end of this class, students will have a working knowledge of the key evaluation designs, approaches and tools; the ability to evaluate existing evaluations for adequacy of the design and quality; a clear picture of the link between evaluation and learning; and an overview of the latest strategies and challenges in creating learning organizations. Enrollment limited to 35 students. One-half credit.</p>				

138842	Political Economy & Business of the E.U.			
Subject:	Catalog Nbr:			
DHP	P287M			
2018 SPRG	Primary	Laurent Jacque		laurent.jacque@tufts.edu
<p>Has the European Union (EU) delivered on its promise of a fully integrated economic and political union? How has Europe grown from its modest beginning with the European Coal and Steel Community established in 1951 with only six countries to the European Union which today encompasses 27 countries? Is the Euro crisis undermining the future of the European Union or will it usher the EU in a fiscal union which by necessity requires a closer political union? How does this multi-faceted integrative process shape the European</p>				

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business environment? Through class discussion and case studies managerial implications for firms operating in Europe are assessed at the provincial, national, and EU level. No pre-requisite. Offered in English (m01) and French (m02) language sections. For MIB students, this course is one of the regional options.

138843	Independent Study			
	Subject:	Catalog Nbr:		
	EIB	370		

138878	Independent Study			
	Subject:	Catalog Nbr:		
	DHP	349		
	2016 FALL	Primary	Bridget Conley	Bridget.Conley@tufts.edu

138879	Independent Study			
	Subject:	Catalog Nbr:		
	DHP	356		

138880	Market Approaches to Development			
	Subject:	Catalog Nbr:		
	EIB	B243		
	2017 FALL	Primary	Kimberley Wilson	Kimberley.Wilson@tufts.edu
<p>This course examines how commercial, government, and non-profit stakeholders are engaging market forces in a range of crucial services to improve the lives of the poor and the sustainability of local businesses. Using lectures, case studies, and human centered design activities, each class explores a different approach to tapping value chains and market ecosystems. Required prerequisite course: B241 or by special permission of the instructor.</p>				

138912	Coordination and Management of Supply Chains			
	Subject:	Catalog Nbr:		
	HBS	2125		

138913	Running Small and Medium Sized Enterprises			
	Subject:	Catalog Nbr:		
	HBS	1675		

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138915	How Star Women Succeed
Subject: HBS	Catalog Nbr: 2062

138970	Partnering: Leadership Skills for a Networked World
Subject: HGSE	Catalog Nbr: A604

139009	Regulation of Financial Institutions
Subject: HLS	Catalog Nbr: 2219

139038	Islam and Politics: Religion and Power in World Affairs
Subject: DHP	Catalog Nbr: P268
2017 FALL	Primary Ibrahim Warde Ibrahim.Warde@tufts.edu
<p>Islamic ideas and actors play an important part in global politics today. Their impact on political change, international security, and economic and social trends has shaped international relations in recent years. This course will trace the historical evolution of political Islam from both an international relations and a comparative politics perspective. A particular focus will be on the diversity of political Islam and on the religious factor in the "Arab Spring". The course will also look at the role of other religions in contemporary politics.</p>	

139102	Foreign Relations of Modern China, 1644 to the Present
Subject: DHP	Catalog Nbr: H271
2017 FALL	Primary Sulmaan Khan Sulmaan.Khan@tufts.edu
<p>This course is a survey of China's foreign relations from the Qing dynasty to the present. Topics include geography, warfare, diplomacy, trade, cultural exchange, and the connections between past and present. Lectures followed by discussion.</p>	

139103	International Cyber Conflict
Subject:	Catalog Nbr:

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DHP	P249				
2018 SPRG	Primary	Michele Malvesti		Michele.Malvesti@tufts.edu	
<p>One of the most consequential national security and economic challenges confronting policymakers today is cyber space and the threats that emanate from it. As a domain and instrument of competition and conflict, cyber space enables a range of global actors—including dissidents, terrorist organizations, and states with varying levels of offensive and defensive cyber capabilities—to assert influence, project power, and conduct activities in the increasingly ambiguous gray areas between war and peace. Designed as an introductory course for the national security generalist, this seminar will explore the role of power and conflict in cyber space; examine the various activities that occur in cyber space, including espionage, subversion, sabotage, and the potential for cyber warfare; explore the vulnerability of critical infrastructure and the role of the private sector; and discuss the policies, strategies, and governance structures of key actors that operate within the cyber domain. Underscoring topics throughout the course will be discussions on the role of risk and how policymakers assess threats and adapt to risk in the cyber domain. Prerequisite: Students are required to have completed P240.</p>					

139162	International Relations and Contemporary History: Case Studies from China's Frontiers				
Subject:	Catalog Nbr:				
DHP	P272				
2018 SPRG	Primary	Sulmaan Khan		Sulmaan.Khan@tufts.edu	
<p>This seminar examines the significance of China's frontiers for Chinese foreign policy, Asian security, and international relations. The course will move geographically, taking students from Vietnam to the South China Sea, by way of the Tibetan plateau, Central Asia, the Mongolian steppe, and the Diaoyu (or Senkaku) islands, to name a few. Students will consider the different forces that come into play in a frontier region, such as ethnicity, trade, boundary disputes, and geography. The course is multidisciplinary: students are encouraged to take advantage of perspectives from history, anthropology, political science, economics, and journalism. Students are expected to produce a 15-30 page research paper. The assignments of an annotated bibliography, a précis, and a rough draft are meant to facilitate the writing process.</p>					

139163	Informal and Underground Finance				
Subject:	Catalog Nbr:				
EIB	B223				
2018 SPRG	Primary	Ibrahim Warde		Ibrahim.Warde@tufts.edu	
<p>This course aims to study the role of the informal (off- the-books) and underground (criminal) sectors in the global economy, from multiple perspectives ranging from economic development to law enforcement and global security. In the past decades, the removal of financial controls, combined with technological advances, has allowed deviant globalization (drug trade, piracy, cybercrime, counterfeiting, human trafficking, terrorist financing, etc.) to prosper, creating governance and law enforcement challenges to governments and corporations alike.</p>					

139164	Religion & Conflict in Int'l Rel.: Policymaking Assumptions, Analysis & Design				
Subject:	Catalog Nbr:				

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DHP D207

This course explores the role of religion in the generation and resolution of conflict in contemporary international relations. Literatures on conventional and revisionist approaches to religion in international relations are considered, in order to identify conceptual and theoretical frameworks shaping policy responses to religion in world affairs. Case studies of religion as conflict-generator and conflict-resolver in international relations will consider: empirical evidence versus perceptions of religion as a conflict/peace variable; domestic and transnational religious actors as conflict-generators and peacebuilders; differentiation of religion, other identity factors, and material factors, in conflict and peace; and, religious actors as stakeholders in sustainable peacebuilding.

139180	Global Political Economy: Comparative and Critical Perspectives			
Subject:	Catalog Nbr:			
DHP	P218			
2017 FALL	Primary	Nancy Hite	nancy.hite-rubin@tufts.edu	
<p>The goal of this course is to introduce students to the social-scientific study of global political economy (GPE). We will critically examine how domestic and international politics influence economic relations between states, and vice versa. The course is organized into three sections. The first section draws the students into the study and broader history of GPE and introduces the theoretical framework(s). The second part of the course focuses on three dominant policy domains: International Trade, Finance and Investment. The remainder of the course covers a selection of contemporary, empirical phenomena that arise as political forces intervene in economic decision-making and/or economic constraints shape political outcomes.</p>				

139181	Research and Writing in the Global Political Economy			
Subject:	Catalog Nbr:			
DHP	P216			
<p>The goal of this seminar is to introduce students to the process of writing research papers on topics in global political economy (GPE). We will examine how domestic and international politics influence the economic relations between states, and vice versa. The course is intended to introduce students to research design and guide them in selecting a capstone research question and methodology. The course objectives are – 1) introduce seminal theoretical debates and research approaches in global political economy 2) develop skills in critical reading and writing 3) to apply the logic of the scientific method 4) to have students develop a research proposal that can ultimately be the foundation of their Capstone Project.</p>				

139210	GMAP Program - Continuation of Study (PT)			
Subject:	Catalog Nbr:			
GMA	CSPT			

139238	The Arts of Communication			
Subject:	Catalog Nbr:			

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DHP P234
2018 SPRG Primary Mihir Mankad Mihir.Mankad@tufts.edu

Today's leaders must have the ability not only to analyze thoughtfully but also to communicate clearly and persuasively. This full semester course is intended to turn you into a significantly more persuasive and effective public speaker—someone who speaks with the ease, confidence, clarity, and modes of persuasion that are critical in today's corporate, nonprofit, policy, and diplomacy worlds. We will cover a range of speaking scenarios, from podium speeches on values to simulations of a press conference or media interview on camera. The course is intended to help you develop your own personal style by deepening your understanding of the persuasive tools, recommendations, refutations, modes of analysis, and variations in audiences that motivate listeners to turn business, policy and diplomacy ideas into action. The full semester course will take a deeper and wider dive into the world of public speaking relative to the module course, and include sessions on debating, ceremonial speeches, as well as more detailed sessions on facing the camera and press, impromptu speaking, and elevator pitching. Approximately one-half of the course will be devoted to classes that introduce students to strategies of spoken communication and to models of public presentation. The other half will consist of speech delivery sessions in which students will hone their skills in public speaking. Enrollment limited to 30 students.

139295	Advanced Risk Management & Infrastructure Finance
Subject: HKS	Catalog Nbr: API148

139296	The Business-Government Relationship in the United States
Subject: HKS	Catalog Nbr: BGP100

139297	Legitimacy and Resistance
Subject: HKS	Catalog Nbr: DPI230

139298	Sparking Social Change
Subject: HKS	Catalog Nbr: DPI312

139299	The Making of a Politician
Subject:	Catalog Nbr:

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HKS	DPI330
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139300	Democratization
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Subject:	Catalog Nbr:
HKS	DPI413

139301	Electoral Integrity
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Subject:	Catalog Nbr:
HKS	DPI416

139302	Middle Eastern Politics and Policy
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Subject:	Catalog Nbr:
HKS	DPI440

139303	Media, Politics, and Power in the Digital Age
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Subject:	Catalog Nbr:
HKS	DPI659

139304	History of the U.S. for Policymakers, Activists, and Citizens
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Subject:	Catalog Nbr:
HKS	DPI710

139305	Modern Diplomacy: Peace and War in the 21st Century
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Subject:	Catalog Nbr:
HKS	IGA110

139306	Controlling the World's Most Dangerous Weapons
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Subject:	Catalog Nbr:
HKS	IGA232

Course Bulletin

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139307	Children, Youth, and International Human Rights
Subject: HKS	Catalog Nbr: IGA305

139308	Global Food Politics and Policy
Subject: HKS	Catalog Nbr: IGA422

139309	Innovation for Global Development
Subject: HKS	Catalog Nbr: IGA523

139310	The Political Economy of Trade
Subject: HKS	Catalog Nbr: ITF110

139311	Getting Things Done: Management in a Development Context
Subject: HKS	Catalog Nbr: MLD102

139312	Strategic Management for Public Purposes
Subject: HKS	Catalog Nbr: MLD110

139313	Exercising Leadership: Cross-Cultural & International Perspective
Subject: HKS	Catalog Nbr: MLD202

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139314	Science of Behavior Change	
	Subject:	Catalog Nbr:
	HKS	MLD304

139315	Becoming a Leader	
	Subject:	Catalog Nbr:
	HKS	MLD325

139316	Managing Financial Resources in NPOs	
	Subject:	Catalog Nbr:
	HKS	MLD427

139317	Strategic Management of Nonprofit and Nongovernmental Organizations	
	Subject:	Catalog Nbr:
	HKS	MLD801

139318	Entrepreneurial Finance	
	Subject:	Catalog Nbr:
	HKS	MLD829

139319	Why are Countries so Poor, Volatile and Unequal?	
	Subject:	Catalog Nbr:
	HKS	PED130

139320	Development Policy Strategy	
	Subject:	Catalog Nbr:
	HKS	PED309

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139321	The Politics of Development Policy	
	Subject: HKS	Catalog Nbr: PED313

139322	The Economic Impact of Immigration	
	Subject: HKS	Catalog Nbr: SUP311

139323	Real Estate Finance and Development	
	Subject: HGSD	Catalog Nbr: SES520

139324	Urban Governance & the Politics of Planning in the Developing World	
	Subject: HGSD	Catalog Nbr: SES550

139325	Design for Urban Disaster	
	Subject: HGSD	Catalog Nbr: SES540

139326	The Energy Business and Geopolitics	
	Subject: HBS	Catalog Nbr: 1144

139327	Globalization and Emerging Markets	
	Subject: HBS	Catalog Nbr: 1151

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139328	Managing International Trade and Investment
Subject: HBS	Catalog Nbr: 1166

139329	Executing Strategy
Subject: HBS	Catalog Nbr: 1263

139330	Strategy and Technology
Subject: HBS	Catalog Nbr: 1286

139331	Design Thinking and Innovation
Subject: HBS	Catalog Nbr: 1344

139332	Private Equity Finance
Subject: HBS	Catalog Nbr: 1440

139333	Building and Sustaining a Successful Enterprise
Subject: HBS	Catalog Nbr: 1504

139334	Entrepreneurial Finance
Subject: HBS	Catalog Nbr: 1624

139335	Building Life Science Businesses
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Subject:	Catalog Nbr:
HBS	1665

139336	Real Property
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Subject:	Catalog Nbr:
HBS	1684

139337	The Online Economy: Strategy and Entrepreneurship
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Subject:	Catalog Nbr:
HBS	1760

139338	Business at the Base of the Pyramid
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Subject:	Catalog Nbr:
HBS	1908

139339	Consumer Marketing
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Subject:	Catalog Nbr:
HBS	1940

139340	Leading the Global 1000
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Subject:	Catalog Nbr:
HBS	2013

139341	Authentic Leadership Development
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Subject:	Catalog Nbr:
HBS	2090

139342	Constitutional Law: Separation of Powers, Federalism, & 14th Amendment
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Subject:	Catalog Nbr:
HLS	2036

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139343	Immigration and Refugee Advocacy
Subject: HLS	Catalog Nbr: 2115

139344	International Law Workshop
Subject: HLS	Catalog Nbr: 2129

139345	Law and Economic Development
Subject: HLS	Catalog Nbr: 2145

139346	Food Law and Policy
Subject: HLS	Catalog Nbr: 2359

139347	Human Rights Advocacy
Subject: HLS	Catalog Nbr: 2510

139348	Gender Violence Legal Policy Workshop
Subject: HLS	Catalog Nbr: 2513

139349	Africa Workshop: New Forms of Law, Economy, Politics and Culture
Subject: HLS	Catalog Nbr: 2536

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139350	The Israel Palestinian Conflict	
	Subject:	Catalog Nbr:
	HLS	2625

139351	Harvard Immigration and Refugee Clinic	
	Subject:	Catalog Nbr:
	HLS	8020

139353	Why the West Fears Islam: Muslims in Liberal Democracies	
	Subject:	Catalog Nbr:
	HDIV	3962

139356	Policy Writing for Decision Makers	
	Subject:	Catalog Nbr:
	HKS	DPI820

139357	Fundamentals of Epidemiology	
	Subject:	Catalog Nbr:
	HSPH	EPI500

139358	Seminar in Nutrition and Food Policy	
	Subject:	Catalog Nbr:
	HSPH	NUT226

139359	Population, Health and Development	
	Subject:	Catalog Nbr:
	HSPH	GHP225

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139364	Gov 2791 - Comparative Foreign and Security Policy	
	Subject: HGAS	Catalog Nbr: 7696

139365	Soc 128: Models of Social Science Research	
	Subject: HGAS	Catalog Nbr: 5979

139366	Sociol 237: Contemporary Chinese Society: Seminar	
	Subject: HGAS	Catalog Nbr: 4320

139367	Childhood Trauma: Dynamics, Interventions, & Cross-Cultural Perspectives	
	Subject: HGSE	Catalog Nbr: H392

139368	Contemporary South Asia: Entrepreneurial Solutions to Soc/Econ Problems	
	Subject: HGSE	Catalog Nbr: A819

139369	Transforming Education through Emerging Technologies	
	Subject: HGSE	Catalog Nbr: T561

139370	Implementing Inclusive Education	
	Subject: HGSE	Catalog Nbr: A117

Course Bulletin

139385	Contemporary Developing Countries: Entrepreneurial Solutions to Intractable Problems			
Subject: HKS	Catalog Nbr: PED338			

139386	Central Challenges of American National Security, Strategy, and the Press			
Subject: HKS	Catalog Nbr: IGA211			

139404	Independent Study			
Subject: DHP	Catalog Nbr: 310			
2016 FALL	Primary	Tsunetoshi Yoshihara	No Email on file.	

139461	Introduction to Writing for Policy			
Subject: HKS	Catalog Nbr: DPI810			

139471	Economics and Management of Technology			
Subject: EIB	Catalog Nbr: E280			
<p>This course takes a systematic approach to the question of technology based on three questions. What is the economic-historical context of particular technologies? Why do people invest in new technologies given the risks and uncertainties involved? How does a new technology influence the economy and the political environment? We will use the tools of microeconomics to see the common, recurring trajectories that new technologies follow. The goal of the course is to develop a systematic framework based on these what, why, and how questions. By mastering this framework, we can then evaluate a technology in context and avoid some of the confusion stemming from its inherent newness. Students must have a course in microeconomics, either at Fletcher or elsewhere, in order to take this class.</p>				

139472	Gender and Human Security in Transitional States and Societies			
Subject: DHP	Catalog Nbr: D231			
2018 SPRG	Primary	Dyan Mazurana	Dyan.Mazurana@tufts.edu	
2018 SPRG	Secondary	Elizabeth Stites	elizabeth.stites@tufts.edu	

Course Bulletin

This course uses gender as a key analytical tool to examine states and societies transitioning from large-scale social and political upheaval. It explores key gender dimensions of such transitions and their implications for states, societies and citizens, including those that have moved toward more democratic forms of governance and those that transitioned (or appear to be transitioning) into more authoritarian or fundamentalist regimes. The course balances a population-focused approach (examining the evolving roles, expectations, and norms for men, women, boys and girls) with an analysis of the health, humanitarian, development, security, justice/legal, and governance sectors.

139473	Doing Business in India			
Subject: DHP	Catalog Nbr: P265			
<p>This course will help students understand key issues in doing business in India, with its markets segmented by income levels, geographical distances, and consumer preferences. This course will prioritize amongst these factors by focusing on how to address these differences and understand the evolutions of the policy environment in India. The discussion will include perspectives of different stakeholders from the government and business sectors in India and abroad; examine the industries/activities considered attractive as potential business options; the requirements or permissions needed for doing business in India; and how the Indian Government is trying to simplify/improve its domestic conditions for doing business. This will help us identify the emerging policy and business environment in India, taking account of the likely constraints in terms of power supply, infrastructure, environment, raw materials and cultural factors. The discussion will focus on the Indian situation while situating it in the global context, because the emerging business situation will depend significantly on the likely trends in the patterns of trade and investment, and new international trade regulations being negotiated bilateral and plurilateral trade negotiations.</p>				

139474	Global Private Equity: From Money In to Money Out			
Subject: EIB	Catalog Nbr: B224M			
2018 SPRG	Primary	Patrick Schena		patrick.schena@tufts.edu
<p>This course provides a comprehensive examination of the role of private equity in global finance. It is intended to equip students with an analytical framework for assessing the industry and its key participants and to develop practical skills to support possible investment careers. The course is experiential by design and will be structured around two team-based projects that will engaged students directly in critical dimensions of the private equity finance process: fund development, investment analysis and decision-making. The course will cover the full spectrum of issues relevant to a globally oriented private equity firm from the structure of partnership agreements, through capital acquisition, deal sourcing, investment analysis, deal structuring, and exit. The course approach is intended to unite disciplinary rigor in financial and investment analysis with globally applied practices.</p>				

139485	Democracy and Authoritarianism in Comparative Perspective			
Subject: DHP	Catalog Nbr: P296			
2016 FALL	Primary	David Art		David.Art@tufts.edu

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Over the course of human history, most political regimes have been authoritarian. In this seminar, we will begin with the classic reading on authoritarianism (including totalitarian and military regimes) but quickly shift our focus to contemporary regimes that have been variously described as “hybrid,” “competitive authoritarian,” or “partially democratic.” Specific topics include authoritarian institutions, elections in non-democracies, political violence, and the political economy of authoritarian states. Finally, since it is impossible to study authoritarianism in isolation from the vast literature on democratization, we will also consider several prominent theories in this tradition. Prior coursework in democratization is helpful, but it is not a prerequisite for this course.

139496	The Strategic Application of Nonviolence	
	Subject:	Catalog Nbr:
	HKS	IGA388

139497	Human Rights Advocacy Using Video, Social Media, & Participatory Media	
	Subject:	Catalog Nbr:
	HKS	IGA380

139498	Middle East Field Study Course: Humanitarian Negotiations on the Frontlines	
	Subject:	Catalog Nbr:
	HKS	IGA353

139499	Leadership on the Line	
	Subject:	Catalog Nbr:
	HKS	MLD364

139500	Inclusive Security	
	Subject:	Catalog Nbr:
	HKS	IGA218

139501	Technology, Security and Conflict in the Cyber Age	
	Subject:	Catalog Nbr:
	HKS	IGA236

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139544	Entrepreneurship in Healthcare IT and Services				
	Subject:	Catalog Nbr:			
	HBS	1666			

139561	Independent Study				
	Subject:	Catalog Nbr:			
	DHP	303			
	2017 FALL	Primary	Elizabeth Stites	elizabeth.stites@tufts.edu	

139571	International Commercial Arbitration				
	Subject:	Catalog Nbr:			
	HLS	2122			

139574	Independent Study				
	Subject:	Catalog Nbr:			
	DHP	339			
	2017 FALL	Primary	Sulmaan Khan	Sulmaan.Khan@tufts.edu	

139577	Independent Study				
	Subject:	Catalog Nbr:			
	EIB	378			
	2017 SPRG	Primary	Philipp Uhlmann	Philipp.Uhlmann@tufts.edu	

139602	Introduction to Global Health Care Delivery				
	Subject:	Catalog Nbr:			
	HSPH	GHP532			

139603	Understanding the Role of Islam and Christianity in Politics				
	Subject:	Catalog Nbr:			
	HDIV	3944			

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139606	Econ2020b: Microeconomic Theory II
Subject: HGAS	Catalog Nbr: 4058

139607	Arabic Bb: Intermediate II
Subject: HGAS	Catalog Nbr: 0973

139608	Anthro 2765: Gender in Conflict: Violence, Militarism and War
Subject: HGAS	Catalog Nbr: 7015

139609	AfrAmer209b: Africa Rising? New African Economies/Cultures & their Global Implications
Subject: HGAS	Catalog Nbr: 65212

139610	Gov 11997: The Political Economy of Africa
Subject: HGAS	Catalog Nbr: 9130

139611	Arabic 135: Colloquial Egyptian Arabic
Subject: HGAS	Catalog Nbr: 4454

139612	Aframer190x: Anthropology of Law: Perspectives from Africa and Elsewhere
Subject: HGAS	Catalog Nbr: 92721

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139613	Portug 254: Tropicalismo: Brazilian Culture Upside Down
Subject: HGAS	Catalog Nbr: 10797

139614	EngSci 260: Water and Economic Development
Subject: HGAS	Catalog Nbr: 96956

139616	Human Rights Dilemmas in Child Protection
Subject: HSPH	Catalog Nbr: GPH553

139623	Reproductive Rights and Justice
Subject: HLS	Catalog Nbr: 2540

139624	Introduction to Finance Concepts
Subject: HLS	Catalog Nbr: 2634

139625	Seminar on Law and Political Science
Subject: HLS	Catalog Nbr: 2553

139626	Negotiation Workshop
Subject: HLS	Catalog Nbr: 2195

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139627	Gender Violence, Law and Social Justice	
	Subject:	Catalog Nbr:
	HLS	2116

139628	Immigration Law: Policy and Social Change	
	Subject:	Catalog Nbr:
	HLS	2116

139629	Energy and Climate Law and Policy	
	Subject:	Catalog Nbr:
	HLS	2025

139630	International TradeLaw	
	Subject:	Catalog Nbr:
	HLS	2132

139631	Expertise and Rulership in Law and Science	
	Subject:	Catalog Nbr:
	HLS	2082

139632	Self, Serenity, and Vulnerability: East and West	
	Subject:	Catalog Nbr:
	HLS	2392

139633	Lab Seminar Series on Institutional Corruption	
	Subject:	Catalog Nbr:
	HLS	2434

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139634	Digital Platforms
Subject: HLS	Catalog Nbr: 2601

139635	Patent Litigation Workshop
Subject: HLS	Catalog Nbr: 2514

139636	Patent Law
Subject: HLS	Catalog Nbr: 2197

139637	Human Rights: Disability Rights in Comparative & International Perspectives
Subject: HLS	Catalog Nbr: 2122

139638	Public Health Law and Policy
Subject: HLS	Catalog Nbr: 2497

139639	Fundamentals of Program and Policy Evaluation
Subject: HKS	Catalog Nbr: API206

139640	State and Local Public Finance
Subject: HKS	Catalog Nbr: MLD410

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139641	Macroeconomic Theory and Policy	
	Subject: HKS	Catalog Nbr: API121

139642	Field Methods in Humanitarian Crisis I	
	Subject: HSPH	Catalog Nbr: GHP537

139643	Program Evaluation: Estimating Program Effectiveness w/Empirical Analysis	
	Subject: HKS	Catalog Nbr: API208

139644	Advanced Quantitative Methods II: Econometric Methods	
	Subject: HKS	Catalog Nbr: API210

139645	Game Theory and Strategic Decisions	
	Subject: HKS	Catalog Nbr: API303

139646	Behavioral Economics and Public Policy	
	Subject: HKS	Catalog Nbr: API304

139647	The U.S. Congress and Law Making	
	Subject: HKS	Catalog Nbr: DPI120

139648	Europe in Crisis: International, Regional and Domestic Perspectives	
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Subject:	Catalog Nbr:
HKS	DPI433

139649	The Political Economy of Transition in China
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Subject:	Catalog Nbr:
HKS	DPI450

139650	Press, Politics and Public Policy
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Subject:	Catalog Nbr:
HKS	DPI600

139651	The U.S. and the World: Politics, Policy and the Uses of History
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Subject:	Catalog Nbr:
HKS	DPI714

139652	The Politics of International Law
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Subject:	Catalog Nbr:
HKS	IGA105

139653	Great Power Competition in the International System
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Subject:	Catalog Nbr:
HKS	IGA116

139654	The Politics and Ethics of the Use of Force
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Subject:	Catalog Nbr:
HKS	IGA220

139655	Sovereignty and Intervention
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Subject:	Catalog Nbr:
HKS	IGA360

Course Bulletin

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139656	The Geopolitics of Energy
Subject: HKS	Catalog Nbr: IGA412

139657	The Political Economy of Oil and Mining
Subject: HKS	Catalog Nbr: IGA414

139658	Water and Development
Subject: HKS	Catalog Nbr: IGA435

139659	Designing Transformational Policy: Success in Water, Fishery & Environmental Mgmt.
Subject: HKS	Catalog Nbr: IGA438

139660	The Political Economy of Innovation for Sustainability
Subject: HKS	Catalog Nbr: IGA520

139662	The Economics of International Finance
Subject: HKS	Catalog Nbr: IFT220

139663	Exercising Leadership: The Politics of Change
Subject: HKS	Catalog Nbr: MLD201

Course Bulletin

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139664	Negotiation Analysis
Subject: HKS	Catalog Nbr: MLD221

139665	Performance Leadership: Producing Results in Public and Nonprofit Agencies
Subject: HKS	Catalog Nbr: MLD602

139666	Management, Finance, and Regulation of Public Infrastructure in Developing Countries
Subject: HKS	Catalog Nbr: PED209

139667	Social Institutions and Economic Development
Subject: HKS	Catalog Nbr: PED308

139668	Economics of Global Health
Subject: HKS	Catalog Nbr: SUP518

139669	Inequality and Social Policy
Subject: HKS	Catalog Nbr: SUP205

139670	Policy Analysis and Strategy for U.S. Health Policy
Subject: HKS	Catalog Nbr: SUP575

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139671	Public and Private Development
Subject: HKS	Catalog Nbr: SUP668

139672	Workshop on Crime and Criminal Justice
Subject: HKS	Catalog Nbr: SUP701

139673	Corporate Social Responsibility
Subject: HKS	Catalog Nbr: BGP230

139674	International Regimes for Cyber Space
Subject: HKS	Catalog Nbr: IGA130
International Regimes for Cyber Space	

139675	Business and Human Rights
Subject: HKS	Catalog Nbr: IGA331

139676	Controversies in Climate, Energy, and the Media: Improving Public Communication
Subject: HKS	Catalog Nbr: IGA451

139677	The Global Health System: Governance Challenges & Institutional Innovations
Subject: HKS	Catalog Nbr: IGA490

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139678	Effective Implementation: Learning from Effective Implementers	
	Subject:	Catalog Nbr:
	HKS	MLD617

139687	Designing Competitive Organizations	
	Subject:	Catalog Nbr:
	HBS	1373

139688	Sustainable Cities: Finance, Growth, and Innovation	
	Subject:	Catalog Nbr:
	HBS	1487

139689	Enterprise Risk Management: Strategy and Leadership in the Face of Large-Scale Uncertainties	
	Subject:	Catalog Nbr:
	HBS	1518

139690	Digital Marketing Strategy	
	Subject:	Catalog Nbr:
	HBS	1990

139691	Deals	
	Subject:	Catalog Nbr:
	HBS	2267

139692	Knowledge-Based Strategy	
	Subject:	Catalog Nbr:
	HBS	1215

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139693	Institutions, Macroeconomics and the Global Economy	
	Subject: HBS	Catalog Nbr: 1180

139694	Creating Value through Corporate Reconstruction	
	Subject: HBS	Catalog Nbr: 1420

139695	Reimagining Capitalism: Business and Big Problems	
	Subject: HBS	Catalog Nbr: 1524

139696	Digital Innovation and Transformation	
	Subject: HBS	Catalog Nbr: 2134

139697	Real Estate Private Equity	
	Subject: HBS	Catalog Nbr: 1484

139698	Managing, Organizing, and Motivating for Value	
	Subject: HBS	Catalog Nbr: 1816

139699	Managing Social Enterprise	
	Subject: HBS	Catalog Nbr: 1582

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139702	The Shapes of Utopia
Subject: HGSD	Catalog Nbr: HIS442

139769	Adult Development
Subject: HGSE	Catalog Nbr: T006

139770	Adolescence in the Global Context: Salient Issues & Intervention Strategies
Subject: HGSE	Catalog Nbr: A810

139771	Monitoring and Evaluating for Improving Education Systems
Subject: HGSE	Catalog Nbr: A804

139772	Educating for Democracy through Facing History and Ourselves
Subject: HGSE	Catalog Nbr: H310

139773	Education in Armed Conflict
Subject: HGSE	Catalog Nbr: A816

139774	The Science of Human Nutrition
Subject: HSPH	Catalog Nbr: NUT202

139775	Econometric Methods in Impact Evaluation
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Subject:	Catalog Nbr:
HSPH	GHP228

139776	Political Economy after the Crisis
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Subject:	Catalog Nbr:
HKS	PED233

139870	Persuasion: The Science and Art of Communication
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Subject:	Catalog Nbr:
HKS	MLD342

139896	Field Methods in Humanitarian Crises II
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Subject:	Catalog Nbr:
HSPH	GPH538

139897	Behavioral Economics and Global Health
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Subject:	Catalog Nbr:
HSPH	GPH237

139898	Sexual and Reproductive Health: Global Perspectives
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Subject:	Catalog Nbr:
HSPH	GPH231

139952	Organizing: People, Power, Change
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Subject:	Catalog Nbr:
HKS	MLD377

140021	Global Health Law and Institutions
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Subject:	Catalog Nbr:
ILO	L225

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This course provides a critical overview of the development of global health law and the institutions that manage it, within the context of contemporary international law, as well as the structures and features of global governance. The course will focus on the main issues leading the development of international law and governance in the field of health, such as the role of WHO and other international institutions; the complex interactions of public health concerns with international regimes such as those regulating international trade and investments, human rights, international security, and environmental protection; and what the prospects are for further future developments. One-half credit.

140023	Strategic Rivalry or Strategic Responsibility: U.S & Russia in Euro-Atlantic & Asia-Pacific Regions		
	Subject: DHP	Catalog Nbr: P286	
<p>This seminar will cover the large challenges facing the U.S. and Russia in the two major strategic arenas where both have vital roles to play: the historic Euro-Atlantic region and the rising Asia-Pacific region. Uniquely, it will be taught simultaneously and in real-time to Fletcher students and graduate students at the Moscow State Institute of International Relations (MGIMO), Russia's oldest and largest professional training program in international affairs. In a period when relations between Russia and the West have deteriorated to their lowest point since the days of the Cold War, the seminar provides students in the two countries an opportunity to interact and collaborate directly with one another in assessing the current state of affairs in U.S.-Russian relations, then moving to a consideration of the key issues that both countries face in these two critical regions, how their policy in one region will or should affect policy in the other region, and what the impact is likely to be on the interests and behavior of the other country. Enrollment limited to 15 students.</p>			

140024	Migration and Governance in the Global South		
	Subject: DHP	Catalog Nbr: D236	
<p>Nowhere are the impacts of human mobility more visible than in the global 'south,' where movements of people in search of profit, protection, and passage continue to shape political, economic, and social configurations. In an era of globalization and urbanization, such mobility can be simultaneously destabilizing and empowering; challenging socio-economic and political structures in ways resulting in both marginalization and opportunities. This course is designed as an ongoing conversation covering migration dynamics and how we understand how and who controls spaces and the people occupying or moving through them.</p>			

140025	Religion and Politics		
	Subject: DHP	Catalog Nbr: P213	
	2018 SPRG	Primary	Hikmet Bulutgil
			Zeynep.Bulutgil@tufts.edu
<p>This course is designed to introduce the students to the study of the relationship between religion and politics. The course will be structured around key research areas in the field such as the conditions under which societies or the institutions that govern them become secularized, the emergence and persistence of the religious-secular divide as a salient political cleavage, the relationship between regime type and religion, the potential implications of religious doctrines for public policy and economic outcomes, the causes of</p>			

Course Bulletin

religious violence, as well as the historical and contemporary role of religion in the international sphere.

140026	The EU as an International Actor
Subject: DHP	Catalog Nbr: P284
<p>The EU claims to possess capabilities for international engagement in a number of missions and operations: peacekeeping missions, joint disarmament operations, humanitarian and rescue tasks, military assistance, conflict prevention, peace-keeping, and post-conflict stabilization. This course provides an exploration of the EU's capabilities, potential, and limitations as an international actor. An aim of the course is to introduce students to the factors and the conditions associated with the relatively limited role of the EU in international missions and operations and its potential as a 'normative power.'</p>	

140027	Negotiation and Mediation in the Israeli-Palestinian Conflict
Subject: DHP	Catalog Nbr: D224
<p>This course integrates negotiation and conflict resolution theory, international negotiation and mediation practice, and area studies within the Israeli-Palestinian conflict. Students will serve as active participants in their own learning by examining their ideas with people who have participated in negotiations or mediation in various rounds of the Israeli-Palestinian conflict or senior scholars who have studied this conflict. The first half of the course will explore the Israeli and Palestinian narratives and will review the conflict's historical developments since 1948. It will also review briefly main concepts and theories of negotiation, mediation, and conflict resolution. The second half relies heavily on high-ranking guest speakers from the U.S., Israel, and the Palestinian territories in an effort to give students formal and informal opportunities to interact with professionals who have had first-hand experience negotiating or mediating in this conflict.</p>	

140028	Europeanization and the Domestic Impact of European Integration
Subject: DHP	Catalog Nbr: P283
<p>Addressing the EU's strengths, as well as its weaknesses and limitations, this course focuses on the domestic impact of EU membership on selected EU member states. The effect of the EU on domestic institutions, processes, political culture, and policies, is examined first at a conceptual level and then through case studies of member states. The dramatic crisis of the Eurozone after 2008 provides a critical case study of the limits of Europeanization. It also encourages us to consider possible scenarios for the future.</p>	

140029	The Historian's Art and Current Affairs
Subject: DHP	Catalog Nbr: H205
2018 SPRG	Primary Sulmaan Khan
<p>Through case studies, this course aims to give students the historical powers they need as they go out into the world: empathy, detachment, and relentless skepticism. The course examines the origins of World War I and</p>	
Sulmaan.Khan@tufts.edu	

Course Bulletin

the analogies the war provoked and provokes, as well as the two paradigms that come up when debating whether or not to go to war: the trouble that flowed from appeasing Nazi Germany and Japan in the run up to World War II, and the disastrous Sicilian expedition embarked on by ancient Athens. The tension between these paradigms is explored through studies of war in Korea, Vietnam, and Iraq. The course will also examine how different readings of history can lead to dramatically different policies; the U.S., Russia, and China tell Cold War history differently and those differences do much to explain their different world views. Armed with knowledge of the many endings of the Cold War, the course will also compare the revolutions in Europe in 1989, Ukraine's Orange Revolution, and the Arab Spring.

140057	Democratization in the Middle East: Theory and Practice			
	Subject:	Catalog Nbr:		
	DHP	P261		
	2018 SPRG	Primary	Elizabeth Prodromou	Elizabeth.Prodromou@tufts.edu
<p>This course explores foundational theoretical, methodological, and operational questions relevant to understanding democratization in the Middle East. How do we specify regime types; how do we explain the pervasiveness of authoritarian resilience and hybrid regimes, versus democratic, regimes, in the region? How do historical conditions of state-formation and patterns of secular and religious nation-building shape democratization trajectories in the region? How does geopolitics affect democratization in the Middle East? Using comparative cases of Egypt, Israel, Palestine, Syria, and Turkey, and combining seminar-style presentations with visits by democratization policymakers from inside/outside the region, the course gives students a robust introduction to scholar-practitioner issues at the cutting edge of democratization in the Middle East.</p>				

140066	Corporate Social Responsibility in the Age of Globalization			
	Subject:	Catalog Nbr:		
	EIB	B252		
	2018 SPRG	Primary	Jette Knudsen	Jette.Knudsen@tufts.edu
<p>Western firms with activities in developing countries are increasingly held responsible for a range of issues such as climate change, labor rights and human rights that have previously been seen as outside a firm's sphere of influence. The course explores the drivers of this development as well as social implications for corporations and society. The course examines the following broad questions: What is Corporate Social Responsibility (CSR)? What are some of the main drivers of this new CSR agenda? How can CSR activities best be regulated at home and abroad and by whom? What are new CSR issues and challenges?</p>				

140111	The International Relations of the Arctic			
	Subject:	Catalog Nbr:		
	DHP	H210		

140153	Independent Study			
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Subject:	Catalog Nbr:			
DHP	359			
2017 FALL	Primary	Avery Cohn		Avery.Cohn@tufts.edu

140164	Independent Study
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Subject:	Catalog Nbr:
DHP	360

140166	Independent Study
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Subject:	Catalog Nbr:			
ILO	368			
2017 FALL	Primary	John Burgess		John.Burgess@tufts.edu

140178	Climate Engineering: Science, Technology and Policy
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Subject:	Catalog Nbr:
HKS	IGA409

140179	Professional Judgement and Decision Making
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Subject:	Catalog Nbr:
HKS	MLD301

140180	Public Finance in Theory and Practice
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Subject:	Catalog Nbr:
HKS	PED210

140181	Leadership and Ethics in American Foreign Policy
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Subject:	Catalog Nbr:
HKS	IGA610

140182	Running for Office and Managing Campaigns
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Subject:	Catalog Nbr:
HKS	DPI324

140183	Policy Analysis for Sustainable Development
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Subject:	Catalog Nbr:
HKS	IGA406

140184	Scaling Up for Development Impact
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Subject:	Catalog Nbr:
HKS	PED320

140185	Negotiating U.S. interests in an Evolving Asia Pacific
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Subject:	Catalog Nbr:
HKS	IGA685

140186	Energy Policy: Technologies, Systems, and Markets
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Subject:	Catalog Nbr:
HKS	IGA410

140187	Operations Management
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Subject:	Catalog Nbr:
HKS	MLD601

140188	Electricity Market Design
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Subject:	Catalog Nbr:
HKS	API166

140189	Human Rights Dilemmas in Child Protection
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Subject:	Catalog Nbr:
HKS	IGA342

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140190	Human Rights and Foreign Policy
Subject: HKS	Catalog Nbr: IGA365

140191	Latin American Politics and Policymaking
Subject: HKS	Catalog Nbr: DPI460

140199	Ethics and Global Governance
Subject: HKS	Catalog Nbr: IGA135

140207	Behavioral Science of Negotiation
Subject: HKS	Catalog Nbr: MLD224

140215	Advanced Intensive Writing for Policy and Politics
Subject: HKS	Catalog Nbr: DPI811

140217	New Media, Surveillance, Access, Propaganda, and Democracy
Subject: HKS	Catalog Nbr: DPI684

140226	Women1249: Gender in African History
Subject: HGAS	Catalog Nbr: 60756

Course Bulletin

140227	History 1602: China's Long 20th Century	
	Subject:	Catalog Nbr:
	HGAS	95731

140228	Gov 2005: Formal Political Theory I	
	Subject:	Catalog Nbr:
	HGAS	1719

140229	Gov 1292: Politics in Brazil	
	Subject:	Catalog Nbr:
	HGAS	28365

140231	Gender and Sexuality in Transnational Law	
	Subject:	Catalog Nbr:
	HLS	2095

140232	An Introduction to American Law	
	Subject:	Catalog Nbr:
	HLS	2135

140233	Introduction to Islamic Law	
	Subject:	Catalog Nbr:
	HLS	2538

140234	Corporate and Capital Markets Law and Policy	
	Subject:	Catalog Nbr:
	HLS	2362

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140235	Transnational Corruption	
	Subject: HLS	Catalog Nbr: 2719

140236	Comparative Constitutional Law	
	Subject: HLS	Catalog Nbr: 2028

140237	Human Rights in the UN Treaty Bodies	
	Subject: HLS	Catalog Nbr: 2343

140238	Competing Globally	
	Subject: HBS	Catalog Nbr: 1279

140239	Business Analysis and Valuation Using Financial Statements	
	Subject: HBS	Catalog Nbr: 1306

140241	Digital Marketing Strategy	
	Subject: HBS	Catalog Nbr: 1995

140242	Independent Project in Marketing	
	Subject: HBS	Catalog Nbr: 8521

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140243	Negotiation Intensive Course	
	Subject: HBS	Catalog Nbr: 2242

140244	Innovating Health Care - Intensive Course	
	Subject: HBS	Catalog Nbr: 2180

140245	Innovation in Business, Energy and Environment	
	Subject: HBS	Catalog Nbr: 1164

140246	Real Estate and City Making in China	
	Subject: HGSD	Catalog Nbr: ADV912

140247	The Politics and Ethics of Statecraft	
	Subject: HKS	Catalog Nbr: IGA112

140251	Religion, Gender Identity - Readings in 20th Century "Arab" Memoirs	
	Subject: HDIV	Catalog Nbr: 3616

140252	Religion & Political Violence in North Africa and the Sahel	
	Subject: HDIV	Catalog Nbr: 3371

140253	Science and Religion: Debates, Approaches, and Controversies	
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Subject:	Catalog Nbr:
HDIV	3341

140254	Independent Study			
Subject:	Catalog Nbr:			
DHP	351			
2017 FALL	Primary	Elizabeth Prodromou	Elizabeth.Prodromou@tufts.edu	

140258	Reinstatement			
Subject:	Catalog Nbr:			
IR	RST			

140268	Women and Leadership			
Subject:	Catalog Nbr:			
HKS	MLD324			

140269	Mobilizing Childhood Development to Drive Innovation in Policy & Practice			
Subject:	Catalog Nbr:			
HGSE	AH125			

140270	Women, Gender, and Health Introductory Perspectives			
Subject:	Catalog Nbr:			
HSPH	WGH211			

140271	Contemporary South Asia Entrepreneurial Solutions to Intractable Social & Econ Probs.			
Subject:	Catalog Nbr:			
HSPH	GHP568			

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140363	Human Rights Dilemmas of Child Protection			
	Subject:	Catalog Nbr:		
	HSPH	GHP553		

140364	Women, Gender and Health Critical Issues in Mental Health			
	Subject:	Catalog Nbr:		
	HSPH	WGH210		

140377	Engaging Human Security			
	Subject:	Catalog Nbr:		
	DHP	P297		
	2018 SPRG	Primary	Kimberly Theidon	Kimberly.Theidon@tufts.edu
<p>This course enables students to develop a nuanced understanding of the central issues and debates in human security, and also develop a deeper understanding of various aspects of the predicament facing the people of a crisis-affected, conflict or post-conflict country, and international organizations mandated to help address their problems. Human security privileges the security and well being of humans rather than the state. A field of study in international affairs and international relations, human security focuses on issues at the heart of human rights, humanitarian affairs, conflict studies and mediation, economic development, health and wellbeing. Human security approaches are inter-disciplinary and problem-focused, and seek to understand a problem from the perspective of the people most affected, which requires an anthropological sensibility and an appreciation of different social-cultural framings of problems. Thus, the course itself is problem-focused. It takes five central fields, which human security has drawn from and influenced – human rights, humanitarian studies, feminist and gender studies, mediation and conflict resolution, and development – and uses foundational theories and applications in those fields to bring a human security lens to better understand and address current problems in Latin America. The course is also inter-disciplinary and involves readings in anthropology, political science, law, international relations, security studies, humanitarian studies, public health and trauma, conflict resolution, feminist/gender studies, economics, environmental studies, and history.</p>				

140379	Cross-Sector Partnerships			
	Subject:	Catalog Nbr:		
	EIB	B254		
	2018 SPRG	Primary	Bernard Simonin	bernard.simonin@tufts.edu
	2018 SPRG	Primary	Jette Knudsen	Jette.Knudsen@tufts.edu
<p>This seminar offers an in-depth overview of cross-sector partnerships. The starting point is that finding solutions to today's complex social problems must incorporate the resources and expertise of governments, civil society and business. The seminar addresses collaborations between the public, non-profit and private sectors and highlights different forms of cross-sector partnerships such as multi-stakeholder initiatives, public private partnerships, cross-sector social initiatives, cause-related marketing, and event-sponsorship. The</p>				

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seminar analyses conditions for successful cross-sector partnerships as well as some limitations of such programs. The course also addresses how “multi-nationalization” of business can drive the emergence and configurations of cross-sector partnerships. Finally, the seminar emphasizes the growing importance of social impact assessment for cross-sector partnerships. The aim of this course is to arm students with the analytical skills and knowledge necessary to form, evaluate, and critique cross-sector partnerships and decisions about how to engage in such programs for governments, NGOs and corporations.

140380	Applied Microeconometrics			
Subject: EIB	Catalog Nbr: E218	2016 FALL	Primary	Shinsuke Tanaka Shinsuke.Tanaka@tufts.edu
<p>This course is designed for students who are interested in learning advanced econometric techniques to answer a broad array of academic empirical research questions. To this end, this course provides a set of theoretical and practical econometric techniques for conducting high-quality empirical research. The curriculum is oriented toward applied practitioners by focusing on research design and methods for causal inference. The course covers several of the most commonly used estimation techniques (i.e., matching, fixed effects, difference-in-differences, instrumental variables, and regression discontinuity). Econometrics (at the level of E213) is a strict prerequisite and may not be taken concurrently.</p>				

140383	Influencing Policy and the Global Debate: Writing Analysis and Opinion			
Subject: DHP	Catalog Nbr: D218	2018 SPRG	Primary	Edward Schumacher-Matos Schumacher-Matos.Edward@tufts.edu
<p>Informing and influencing the course of public affairs requires an ability to write clearly, explain accurately and be convincing. It also requires an understanding of your audience, including its cultural values and how to reach it through social media. Whether you choose to go into government, the non-profit sector, business or the news media itself, you will have to master these skills for success in the public arena, be it to lead or to affect policies. In this course, we will study how to write analysis, which generally attempts to address questions of why or how or to explain something, and opinion, which focuses more what should be done. Opinion can include value judgments, but you must back both analysis and opinion with facts. You also must provide context and be complete, weighing contradictory but relevant information. You will be asked in the first class to submit a theme, region or country on which throughout the course you will write disciplined, well-written essays of 800 to 1,200 words. Your pieces must have some relevance to public policy today, but can focus on economic, legal, historical, military, business or political matters.</p>				

140384	Migration and Human Rights: Movement, Community and Mobilization			
Subject: DHP	Catalog Nbr: D233			
<p>This course explores the complex relationships among nationality, citizenship, migration, and human rights. The questions animating this course are the degree to which rights are inherent in human identity and the primary factors that define, promote, protect, or violate the rights of people who move. In considering these</p>				

Course Bulletin

concerns, the course explores the nature of social and political community, ethics, and political rationality. The teaching begins with an historical review of the emergence of ideas of universal rights and the universalisation of the nation-state. It then discusses international and regional mechanisms outlining the rights of international migrants and questions the presumed importance of law, documentation and nationality in claiming practical rights and protections. The course concludes with an exploration of human rights practice in cities and towns in the United States, Africa, and elsewhere. The final section looks at strategies for claiming, enforcing, or restricting rights and their implications for a broader understanding of rights.

140425	Independent Study	
	Subject:	Catalog Nbr:
	EIB	352

140440	Reinstatement - GMAP	
	Subject:	Catalog Nbr:
	GMA	RST

140441	Politics of Int'l Law: The Int'l Criminal Court and the United Nations Security Council	
	Subject:	Catalog Nbr:
	HKS	IGA106

140442	Policies for Competitiveness	
	Subject:	Catalog Nbr:
	HKS	PED131

140443	Noticing: A Leadership Challenge	
	Subject:	Catalog Nbr:
	HKS	MLD328

140444	Lobbying: Theory, Practice, and Simulations	
	Subject:	Catalog Nbr:
	HKS	DPI351

Course Bulletin

140473	Applied Research for Sustainable Development			
Subject:	Catalog Nbr:			
DHP	P258			
2018 SPRG	Primary	Avery Cohn	Avery.Cohn@tufts.edu	
<p>This course primarily consists of experiential learning through applied group research projects for clients. Students will spend the bulk of the semester conducting two projects for leading development organizations in teams of two to five. In 2015, the clients were the Overseas Development Institute, the World Bank, and the Dutch Ministry of Economic Affairs. At the beginning of the term, lectures will be conducted on the process conducting rigorous-yet applied research. We will discuss the development of testable hypotheses, the acquisition of appropriate data for hypothesis testing, the art of policy analysis, techniques for effective team research, and writing policy memos that are both technically sound and persuasive. Open to students who have completed at least one of the following courses: DHP P250; EIB B284; DHP P257; DHP P254 ; DHP P255; EIB E243; EIB E247; EIB E213 and/or EIB E246. Students interested in taking this course but who have not taken one of the pre-requisite courses MUST seek permission of the instructor.</p>				

140485	Advanced Policy Writing for Decision Makers			
Subject:	Catalog Nbr:			
HKS	DPI821			

140486	United States Health Policy			
Subject:	Catalog Nbr:			
HSPH	HPM210			

140488	Intro to Programming and Statistical Modeling in R			
Subject:	Catalog Nbr:			
HSPH	BIO503			

140495	Independent Study			
Subject:	Catalog Nbr:			
EIB	365			
2017 FALL	Primary	Jette Knudsen	Jette.Knudsen@tufts.edu	

140496	Independent Study			
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Subject:	Catalog Nbr:			
DHP	321			
2017 FALL	Primary	Gerald Weitz		Rockford.Weitz@tufts.edu

140498	Independent Study
Subject:	Catalog Nbr:
DHP	382

140500	American Economic Policy
Subject:	Catalog Nbr:
HKS	API126

140501	Public Economics in International Perspective
Subject:	Catalog Nbr:
HKS	API130

140502	Food Policy and Agribusiness
Subject:	Catalog Nbr:
HKS	BGP204

140503	Private Capital for Public Purpose: Impact Investing and It's Siblings
Subject:	Catalog Nbr:
HKS	BGP235

140504	Responsibility and Representation: Meeting the Demands of Political Life
Subject:	Catalog Nbr:
HKS	DPI205

140505	International and Global Affairs: Concepts and Applications
Subject:	Catalog Nbr:

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HKS	IGA100
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140506	Insurgents, Terrorists and Violence
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Subject:	Catalog Nbr:
HKS	IGA227

140507	Child Protection in Theory and Practice
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Subject:	Catalog Nbr:
HKS	IGA343

140508	International Perspectives on Justice
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Subject:	Catalog Nbr:
HKS	IGA344

140509	Torture and Public Policy
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Subject:	Catalog Nbr:
HKS	IGA347

140510	Human Trafficking and Modern Slavery
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Subject:	Catalog Nbr:
HKS	IGA351

140511	Water Resources Development and Management: Technology, Economics, Institutions
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Subject:	Catalog Nbr:
HKS	IGA436

140512	Human Rights and the Politics of Inclusion
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Subject:	Catalog Nbr:
HKS	IGA372

Course Bulletin

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140513	Bioethics, Law and the Life Sciences
Subject: HKS	Catalog Nbr: IGA515

140514	The Economics of International Finance
Subject: HKS	Catalog Nbr: ITF220

140515	Financial Crises: Concepts and Evidence
Subject: HKS	Catalog Nbr: ITF270

140516	Negotiation Practicum
Subject: HKS	Catalog Nbr: MLD275

140517	The Art of Leading in a Diverse World
Subject: HKS	Catalog Nbr: MLD320

140518	Power and Glory in Turbulent Times:History of Leadership from Henry V to Steve Jobs
Subject: HKS	Catalog Nbr: MLD329

140519	Urban Innovation: Concepts and Practices
Subject: HKS	Catalog Nbr: MLD620

Course Bulletin

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140520	Philanthropy and Public Problem-Solving
Subject: HKS	Catalog Nbr: MLD805

140521	Entrepreneurial Finance II
Subject: HKS	Catalog Nbr: MLD839

140522	Economic Development Policy
Subject: HKS	Catalog Nbr: PED100

140523	Gender Inequality and Development
Subject: HKS	Catalog Nbr: PED215

140524	The Microeconomics of Competitiveness
Subject: HKS	Catalog Nbr: PED329

140525	Reading and Research - Swanee Hunt
Subject: HKS	Catalog Nbr: RAR377

140526	Analyzing Education Policy
Subject: HKS	Catalog Nbr: SUP427

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140528	Religion and World Politics: Connections and Collisions	
	Subject:	Catalog Nbr:
	HKS	IGA121

140530	Analyzing Culture: Dialogue, Discourse and Theme	
	Subject:	Catalog Nbr:
	HGSE	S522

140531	Entrepreneurship in the Education Marketplace	
	Subject:	Catalog Nbr:
	HGSE	T565

140532	Issues of Diversity in Cross-Cultural Counseling and Advocacy	
	Subject:	Catalog Nbr:
	HGSE	H311

140533	Educational Innovation and Social Entrepreneurship in Comparative Persp.	
	Subject:	Catalog Nbr:
	HGSE	A132

140534	Consequences of Educational Policy in Interventions in Developing Countries	
	Subject:	Catalog Nbr:
	HGSE	A822

140535	The Teaching Profession Around the World	
	Subject:	Catalog Nbr:
	HGSE	AT103

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140536	Administration and Leadership	
	Subject: HDIV	Catalog Nbr: 2925

140537	Understanding Islam and Contemporary Muslim Societies	
	Subject: HDIV	Catalog Nbr: 3628

140548	Real Estate in Frontier Markets	
	Subject: HBS	Catalog Nbr: 1405

140549	Corporate Strategy	
	Subject: HBS	Catalog Nbr: 1230

140550	Leading Social Enterprise	
	Subject: HBS	Catalog Nbr: 1505

140551	Building Cities: Infrastructure and Sustainability	
	Subject: HBS	Catalog Nbr: 1485

140552	Energy	
	Subject: HBS	Catalog Nbr: 1105

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140553	Leading Teams in a Global Economy	
	Subject: HBS	Catalog Nbr: 2020

140554	Managing Change	
	Subject: HBS	Catalog Nbr: 6446

140555	Field Course: Stock Pitching	
	Subject: HBS	Catalog Nbr: 6446

140556	Managing the Financial Firm	
	Subject: HBS	Catalog Nbr: 1509

140557	Entrepreneurial Leadership in Creative Industries	
	Subject: HBS	Catalog Nbr: 1636

140558	Sociology 149. Masculinities: Global Perspectives	
	Subject: HGAS	Catalog Nbr: 53684

140559	Economics 1661. Fundamentals of Environmental Economics and Policy	
	Subject: HGAS	Catalog Nbr: 2115

140560	Government 2213. Comparative Politics of Post-Socialism	
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Subject:	Catalog Nbr:
HGAS	6876

140561	Persian 130ar. Advanced Persian I
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Subject:	Catalog Nbr:
HGAS	73988

140562	Economics 2490. The Economics of National Security
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Subject:	Catalog Nbr:
HGAS	9061

140563	Economics 1460: Economics of Health Care Policy
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Subject:	Catalog Nbr:
HGAS	4540

140564	Government 2080: Topics in Political Philosophy
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Subject:	Catalog Nbr:
HGAS	4345

140565	Government 1360. American Public Opinion
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Subject:	Catalog Nbr:
HGAS	22949

140566	Korean 120b: Intermediate Korean
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Subject:	Catalog Nbr:
HGAS	8590

140567	Government 2006. Formal Models of Domestic Politics
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Subject:	Catalog Nbr:
HGAS	5487

Course Bulletin

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140568	Government 2158. Political Institutions and Economic Policy
Subject: HGAS	Catalog Nbr: 6448

140569	Ethical Basis of the Practice of Public Health
Subject: HSPH	Catalog Nbr: ID250

140570	Analysis of Rates and Proportions
Subject: HSPH	Catalog Nbr: BIO210

140589	Child Protection in Theory and Practice
Subject: HSPH	Catalog Nbr: GHP508

140647	Combating the Human Costs of Armed Conflict
Subject: HLS	Catalog Nbr: 2509

140648	Gender Violence, Law and Social Justice
Subject: HLS	Catalog Nbr: 2098

140649	Financial and Legal Needs of Low and Moderate Income Households
Subject: HLS	Catalog Nbr: 2176

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140650	Capital Markets Regulation	
	Subject:	Catalog Nbr:
	HLS	2018

140651	An Introduction to Philosophy of Law	
	Subject:	Catalog Nbr:
	HLS	2687

140652	The U.S. Congress and Law Making	
	Subject:	Catalog Nbr:
	HLS	2251

140653	Advanced Comparative Constitutional Law	
	Subject:	Catalog Nbr:
	HLS	2679

140654	Environmental Practice Skills,Methods and Controversies: Wind Farm as an Example	
	Subject:	Catalog Nbr:
	HLS	2512

140684	Independent Project in Entrepreneurial Management	
	Subject:	Catalog Nbr:
	HBS	8313

140747	Capital Markets Regulation	
	Subject:	Catalog Nbr:
	HKS	BGP264

Course Bulletin

140779	20th Century African Cities	
Subject:	Catalog Nbr:	
HGSD	SES547	

140780	Govt 1732: Origins of War	
Subject:	Catalog Nbr:	
HGAS	7668	

140794	Memory Politics: Truth, Justice and Redress			
Subject:	Catalog Nbr:			
DHP	P221			
2018 SPRG	Primary	Kimberly Theidon	Kimberly.Theidon@tufts.edu	
<p>In this course we analyze the relationship between memory and social reconciliation, and the role that theories of truth, justice and redress play in this equation. We begin with WWII, or more precisely its aftermath and the emergence of a series of conventions and covenants establishing human rights as a set of international laws, institutions, and norms. We trace the expansion of, and challenges to, the regime of human rights and international law by focusing on case studies that allow us to analyze war crimes tribunals, truth commissions, the burgeoning field of transitional justice, and local level forms of assessing guilt and administering justice. Our case studies this year include Rwanda, South Africa, Colombia, Guatemala, and Peru.</p>				

140796	Children of Abraham: Intro to Judaism, Christianity, and Islam	
Subject:	Catalog Nbr:	
HDIV	2023	

140808	Agriculture and the Environment	
Subject:	Catalog Nbr:	
EIB	E248	
<p>Agriculture is an essential, politically charged source of economic growth, the primary livelihood for billions of the world's poor, a disproportionate target for government spending, and an irreplaceable source of food and nutrition. It has come to occupy more than ¼ of the earth's surface, wholly transforming the very natural systems on which it relies including biodiversity, hydrologic cycles, nutrient flows, and climatic conditions. Meanwhile, demand for food is projected to double by 2050, posing substantial challenges and opportunities at the intersection of agriculture and the environment. The course is designed to enable students to become informed consumers of cutting edge research, policies and business practices for balancing agricultural production with environmental protection. Specific topics explored will include climate change impacts,</p>		

Course Bulletin

adaptation, and mitigation, deforestation, changing demand for agricultural products, determinants of agricultural productivity, and political and economic dimensions of agricultural development. The course will entail lecture, discussion, student-led discussion, problem sets, and a group policy memo. Prerequisites are E211 and E213 or equivalent with consent of the instructor.

140828	Emerging Africa in the World Economy			
Subject: EIB	Catalog Nbr: B273			
2017 SPRG	Primary	Kingsley Moghalu	Kingsley.moghalu@tufts.edu	
<p>This course aims to expose students to African economies in the larger context of the global economy and the continent's quest for prosperity and an interrogation of the "Africa Rising" narrative. The course will examine the impact of globalization on Africa's economies and whether African countries can turn globalization into an opportunity or whether there are alternative paths to economic transformation. Emerging Africa in the World Economy will examine the role of capitalism, entrepreneurship and the private sector in African countries, and the nexus at which business intersects with public policy as a framework for economic growth and development. In this context, the course examines the roles and importance of finance and financial markets, foreign investment, and innovation, using examples from the different parts of the continent.</p>				

140892	Leadership: Building Teams, Organizations, & Shaping Your Path			
Subject: EIB	Catalog Nbr: B291			
2017 FALL	Primary	Alnoor Ebrahim	Alnoor.Ebrahim@tufts.edu	
<p>This course explores the fundamental aspects of managing and leading people including: managing one-on-one relationships; influencing team behavior; and motivating and aligning people behind a common vision. It also examines the challenges and tradeoffs in creating a meaningful personal leadership path, especially in the early stages of your career. The course pedagogy is case-method discussion, drawing primarily on cases from the private sector, supplemented with comparative material from the public sector and civil society. This course will provide you with a number of critical concepts and competencies that will be useful in both the short term and long term. It will help you to make the transition from an individual contributor to a manager and, over time, build a career of increasing responsibility as a leader.</p>				

140893	Negotiating International Leadership			
Subject: DHP	Catalog Nbr: D209M			
2018 SPRG	Primary	Jeswald Salacuse	jeswald.salacuse@tufts.edu	
<p>This module explores the nature of leadership in the international context. Drawing upon academic literature and case studies of influential leaders, the class introduces the various models of leadership and the diverse functions of a leader across a range of international environments and organizations. The basic goals of the course are three fold: 1) to enable students to understand the nature of leadership across different sectors in different international settings; 2) to give students the tools to analyze various leadership situations and problems; and 3) to help students develop leadership skills in light of their own leadership ideas and ambitions. A key premise of this class is that leadership is an exercise in negotiation, a task of influencing</p>				

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other persons to act in desired ways for the benefit of an organization or group. The act of leadership on the global stage – in multilateral organizations, multinational corporations, international non-profits, and diplomatic posts – is particularly complex, and it requires an appreciation of different concepts and cultures of leadership. A key aim of this module, then, is to understand how leaders exercise influence inside and outside their organizations, particularly within the international environment. . A student’s final evaluation in the course will be based on a paper of not more than 3000 words (65%) and participation in class sessions (35%). The course has no required pre- requisites, although a basic knowledge of negotiation theory and practice is recommended. Cross-listed as EIB B295m.

140894	Negotiating International Leadership			
Subject:	Catalog Nbr:			
EIB	B295M			
2018 SPRG	Primary	Jeswald Salacuse	jeswald.salacuse@tufts.edu	
<p>This module explores the nature of leadership in the international context. Drawing upon academic literature and case studies of influential leaders, the class introduces the various models of leadership and the diverse functions of a leader across a range of international environments and organizations. The basic goals of the course are three fold: 1) to enable students to understand the nature of leadership across different sectors in different international settings; 2) to give students the tools to analyze various leadership situations and problems; and 3) to help students develop leadership skills in light of their own leadership ideas and ambitions. A key premise of this class is that leadership is an exercise in negotiation, a task of influencing other persons to act in desired ways for the benefit of an organization or group. The act of leadership on the global stage – in multilateral organizations, multinational corporations, international non-profits, and diplomatic posts – is particularly complex, and it requires an appreciation of different concepts and cultures of leadership. A key aim of this module, then, is to understand how leaders exercise influence inside and outside their organizations, particularly within the international environment. . A student’s final evaluation in the course will be based on a paper of not more than 3000 words (65%) and participation in class sessions (35%). The course has no required pre- requisites, although a basic knowledge of negotiation theory and practice is recommended. Cross-listed as DHP D209.</p>				

140907	Global Maritime Affairs: Int'l Trade, Security, Energy and Environmental Issues at Sea			
Subject:	Catalog Nbr:			
DHP	D205			
2018 SPRG	Primary	Gerald Weitz	Rockford.Weitz@tufts.edu	
<p>Over 90% of international trade is carried by sea – the lifeblood of globalization. The world’s oceans also present a myriad of opportunities and challenges in international affairs, such as territorial disputes, opening Arctic sea routes, piracy, terrorism, strained fisheries, mineral and energy extraction, marine disasters, whaling, maritime security and technological advances in maritime domain awareness. The course will explore these issues and other maritime topics based on individual student interests. Course format is lecture and discussion. Writing and speaking skills receive considerable attention. No prerequisites other than a lively curiosity.</p>				

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140944	Independent Study				
	Subject:	Catalog Nbr:			
	ILO	367			
	2017 SPRG	Primary	James Fry		James.Fry@tufts.edu

140958	Politics and American Public Policy				
	Subject:	Catalog Nbr:			
	HKS	DPI122			

140959	Global Europe in the 21st Century: Democracy, Governance, and Policy				
	Subject:	Catalog Nbr:			
	HKS	DPI431			

140960	The Past and the Present: Directed Research in History and Public Policy				
	Subject:	Catalog Nbr:			
	HKS	DPI730			

140961	Sex, Violence, and Global Politics				
	Subject:	Catalog Nbr:			
	HKS	IGA229			

140962	Strategizing for Human Rights: Moving from Ideals to Practice				
	Subject:	Catalog Nbr:			
	HKS	IGA385			

140963	The U.S. Homeland Security Enterprise				
	Subject:	Catalog Nbr:			
	HKS	IGA615			

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140964	Public Narrative: Self, Us, Now	
	Subject: HKS	Catalog Nbr: MLD355

140965	Introduction to Budgeting and Financial Management	
	Subject: HKS	Catalog Nbr: MLD411

140966	Gender Inequality and Development	
	Subject: HKS	Catalog Nbr: PED315

140967	The Informal Economy: Is Formalization the Answer?	
	Subject: HKS	Catalog Nbr: PED375

140968	Policymaking in Urban Settings	
	Subject: HKS	Catalog Nbr: SUP600

140969	Transportation Policy and Planning	
	Subject: HKS	Catalog Nbr: SUP651

140970	What Works & Why: Examining Effective Violence Reduction Strategies in the United States and Abroad	
	Subject: HKS	Catalog Nbr: SUP710

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140973	Independent Study			
Subject:	Catalog Nbr:			
DHP	391			
2017 FALL	Primary	Kimberly Theidon		Kimberly.Theidon@tufts.edu

140974	Education Policy Analysis and Research in Comparative Perspective			
Subject:	Catalog Nbr:			
HGSE	A801			

140975	Contemporary Immigration Policy and Educational Practice			
Subject:	Catalog Nbr:			
HGSE	H517			

140976	Entrepreneurship and Global Capitalism			
Subject:	Catalog Nbr:			
HBS	1130			

140977	General Management: Processes and Action			
Subject:	Catalog Nbr:			
HBS	1556			

140978	The Board of Directors and Corporate Governance			
Subject:	Catalog Nbr:			
HBS	2010			

140979	Field Course: i-Lab Design Thinking Projects			
Subject:	Catalog Nbr:			
HBS	6348			

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140980	Migration and Human Rights
Subject: HLS	Catalog Nbr: 2784

140981	Advanced International Trade
Subject: HLS	Catalog Nbr: 2395

140982	Digital Storytelling and the Law
Subject: HLS	Catalog Nbr: 2752

140983	Global Law and Governance
Subject: HLS	Catalog Nbr: 2101

140985	Empirical Criminal Law
Subject: HLS	Catalog Nbr: 2802

140986	Foreign Relations Law
Subject: HLS	Catalog Nbr: 2316

140987	Childhood, Adolescence, Youth, and International Human Rights
Subject: HLS	Catalog Nbr: 2533

140988	Global Law and Governance
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Subject:	Catalog Nbr:
HLS	2101

140989	Feminist Legal Theory
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Subject:	Catalog Nbr:
HLS	2301

140992	Econometrics for Health Policy
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Subject:	Catalog Nbr:
HSPH	GHP525

140993	Fundamentals of Global Health
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Subject:	Catalog Nbr:
HSPH	GHP557

140994	Epidemiologic Methods I
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Subject:	Catalog Nbr:
HSPH	EPI201

140995	Society and Health
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Subject:	Catalog Nbr:
HSPH	SBS201

140998	HIND-URD 103AR-Advanced Hindi-Urdu
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Subject:	Catalog Nbr:
HGAS	103AR

140999	ANTHRO 2704-Linguistic Pragmatics and Cultural Analysis in Anthropology
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Subject:	Catalog Nbr:
HGAS	2704

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141000	ANTHRO 2690-Middle East Ethnography: Discourse, Politics, and Culture
Subject: HGAS	Catalog Nbr: 2690

141001	AESTHINT 13-Cultural Agents
Subject: HGAS	Catalog Nbr: 13

141002	GOV 1982-Chinese Foreign Policy, 1949-2015
Subject: HGAS	Catalog Nbr: 1982

141003	GOV 2148-Civil Society, West and East
Subject: HGAS	Catalog Nbr: 2148

141004	SOCWORLD 47-Contemporary Developing Countries: Entrepreneurial Solutions to Intractable Problems
Subject: HGAS	Catalog Nbr: 47

141007	Conservation of Older Buildings: Techniques and Technics
Subject: HGSD	Catalog Nbr: 03330

141014	Political Violence in the Name of God: Holy War, Jihad and Religious Revolution
Subject: HDIV	Catalog Nbr: 3354

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Political Violence in the Name of God: Holy War, Jihad and Religious Revolution

141015	The Veil in Christianity, Judaism and Islam
Subject: HDIV	Catalog Nbr: 2024
The Veil in Christianity, Judaism and Islam	

141017	Regionalism, Women, and Power in Africa
Subject: DHP	Catalog Nbr: P299
Regionalism, Women, and Power in Africa	

141018	Science Diplomacy: Environmental Security in the Arctic Ocean
Subject: DHP	Catalog Nbr: P259
2018 SPRG	Primary Paul Berkman Paul.Berkman@tufts.edu
<p>This course will address “science diplomacy” as an emerging interdisciplinary field with global relevance to promote cooperation and prevent conflict among nations. The first formal dialogue between NATO and Russia about security issues in the Arctic Ocean will be used as a case study, team-taught by the two co-directors of the NATO Advanced Research Workshop on Environmental Security in the Arctic Ocean at the University of Cambridge in 2010. The resulting book, which has over 40,000 downloads, will serve as the key text to address the elements of science diplomacy that apply across our civilization: (1) understanding of changes over time and space; (2) instruments for Earth system monitoring and assessment; (3) early warning systems; (4) catalysts of public-policy agendas; (5) features of international legal institutions; (6) sources of invention and commercial enterprise; (7) continuity across generations; (8) and global tool of diplomacy. Overall objective of this course is to consider the contributions of science diplomacy for building common interests among nations so that we can balance economic prosperity, environmental protection and societal well-being – in view of today’s urgencies and the needs of future generations – across our world. This course is designed as a seminar for two hours on Thursday mornings and will be co-taught via videoconference by Professor Paul Berkman at The Fletcher School in Boston and by Professor Alexander Vylegzhanin at MGIMO University in Moscow, involving fifteen students on each side. United States and Russian students will learn together in the shared classroom environment and collaborate on projects throughout the semester, leading to a Mock Arctic Council Ministerial Meeting and shared production of a mock ministerial declaration. This course necessitates early enrollment so that Fletcher and MGIMO students may be integrated into the necessary course systems at both institutions prior to the start of the spring semester.</p>	

141019	Eurasia: Geopolitics, Religion, and Security
Subject: DHP	Catalog Nbr: P280
2018 SPRG	Primary Elizabeth Prodromou Elizabeth.Prodromou@tufts.edu

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This course explores the intersection of geography, religion, and security in the trans-regional, trans-continental space of Eurasia. The course focuses primarily on the relationship between the United States and Russia, and questions whether the US and Russia are engaged in a zero-sum competition in Eurasia. The course has three parts: an introduction to theories of classical and critical geopolitics; an introduction to the origins of Eurasia as a geographic and cultural space, where religion figures prominently in competing geographies of power and identity; and, a review of key cases that give comparative purchased into the religion-security nexus in Eurasia.

141083	Gender Theory and Praxis			
Subject:	Catalog Nbr:			
DHP	P214			
2017 FALL	Primary	Kimberly Theidon	Kimberly.Theidon@tufts.edu	
<p>This course provides a foundation in key theories and frameworks for understanding gender issues across disciplines. Drawing on key texts from the fields of anthropology, philosophy, post-colonial theory, women's and gender studies, feminist theory, international relations, development economics, environmental studies and beyond, students will explore the role of gender and gender relations across the spheres of social, cultural, political, economic and religious life. The course syllabus seeks to capture the diversity of identities and viewpoints that are reflected in theoretical conversations about gender. While many of these debates are commonly discussed with reference to international studies, this course will also wade into the realm of the domestic, exploring how gender theories manifest in reproduction, labor, and peacetime relationships. Discussions will draw out intersectional themes and invite students to reflect on how to apply these theories and approaches to issues of race, social class, and other dimensions of identity and privilege.</p>				

141084	Energy, Entrepreneurship, and Finance			
Subject:	Catalog Nbr:			
DHP	P251			
2017 FALL	Primary	Barbara Kates-Garnick	Barbara.Kates_Garnick@tufts.edu	
<p>Driven by environmental factors, technology and market conditions, opportunities abound in areas related to conventional and new energy, which is represented by renewables and new technologies. This course examines the role that entrepreneurship, policy and financing taken together play in driving change that impacts traditional energy sources and results new energy opportunities. Energy entrepreneurship and financing together will support and create new infrastructure and require new energy paradigms on both the supply and demand side. The class will meld policy, strategy, finance and entrepreneurship in order to build a coherent framework for integrating conventional and new energy with a focus on both business and the environment. DHP P254 is recommended but not required.</p>				

141085	Civil Resistance: Global Implications of Nonviolent Struggles for Rights and Accountability			
Subject:	Catalog Nbr:			
DHP	P246M			
2018 SPRG	Primary	Maciej Bartkowski	Maciej.Bartkowski@tufts.edu	

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2018 SPRG Secondary Hardy Merriman Hardy.Merriman@tufts.edu

This course is an in-depth conversation about (i) civil resistance – understood as a nonviolent struggle that is planned and waged by ordinary people – and (ii) the power of civil resistance to bring about major political, economic, or social change. This course will address how and why civil resistance movements work, their historical record and outcomes, and the strategy and dynamics of asymmetric conflicts waged by civil resistance movements. Drawing from this basis of understanding, we will look at how knowledge of civil resistance can better inform foreign policy formulations, including external assistance to civil resistance movements.

141107	Health Sector Reform A Worldwide Perspective		
Subject:	HSPH	Catalog Nbr:	GHP244
Health Sector Reform A Worldwide Perspective			

141173	Digital Approaches to Development: ICT4D and Digital Citizenship		
Subject:	DHP	Catalog Nbr:	P233
	2018 SPRG	Primary	Simone di Castri
			Simone.di_Castri@tufts.edu
<p>This course focuses on the impact of the contemporary information and communications technologies (ICT) on the interaction between individuals, public authorities, businesses and the non-profit sector. How is technology affecting political, social, and economic relationships? How is it affecting development activities such as agriculture, financial services, education, health services, the security of citizens and their ability to participate in democratic institutions? How can the transformative power of technology be maximised to contribute effectively to inclusive socio-economic growth and equality? The course will build on academic literature, technical papers, blogs, and the expertise of policymakers, intellectuals, and practitioners from both hemispheres to discuss the meaning of doing business, doing good, and being citizens in the digital world, as well as issues related to the governance of the digital society. It will further expand students' understanding of the transformative power of technology, the dynamic interactions between the parties mentioned above, the rights, obligation, expectations of each, and will equip them to assess challenges and opportunities to use technology to foster social and economic development.</p>			

141179	Epidemiology Methods II		
Subject:	HSPH	Catalog Nbr:	EPI202
Epidemiology Methods II			

141180	Investigating Outbreaks		
Subject:	HSPH	Catalog Nbr:	EPI523
Investigating Outbreaks			

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141181	Globalization: Business Legal			
	Subject:	Catalog Nbr:		
	HKS	BGP450		
Globalization: Business Legal				

141182	Presidential Elections			
	Subject:	Catalog Nbr:		
	HKS	DPI322		
Presidential Elections				

141200	Independent Study			
	Subject:	Catalog Nbr:		
	DHP	309		
	2017 FALL	Primary	Mihaela Papa	Mihaela.Papa@tufts.edu

141202	Independent Study			
	Subject:	Catalog Nbr:		
	DHP	340		
	2017 FALL	Primary	Mihir Mankad	Mihir.Mankad@tufts.edu

141203	Independent Study			
	Subject:	Catalog Nbr:		
	DHP	341		
	2017 FALL	Primary	Michele Malvesti	Michele.Malvesti@tufts.edu

141209	Independent Study			
	Subject:	Catalog Nbr:		
	DHP	311		
Independent Study				

141232	The Ethics of Armed Conflict			
	Subject:	Catalog Nbr:		
	HLS	2803		

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The Ethics of Armed Conflict

141234	Communications, Law, and Social Change
Subject: HLS	Catalog Nbr: 2844
Communications, Law, and Social Change	

141235	Globalization: Business, Legal and Public Policy Issues
Subject: HLS	Catalog Nbr: 2696
Globalization: Business, Legal and Public Policy Issues	

141236	Frontiers of Cyberlaw: Artificial Intelligence, Automation and Information Security
Subject: HLS	Catalog Nbr: 2795
Frontiers of Cyberlaw: Artificial Intelligence, Automation and Information Security	

141237	Dispute Systems Design
Subject: HLS	Catalog Nbr: 2059
Dispute Systems Design	

141238	Corporate Finance
Subject: HLS	Catalog Nbr: 2244
Corporate Finance	

141239	Communications and Internet Law and Policy
Subject: HLS	Catalog Nbr: 2306
Communications and Internet Law and Policy	

141240	Political Economy After the Crisis
Subject: HLS	Catalog Nbr: 2390
Political Economy After the Crisis	

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141241	Visual Justice: Documentary Film and Human Rights	
	Subject:	Catalog Nbr:
	HLS	2407
Visual Justice: Documentary Film and Human Rights		

141242	International Intellectual Property	
	Subject:	Catalog Nbr:
	HLS	2463
International Intellectual Property		

141243	Immigration Law	
	Subject:	Catalog Nbr:
	HLS	2466
Immigration Law		

141244	Inside Government: Making Public Policy	
	Subject:	Catalog Nbr:
	HLS	2623
Inside Government: Making Public Policy		

141245	Disability, Human Rights, and Development	
	Subject:	Catalog Nbr:
	HLS	2712
Disability, Human Rights, and Development		

141246	Disability, Human Rights, and Development	
	Subject:	Catalog Nbr:
	HLS	2712
Disability, Human Rights, and Development		

141247	Citizenship in American Constitutional Thought	
	Subject:	Catalog Nbr:
	HLS	2819
Citizenship in American Constitutional Thought		

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141248	Harvard Negotiation and Mediation Clinic	
	Subject: HLS	Catalog Nbr: 8019
Harvard Negotiation and Mediation Clinic		

141257	Tuberculosis	
	Subject: HGAS	Catalog Nbr: 306QC
Tuberculosis		

141258	The History of Economic Growth	
	Subject: HGAS	Catalog Nbr: 1342
The History of Economic Growth		

141259	Fundamentals of Environmental Economics and Policy	
	Subject: HGAS	Catalog Nbr: 1661
Fundamentals of Environmental Economics and Policy		

141260	Political Geographies of Violence	
	Subject: HGAS	Catalog Nbr: 1118
Political Geographies of Violence		

141267	Ethics and War	
	Subject: HGAS	Catalog Nbr: 1734
Ethics and War		

141268	The Comparative Politics of Eurasia	
	Subject: HGAS	Catalog Nbr: 2151
The Comparative Politics of Eurasia		

Course Bulletin

141269	Political Science and China
Subject: HGAS	Catalog Nbr: 2285
Political Science and China	

141270	State Failure and Civil War
Subject: HGAS	Catalog Nbr: 2782
State Failure and Civil War	

141271	Entangled Objects: Or the Stuff of Science, Culture, and Society
Subject: HGAS	Catalog Nbr: 289
Entangled Objects: Or the Stuff of Science, Culture, and Society	

141272	Russian and Soviet Avant-Garde Theater
Subject: HGAS	Catalog Nbr: 142
Russian and Soviet Avant-Garde Theater	

141273	Africa Rising? New African Economies/Cultures and Their Global Implications
Subject: HGAS	Catalog Nbr: 209B
Africa Rising? New African Economies/Cultures and Their Global Implications	

141274	The Origins of Modern Wars
Subject: HGAS	Catalog Nbr: 1732
The Origins of Modern Wars	

141275	The Jewish Experience in Modern America
Subject: HDIV	Catalog Nbr: 3034
The Jewish Experience in Modern America	

141276	African and African American Religions: A Comparative Approach
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Subject: HDIV	Catalog Nbr: 3201
African and African American Religions: A Comparative Approach	

141277	Religious Freedom, Toleration and Governance
Subject: HDIV	Catalog Nbr: 3353
Religious Freedom, Toleration and Governance: A Comparison between Christianity and Islam	

141279	Intro to Programming in SAS
Subject: HSPH	Catalog Nbr: BIO111
Intro to Programming in SAS	

141282	Independent Study
Subject: ILO	Catalog Nbr: 334
2017 FALL	Primary
James Stavridis	James.Stavridis@tufts.edu
Independent Study	

141292	Ideas and Interests
Subject: HKS	Catalog Nbr: API525
Ideas and Interests	

141293	Inside Government: Making Public Policy
Subject: HKS	Catalog Nbr: BGP300
Inside Government: Making Public Policy	

141294	Green Politics and Public Policy in a Global Age
Subject: HKS	Catalog Nbr: DPI345
Green Politics and Public Policy in a Global Age	

141295	Institutions and Development
Subject:	Catalog Nbr:

Course Bulletin

HKS	DPI401
Institutions and Development	

141296	Privacy, Technology, and National Security
Subject:	Catalog Nbr:
HKS	DPI525
Privacy, Technology, and National Security	

141297	Social Change in the Digital Age
Subject:	Catalog Nbr:
HKS	DPI658
Social Change in the Digital Age	

141298	Human Security: People-Centered Global Policy
Subject:	Catalog Nbr:
HKS	IGA145
Human Security: People-Centered Global Policy	

141299	Decision Making in Recent Crises
Subject:	Catalog Nbr:
HKS	IGA224
Decision Making in Recent Crises	

141300	Climate Change: Impacts, Adaptation, and Vulnerability
Subject:	Catalog Nbr:
HKS	IGA458
Climate Change: Impacts, Adaptation, and Vulnerability	

141301	Technology and Policy
Subject:	Catalog Nbr:
HKS	IGA528
Technology and Policy	

141302	Political Economy of European Integration in Crisis
Subject:	Catalog Nbr:
HKS	IGA662

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Political Economy of European Integration in Crisis

141303	Introduction to the Theory and Practice of Negotiation
Subject: HKS	Catalog Nbr: MLD225
Introduction to the Theory and Practice of Negotiation	

141304	Mitigating and Managing a Crisis
Subject: HKS	Catalog Nbr: MLD381
Mitigating and Managing a Crisis	

141305	Generating and Using Evidence to Improve the Management of Your Organization
Subject: HKS	Catalog Nbr: MLD610
Generating and Using Evidence to Improve the Management of Your Organization	

141306	Using Data to Understand Good Governance
Subject: HKS	Catalog Nbr: PED115
Using Data to Understand Good Governance	

141307	Transportation Planning and Development
Subject: HKS	Catalog Nbr: SUP652
Transportation Planning and Development	

141342	Innovating in Energy
Subject: HBS	Catalog Nbr: 1115
Innovating in Energy	

141343	Investing in Emerging Markets
Subject: HBS	Catalog Nbr: 1462
Investing in Emerging Markets	

Course Bulletin

141344	Launching Technology Ventures	
	Subject:	Catalog Nbr:
	HBS	1755
Launching Technology Ventures		

141345	Business Marketing & Sales	
	Subject:	Catalog Nbr:
	HBS	1929
Business Marketing & Sales		

141346	Consumers, Corporations and Public Health	
	Subject:	Catalog Nbr:
	HBS	1965
Consumers, Corporations and Public Health		

141347	Managing Service Operations	
	Subject:	Catalog Nbr:
	HBS	2120
Managing Service Operations		

141348	Understanding and Influencing Operations as an Investor	
	Subject:	Catalog Nbr:
	HBS	2135
Understanding and Influencing Operations as an Investor		

141349	Field Course: Social Innovation Lab	
	Subject:	Catalog Nbr:
	HBS	6582
Field Course: Social Innovation Lab		

141350	Children's Literature	
	Subject:	Catalog Nbr:
	HGSE	H810F
Children's Literature		

Course Bulletin

141351	Case-Study Research Methods
Subject: HGSE	Catalog Nbr: S529
Case-Study Research Methods	

141352	Advanced Design Studio
Subject: HGSE	Catalog Nbr: T581
Advanced Design Studio	

141443	Applied Longitudinal Analysis
Subject: HSPH	Catalog Nbr: BIO226
Applied Longitudinal Analysis	

141457	National Security Law: Legal Frameworks and National Security Decision-making
Subject: HLS	Catalog Nbr: 2191
National Security Law: Legal Frameworks and National Security Decision-making	

141459	Taxation
Subject: HLS	Catalog Nbr: 2234
Taxation	

141460	Digital Privacy
Subject: HLS	Catalog Nbr: 2684
Digital Privacy	

141463	Transportation Planning and Development
Subject: HGSD	Catalog Nbr: SE5304
Transportation Planning and Development	

Course Bulletin

141464	Housing and Urbanization in Global Cities			
Subject:	Catalog Nbr:			
HGSD	SE5337			
Housing and Urbanization in Global Cities				

141501	Entrepreneurial Finance II			
Subject:	Catalog Nbr:			
HKS	MLD839			
Entrepreneurial Finance II				

141589	The Economics of the European Union			
Subject:	Catalog Nbr:			
EIB	E251			
2017 FALL	Primary	George Alogoskoufis	George.Alogoskoufis@tufts.edu	
<p>This course examines the Economics of the European Union and the Euro Area. It analyzes the current state of the European Union, its institutional set up, its main policies and problem areas, and its role in the global economy. It also traces the development of the European Union from its origins as the European Economic Community through today's European Union of 28 members, and the development of the Euro Area from the European Monetary System to the creation of the Euro and the crisis in the Euro Area. The course examines both the microeconomics and the macroeconomics of European integration and its impact on the rest of the world, including the USA. No prerequisites, although basic knowledge of microeconomics, macroeconomics and quantitative methods would be useful.</p>				

141591	Women in National Security			
Subject:	Catalog Nbr:			
DHP	P204			
2017 FALL	Primary	Michele Malvesti	Michele.Malvesti@tufts.edu	
<p>This seminar examines key issues in national security and global affairs through the lens of gender, placing a specific emphasis on the role of women in peace, war, intelligence, and governance. After grounding gender analysis in international relations theory, the seminar proceeds with three sections. The first section focuses on women in governance. In this section, we focus on women leaders, including those who have served as heads of state (including during times of war), as well as in parliaments around the world. What are some of the stereotypes of women leaders and the challenges they confront in rising to the top? Do women differ from men in such leadership positions? Would state interactions be more peaceful and our lives more secure if women ran the world? The seminar then moves from women in governance to the second broad section: women in warfare. In this section, two characterizations rise to the forefront: women as victims during conflict, including from displacement, sexual violence, and the disruption of everyday life, and then women as combatants during conflict, including in the armed forces, resistance movements, and terrorist organizations. The final section of the seminar examines a range of select topics related to Women and National Security. We explore women as builders of peace through peace accords and post-conflict reconstruction; the experiences of women serving in the Intelligence Services; the day-to-day practical realities confronting</p>				

Course Bulletin

women with careers in global affairs; and how men can serve as agents of change for equality.

141623	The Economics of Public Policy			
Subject: EIB	Catalog Nbr: E215			
2018 SPRG	Primary	George Alogoskoufis	George.Alogoskoufis@tufts.edu	
<p>This course examines the economic role of the state and the potential and limits of public policy. It analyzes the rationale for public goods and publicly provided private goods, the role and economic impact of taxation and the scope for public policies and regulation in the presence of economic inequality, externalities, asymmetric information, imperfect competition and other market failures. The course analyzes public policy in areas such as defense, law and order, taxation, education, health, the environment, the labor market, financial markets and oligopolistic markets. It also analyzes the role of monetary and fiscal policy in stabilizing the economy.</p>				

141624	Varieties of Corruption			
Subject: DHP	Catalog Nbr: P248M			
2018 SPRG	Primary	Nancy Hite	nancy.hite-rubin@tufts.edu	
<p>The goal of this course is to introduce students to the study of corruption in the global political economy. Corruption is a political phenomenon that affects both the quality of governing institutions and the functioning of economic markets. For this reason, scholars and policy practitioners place considerable attention on, first, conceptualizing and identifying the phenomenon and, then, explaining its causes and consequences. Ultimately this research is aimed at formulating practical methods for reducing corruption's prevalence and harm. The course is organized into three main sections. The first part of the course introduces the topic of corruption and its relevance to international affairs, economic development and comparative politics. The second part of the course explores corruption through the lenses of four distinct theoretical frameworks: economic, rational-legal, institutional and cultural. Here students will be introduced briefly to the methodological toolkits of these varying approaches and critically assess their relative merits. The final component of the course consists of special issue areas in corruption.</p>				

141626	Health, Human Security and Emerging Pathogens			
Subject: DHP	Catalog Nbr: P252M			
2017 FALL	Primary	Nahid Bhadelia	Nahid.Bhadelia@tufts.edu	
<p>With increasing globalization of trade, travel and terrorism, public and individual human health have become topics of global concern, involving sovereign nations, international organizations and the scientific community. Threats from emerging infectious diseases outbreaks exemplify this trend. In contrast to the traditional idea of national security, the field of human security focuses on the individual, rather than state, as the nexus of analysis and takes a multidisciplinary approach through which to analyze the challenges related to community, national and global response to emerging infectious diseases epidemics. This course will start by</p>				

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examining human security literature and practice as it applies to infectious diseases threats. It will examine factors leading to increasing frequency of outbreaks due to novel pathogens, such as climate change and environmental degradation, and the concept of One Health. It will then look at the intersection between scientific research and related ethical issues, disease surveillance and global biosecurity issues. Further, the course will examine the historical basis for International Health Regulations and other frameworks for modern global health governance as they apply to outbreaks. Lastly, the class will utilize case studies to examine how outbreak preparedness and response have been managed during recent epidemics such as SARS, H1N1, MERS, Ebola and Zika. This course is meant to foster interdisciplinary perspectives by bringing together practitioners from international law, human development, public health and clinical care.

141631	The Arts of Communication		
Subject:	Catalog Nbr:		
DHP	P234M		
2016 FALL	Primary	Mihir Mankad	Mihir.Mankad@tufts.edu
<p>Today's leaders must have the ability not only to analyze thoughtfully but also to communicate clearly and persuasively. This course is intended to turn you into a more persuasive and effective public speaker—someone who speaks with the ease, confidence, clarity, and modes of persuasion that are critical in today's corporate, nonprofit, policy, and diplomacy worlds. We will cover a range of speaking scenarios, from podium speeches on values to simulations of a press conference or media interview on camera. The course is intended to help you develop your own personal style by deepening your understanding of the persuasive tools, recommendations, refutations, modes of analysis, and variations in audiences that motivate listeners to turn business, policy and diplomacy ideas into action. Approximately one-half of the course will be devoted to classes that introduce students to strategies of spoken communication and to models of public presentation, including utilizing new media. The other half will consist of speech delivery sessions in which students will hone their skills in public speaking. Enrollment limited to 30 students.</p>			

141669	Big Data & Crit Think		
Subject:	Catalog Nbr:		
HBS	1365		
Big Data & Crit Think			

141670	Investment Management		
Subject:	Catalog Nbr:		
HBS	1446		
Investment Management			

141671	Fin Mgt Smaller Firms		
Subject:	Catalog Nbr:		
HBS	1452		
Fin Mgt Smaller Firms			

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141672	Pub. Entrepreneurship	
	Subject:	Catalog Nbr:
	HBS	1595
Pub. Entrepreneurship		

141673	FC:Commercial Science	
	Subject:	Catalog Nbr:
	HBS	6107
FC:Commercial Science		

141674	Urban Governance and the Politics of Planning in the Developing World	
	Subject:	Catalog Nbr:
	HGSD	SES502
Urban Governance and the Politics of Planning in the Developing World		

141675	Leadership in Social-Change Organizations	
	Subject:	Catalog Nbr:
	HGSE	A021
Leadership in Social-Change Organizations		

141676	International Organizations and Education for Development: The Role of the World Bank	
	Subject:	Catalog Nbr:
	HGSE	A818
International Organizations and Education for Development: The Role of the World Bank		

141677	Critical Race Theory in Education	
	Subject:	Catalog Nbr:
	HGSE	T002
Critical Race Theory in Education		

141678	Finance	
	Subject:	Catalog Nbr:
	HKS	API141
Finance		

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141679	The Political Economy of Trade
Subject: HKS	Catalog Nbr: BGP610
The Political Economy of Trade	

141680	The Future of Globalization: Issues, Actors, and Decisions
Subject: HKS	Catalog Nbr: BGP625
The Future of Globalization: Issues, Actors, and Decisions	

141681	Workshop on the Growth Challenges of China and Southeast Asia
Subject: HKS	Catalog Nbr: BGP628
Workshop on the Growth Challenges of China and Southeast Asia	

141682	Contemporary Issues in American Elections
Subject: HKS	Catalog Nbr: DPI329
Contemporary Issues in American Elections	

141683	Political Revolutions
Subject: HKS	Catalog Nbr: DPI395
Political Revolutions	

141684	Building Better Democracies
Subject: HKS	Catalog Nbr: DPI405
Building Better Democracies	

141686	Digital Government: Technology, Policy, and Public Service Innovation
Subject: HKS	Catalog Nbr: DPI662
Digital Government: Technology, Policy, and Public Service Innovation	

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141687	Leaders and Leadership in History
Subject: HKS	Catalog Nbr: DPI720
Leaders and Leadership in History	
141688	Technology, Privacy, and the Trans-National Nature of the Internet
Subject: HKS	Catalog Nbr: IGA238
Technology, Privacy, and the Trans-National Nature of the Internet	
141689	Realism in International Relations
Subject: HKS	Catalog Nbr: IGA170
Realism in International Relations	
141690	Entrepreneurship and Innovation in the Private and Social Sectors
Subject: HKS	Catalog Nbr: MLD830
Entrepreneurship and Innovation in the Private and Social Sectors	
141691	Public Economics: Designing Government Policy
Subject: HKS	Catalog Nbr: SUP125
Public Economics: Designing Government Policy	
141692	HIV Interventions: Rationale, Design, and Evaluation
Subject: HSPH	Catalog Nbr: GHP255
HIV Interventions: Rationale, Design, and Evaluation	
141693	Innovation and Entrepreneurship in Health Care
Subject: HSPH	Catalog Nbr: HPM557
Innovation and Entrepreneurship in Health Care	
141694	Health, Inequality and Development

Course Bulletin

Subject:	Catalog Nbr:
HSPH	GHP558
Health, Inequality and Development	

141695	Formal Political Theory I
Subject:	Catalog Nbr:
HGAS	GV2005
Formal Political Theory I	

141696	Ukrainian Studies: Seminar
Subject:	Catalog Nbr:
HGAS	UKR200
Ukrainian Studies: Seminar	

141697	Contemporary Developing Countries: Entrepreneurial Solutions to Intractable Problems
Subject:	Catalog Nbr:
HLS	2543
Contemporary Developing Countries: Entrepreneurial Solutions to Intractable Problems	

141698	Title IX: Sports, Sex and Equality on Campus
Subject:	Catalog Nbr:
HLS	2242
Title IX: Sports, Sex and Equality on Campus	

141699	Engaging China
Subject:	Catalog Nbr:
HLS	4650
Engaging China	

141700	Trademark
Subject:	Catalog Nbr:
HLS	2462
Trademark	

141701	Engaging China
Subject:	Catalog Nbr:

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HLS	2650
Engaging China	

141706	Independent Study		
Subject:	Catalog Nbr:		
DHP	342		
2017 SPRG	Primary	Paul Berkman	Paul.Berkman@tufts.edu
Independent Study			

141707	Field Course: Leading Social Enterprise		
Subject:	Catalog Nbr:		
HBS	6518		
Field Course: Leading Social Enterprise			

141741	Selected Issues in Law of the Sea		
Subject:	Catalog Nbr:		
ILO	L222M		
2018 SPRG	Primary	John Burgess	John.Burgess@tufts.edu
<p>This module is an exploration of current issues implicating the Law of the Sea (and in particular the Geneva Convention on Territorial Seas and United Nations Convention on Law of the Sea) with a focus on the South China Sea and Arctic Ocean. It explores the interaction of an international legal regime with the challenges posed by geography, climate change, history, military rivalry, trade and politics, and in turn how an international legal regime can itself influence the course of national conduct, whether through negotiation, adjudication or "lawfare". We will also discuss how the ambivalent attitudes of leading military and commercial powers affect the rule of law in the oceanic context.</p>			

141742	Nuclear Dossiers: U.S. Priorities, Dilemmas and Challenges in a Time of Nuclear Disorder		
Subject:	Catalog Nbr:		
DHP	P215		
2018 SPRG	Primary	Francesca Giovannini	Francesca.Giovannini@tufts.edu
<p>The seminar offers an in-depth analysis of selected nuclear issues that today top the U.S. nuclear agenda. The course seeks to explain the genesis and the evolution of these issues and to examine and debate the appropriateness of current policies. The course offers both theoretical and policy perspectives on these issues so as to encourage students to experiment with different theoretical lenses and to familiarize themselves with the constraints and limits of policy formulation in the face of complex and pressing dilemmas.</p>			

141743	Non-Proliferation Law and Institutions		
Subject:	Catalog Nbr:		

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ILO	L264			
2017 SPRG	Primary	Ian Johnstone	ian.johnstone@tufts.edu	
<p>Existing non-proliferation regimes center around three important multilateral treaties and the verification mechanisms associated with them: the Nuclear Non-Proliferation Treaty, the Chemical Weapons Convention, and the Biological Weapons Convention. Recent developments, including concerns about weapons of mass destruction falling into the hands of non-state actors, have raised questions about the viability of existing regimes. The objective of this seminar is to explore these developments from a legal and institutional perspective. Situated in the broader context of the politics and policies of non-proliferation, we will look at the past, present and future of each regime, drawing on current cases to illustrate their strengths and weaknesses. We will look at the key legal instruments, the institutional arrangements for monitoring compliance, and the enforcement mechanisms. Special attention will be devoted to new initiatives that seek to complement existing regimes. More generally, we will consider what – if any - is the impact of international law and institutions in a field that goes to the core of national and international security.</p>				

141744	U.S. Foreign Policy: Problems in Security, Human Rights and the Rule of Law			
Subject:	Catalog Nbr:			
DHP	D203			
2017 SPRG	Primary	John Shattuck	John.Shattuck@tufts.edu	
<p>The course is designed to immerse students in the substance and dynamics of US foreign policy decision-making. The class will examine factors contributing to specific international crises, and will debate the real-time choices that faced US government officials who had to address them. Students will develop an understanding of the dynamics of the crises studied; acquire knowledge of the options considered by US decision-makers in framing their policy responses; be exposed to the domestic and international political environment and pressures under which US policymakers made their decisions; and study the interaction between politics and law in US foreign policy making. Enrollment limited to 28 students.</p>				

141746	Comparative Politics of Postcommunism			
Subject:	Catalog Nbr:			
DHP	P285			
<p>Between 1989 and 1991, the Communist governments in Eastern Europe and the Soviet Bloc collapsed to everyone's surprise. Since then the former Communist states have evolved into vastly different polities. Some have joined NATO and the European Union, others still oscillate between semi-authoritarian and semi-democratic governance, and a few have reverted to full-blown repression. In this course, we will explore the unprecedented "triple transition" in national identities, political institutions and economic systems that resulted from this systemic breakdown. While due attention will be paid to the main historical developments, the focus of this course will be on theoretical attempts to explain the different developmental trajectories upon which the postcommunist states have embarked. We will cover such topics as state socialism and its collapse, nation-building and ethnic conflict, political parties and electoral politics, civil society, economic reforms, "colored revolutions" and popular protest, and the role of international actors and the EU.</p>				

141754	Comparative Politics of Postcommunism			
Subject:	Catalog Nbr:			

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DHP P282

Between 1989 and 1991, the Communist governments in Eastern Europe and the Soviet Bloc collapsed to everyone's surprise. Since then the former Communist states have evolved into vastly different polities. Some have joined NATO and the European Union, others still oscillate between semi-authoritarian and semi-democratic governance, and a few have reverted to full-blown repression. In this course, we will explore the unprecedented "triple transition" in national identities, political institutions and economic systems that resulted from this systemic breakdown. While due attention will be paid to the main historical developments, the focus of this course will be on theoretical attempts to explain the different developmental trajectories upon which the postcommunist states have embarked. We will cover such topics as state socialism and its collapse, nation-building and ethnic conflict, political parties and electoral politics, civil society, economic reforms, "colored revolutions" and popular protest, and the role of international actors and the EU.

141829	Entrepreneurial Leadership			
	Subject:	Catalog Nbr:		
	EIB	B292		
Entrepreneurial Leadership				

141830	Maritime Security			
	Subject:	Catalog Nbr:		
	DHP	P206M		
	2018 SPRG	Primary	Gerald Weitz	Rockford.Weitz@tufts.edu
<p>Maritime security is a constant fixture in security headlines. Ranging from territorial disputes in the South China Sea to piracy near strategic chokepoints, maritime security challenges are varied and complex. This course seeks to unravel these challenges by examining the basic foundations of maritime security. These include the key technologies and technological trends which affect maritime security, the role of Great Powers, the importance of chokepoints, and future of non-state actors. Students taking this course will emerge with a nuanced understanding of security challenges in the maritime domain and knowledge of maritime terminology used by practitioners in the field.</p>				

141831	Social Protection Programs in Developing Countries			
	Subject:	Catalog Nbr:		
	HKS	PED322		
Social Protection Programs in Developing Countries				

141840	Managing NGOs and Social Enterprises			
	Subject:	Catalog Nbr:		
	EIB	B230		
	2018 SPRG	Primary	Alnoor Ebrahim	Alnoor.Ebrahim@tufts.edu
Managing NGOs and Social Enterprises				

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141848	The Economics of International Financial Crises			
Subject: EIB	Catalog Nbr: E216M			
2017 SPRG	Primary	George Alogoskoufis	George.Alogoskoufis@tufts.edu	
<p>The first half of the course focuses on the basic economics of banking and international finance. It reviews the economics of banking, international financial markets and exchange rate determination, and the financial implications of current account imbalances. It also examines the implications of leverage for the solvency of households, firms, governments and banks. The second half of the seminar focuses on the three major post-1970s financial crises, i.e. the Latin American crisis of the 1980s, the Asian Crisis of the 1990s and the Eurozone crisis of the 2010s. The systemic as well as the country specific causes and consequences of the three crises are also examined in detail.</p>				

141858	Independent Study			
Subject: EIB	Catalog Nbr: 353			
2017 FALL	Primary	Alnoor Ebrahim	Alnoor.Ebrahim@tufts.edu	
Independent Study				

141859	Independent Study			
Subject: EIB	Catalog Nbr: 355			
2017 SPRG	Primary	George Alogoskoufis	George.Alogoskoufis@tufts.edu	
Independent Study				

141866	Independent Study			
Subject: EIB	Catalog Nbr: 358			
2017 SPRG	Primary	Kingsley Moghalu	Kingsley.moghalu@tufts.edu	
Independent Study				

141975	Investment Strategies			
Subject: HBS	Catalog Nbr: 1490			
Investment Strategies				

141976	Doing Business in China			
Subject:	Catalog Nbr:			

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HBS	1575
Doing Business in China	

141977	Luxury Marketing
Subject: HBS	Catalog Nbr: 1905
Luxury Marketing	

141979	Big Data in Marketing
Subject: HBS	Catalog Nbr: 1955
Big Data in Marketing	

141980	E-Commerce
Subject: HBS	Catalog Nbr: 1975
E-Commerce	

141981	FC:Entre th Acquisition
Subject: HBS	Catalog Nbr: 6452
FC:Entre th Acquisition	

141983	Design for the Just City
Subject: HGSD	Catalog Nbr: 5362SES
Design for the Just City	

141985	The Space of Conflict
Subject: HBS	Catalog Nbr: 5290SES
The Space of Conflict	

141986	Urbanization and International Development
Subject: HBS	Catalog Nbr: 5347SES

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Urbanization and International Development
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141988	Resilience and Adaptation Science: From Theory to Practice
Subject: HGSD	Catalog Nbr: 5369SES
Resilience and Adaptation Science: From Theory to Practice	

141997	Foundations of International Macroeconomic Policy
Subject: HGAS	Catalog Nbr: 1544ECON
Foundations of International Macroeconomic Policy	

141998	The Middle East from 1914 to the present
Subject: HGAS	Catalog Nbr: 1881HIST
The Middle East from 1914 to the present	

141999	Migration and Immigrant Incorporation Workshop
Subject: HGAS	Catalog Nbr: 309SOCIO
Migration and Immigrant Incorporation Workshop	

142000	FC: E-Lab
Subject: HBS	Catalog Nbr: 6212
FC: E-Lab	

142002	Copyright
Subject: HLS	Catalog Nbr: 2042
Copyright	

142003	Democracy, the Incomplete Experiment
Subject: HLS	Catalog Nbr: 2485
Democracy, the Incomplete Experiment	

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142004	Environmental Law and Policy Clinical Course	
	Subject:	Catalog Nbr:
	HLS	2842
Environmental Law and Policy Clinical Course		

142005	Environmental Law and Policy Clinic	
	Subject:	Catalog Nbr:
	HLS	8008
Environmental Law and Policy Clinic		

142013	The Politics of Education in the Developing World	
	Subject:	Catalog Nbr:
	HGSE	A826
The Politics of Education in the Developing World		

142014	Corporate Governance	
	Subject:	Catalog Nbr:
	HKS	BGP238
Corporate Governance		

142015	International Macroeconomics	
	Subject:	Catalog Nbr:
	HKS	BGP620
International Macroeconomics		

142016	Financial Crises: Concepts and Evidence	
	Subject:	Catalog Nbr:
	HKS	BGP670
Financial Crises: Concepts and Evidence		

142017	Combating Corruption Internationally	
	Subject:	Catalog Nbr:
	HKS	DPI540
Combating Corruption Internationally		

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142018	Disrupting Bureaucracy: Understanding Recent Efforts in Digital Government
Subject: HKS	Catalog Nbr: DPI671
Disrupting Bureaucracy: Understanding Recent Efforts in Digital Government	

142019	Policy Presentation Skills for Decision Makers
Subject: HKS	Catalog Nbr: DPI825
Policy Presentation Skills for Decision Makers	

142020	The Asia-Pacific in Transition
Subject: HKS	Catalog Nbr: DPI454
The Asia-Pacific in Transition	

142021	What's Wrong with U.S. Foreign Policy?
Subject: HKS	Catalog Nbr: IGA219
What's Wrong with U.S. Foreign Policy?	

142022	The Future of World Politics: Horizontal Power
Subject: HKS	Catalog Nbr: IGA182
The Future of World Politics: Horizontal Power	

142023	Civil Wars: From Frontline Combat to Backroom Diplomacy
Subject: HKS	Catalog Nbr: IGA228
Civil Wars: From Frontline Combat to Backroom Diplomacy	

142024	Internet Security Technology, Policy, and Law
Subject: HKS	Catalog Nbr: IGA236
Internet Security Technology, Policy, and Law	

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142025	The Future of Europe: Key Challenges and the Restructuring of the European Project
Subject: HKS	Catalog Nbr: IGA662
The Future of Europe: Key Challenges and the Restructuring of the European Project	

142026	Philanthropy and Social Innovation
Subject: HKS	Catalog Nbr: MLD807
Philanthropy and Social Innovation	

142027	Authentic Leadership Development
Subject: HKS	Catalog Nbr: MLD323
Authentic Leadership Development	

142028	Maximizing Human Capital and Organizational Performance
Subject: HKS	Catalog Nbr: MLD500
Maximizing Human Capital and Organizational Performance	

142029	Entrepreneurship and Innovation in the Private and Social Sectors (Business Plan Workshop)
Subject: HKS	Catalog Nbr: MLD831
Entrepreneurship and Innovation in the Private and Social Sectors (Business Plan Workshop)	

142030	The Causes and Consequences of Inequality
Subject: HKS	Catalog Nbr: SUP206
The Causes and Consequences of Inequality	

142031	Urban Politics, Planning, and Development
Subject: HKS	Catalog Nbr: SUP601
Urban Politics, Planning, and Development	

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142034	Entrepreneurship and Social Innovation
Subject: HKS	Catalog Nbr: MLD833
Entrepreneurship and Social Innovation	

142077	Epi of HIV Part 1
Subject: HSPH	Catalog Nbr: EPI255
Epi of HIV Part 1	

142078	Dynamics Infectious Diseases
Subject: HSPH	Catalog Nbr: EPI501
Dynamics Infectious Diseases	

142079	Pol Econ of Hlth Sect Reform
Subject: HSPH	Catalog Nbr: GHP212
Pol Econ of Hlth Sect Reform	

142080	Intl Prsp Justice for Children
Subject: HSPH	Catalog Nbr: GHP511
Intl Prsp Justice for Children	

142081	Field Mthds Humntrn Crises II
Subject: HSPH	Catalog Nbr: GHP538
Field Mthds Humntrn Crises II	

142082	Current Topics in International Relations and Security Policy
Subject: DHP	Catalog Nbr: P208
2018 SPRG	Primary
Monica Toft	Monica.Toft@tufts.edu
<p>This course examines core issues in international relations and security policy. It aims to give students a fundamental understanding of physical security and to address the broader dimensions of security and threats to human security in light of the contemporary challenges around the use of force and violence faced by states and citizens. We will investigate whether the nature of violence has changed such that states and</p>	

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citizens have had to reassess how to respond. For example, since the end of the Cold War, the locus of security threats has shifted. No longer is the only and greatest threat to security great powers tilting against one another but now the threat rests in dynamics within and across states by actors with global reach. Saying this, however, does not imply that dynamics between states no longer matter for global security. We live in an unprecedented era in which not only states but also individuals and groups of individuals can do great harm to global peace and security. Just consider the digital revolution and cyber security or transnational networks and jihadists. As we know from research on armed conflict, organized political violence has been declining, particularly interstate war, and trends indicate that people dying from war has also declined. Moreover, events of the past three decades have impressed upon scholars and policy-makers alike that the problem of fragile and failed states and internal war are no longer peripheral issues that can be ignored, as they are often at the center of major shifts in world affairs. Recent events in Syria, South Sudan, Nigeria, Libya, Iraq, and Ukraine demonstrate that fragile states and those states experiencing civil war pose serious threats to international stability through the overflow of violence, the mass migration of refugees, the disruption of trade, and the potential for terrorist network sanctuaries. Never before has the threat environment been so varied and the nature of violence so dispersed. Furthermore, we have come to understand that security is more than just physical and that issues of identity, justice, and societal well-being are core elements of security that also require consideration.

Finally, we will examine the data-driven nature of existing research but acknowledge its limitations. The course will consider human rights and military intervention as well as the conditions under which external actors might intervene in the affairs of other states and the difficulties associated with decisions to intervene.

142084	Strategy Formulation
Subject: HBS	Catalog Nbr: 8033
Strategy Formulation	

142170	Cultural Capital & Development
Subject: DHP	Catalog Nbr: P224M
2017 SPRG	Primary Miguel Basanez M.Basanez@tufts.edu
<p>The influence of cultural values, beliefs, and attitudes on the evolution of societies has been shunned by scholars, politicians, and development experts. It is much more common for the experts to cite geographic constraints, insufficient resources, bad policies, or weak institutions. But by avoiding values and culture, they ignore an important part of the explanation why some societies or ethno-religious groups do better than others with respect to democratic governance, social justice, and prosperity. They also ignore the possibility that progress can be accelerated by (1) analyzing cultural strengths and weaknesses, and (2) addressing cultural change as a purposive policy to apply through families, schools, churches, media, leadership, and/or the law.</p>	

142320	Current Issues in Global Immigration Policy
Subject: DHP	Catalog Nbr: D238

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2017 FALL	Primary	Karen Jacobsen	karen.jacobsen@tufts.edu
<p>This is a comparative immigration politics and policy course, with a focus on national immigration policies and the foreign policy, security and development implications of migration. Since 2015 when the migration crisis took hold in Europe, long-standing debates over how to reconcile for-eign-policy interests, national security concerns, and the humanitarian and development implica-tions of migration have re-emerged at a global scale. This course takes a comparative perspective to these issues, comparing the experience of the US, EU, other OECD and selected middle- and low-income countries. The first half of the course explores general issues, the second half focuses more closely on specific countries. It is an introductory level course, intended for students with little or no background in comparative policy or global migration, beyond a familiarity with cur-rent events expected of any Fletcher student.</p>			

142332	Writing in Conjunction with Democracy, the Incomplete Experiment		
Subject: HLS	Catalog Nbr: 2485B		
Writing in Conjunction with Democracy, the Incomplete Experiment			

142363	International Arbitration		
Subject: ILO	Catalog Nbr: L231M		
2017 FALL	Primary	Jeswald Salacuse	jeswald.salacuse@tufts.edu
<p>This half-credit module explores the nature and application of international arbitration as a method of dispute resolution in international economic and political relations. A widely used but not generally well-known process, international arbitration is basically a method of dispute settlement that involves the referral of the dispute to an impartial tribunal or panel for a binding decision according to agreed-upon norms, often on the basis of international law. It is applicable to three general types of disputes: 1) disputes between states (interstate arbitration); 2) disputes between states and private parties (e.g. investor-state arbitration); and 3) disputes arising out of international business transactions either between private parties or between private parties and governmental entities (e.g. international commercial arbitration). This module will examine all three types of international arbitration and will consider their legal basis, their methods of operation, and their potential advantages and disadvantages both for the disputants and the wider international community. A student's final evaluation in the course will be based on a paper of not more than 3000 words (65%) and participation in class sessions (35%). The course is relevant to the academic interests of LLM students, because of its legal component, MIB students, because of arbitration's key role in the settlement of international business disputes, and MALD students with interests in international conflict resolution. The course is listed in the fields of Public International Law and International Negotiation and Conflict Resolution and has no required pre-requisites.</p>			

142451	Preventing Digital Disaster: Lessons from Healthcare.gov		
Subject: HKS	Catalog Nbr: DPI670		
Preventing Digital Disaster: Lessons from Healthcare.gov			

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142497	The Space of Conflict		
Subject:	Catalog Nbr:		
HGSD	SES529		
The Space of Conflict			

142498	Urbanization and International Development		
Subject:	Catalog Nbr:		
HGSD	SES534		
Urbanization and International Development			

142518	Work and Employment Relations in the 21st Century		
Subject:	Catalog Nbr:		
EIB	B232		
2017 FALL	Primary	Jette Knudsen	Jette.Knudsen@tufts.edu
Work and Employment Relations in the 21st Century			

142519	US-EU Relations in the 21st Century: A multidisciplinary Analysis of Transatlantic Affairs		
Subject:	Catalog Nbr:		
DHP	D280		
2017 FALL	Primary	John Shattuck	John.Shattuck@tufts.edu
<p>The course will explore the origins of transatlantic cooperation and the creation of common European economic and political structures, notably the European Union, and the development of transatlantic security alliances, particularly NATO. It will compare constitutional governance in the differing federal systems of the US and the EU, explore centrifugal forces like Brexit that are testing the sustainability of the EU, and examine the populist and nationalist political movements and neo-authoritarian tendencies that are challenging liberal democracy on both sides of the Atlantic. Areas of economic cooperation and tension will be studied, including the financial crisis, international trade and regulatory affairs, and the failed negotiation of a transatlantic trade and investment partnership. The course will also take up cooperative and conflicting policies of transatlantic partners in addressing security problems of terrorism, failed states, refugees and human rights catastrophes. Finally, it will examine the relationship of Russia, Turkey and countries to the east with evolving transatlantic security, economic and political structures.</p>			

142542	Civil Wars: Theory and Policy		
Subject:	Catalog Nbr:		
DHP	P263		
2017 FALL	Primary	Monica Toft	Monica.Toft@tufts.edu
<p>This course introduces students to the analytical and comparative study of large-scale, organized violence within states. Historical and contemporary civil wars will be analyzed from a variety of perspectives, and</p>			

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prominent cases such as former Yugoslavia and contemporary Afghanistan, Iraq, Libya, Sudan and Syria will be discussed. The course will address the role of resources, grievances, religion, nationalism, interstate dimensions (including refugee flows and repatriation), external intervention, and conflict resolution. The course aims to provide students with solid theoretical and historical foundations, and to highlight the difficult policy dilemmas associated with civil wars. By the end of the course, students will be well prepared to think through policy options in the prevention and resolution of civil wars. Enrollment is open, and there are no prerequisites.

142555	Afghanistan and the U.S. "War of Necessity"			
Subject:	Catalog Nbr:			
DHP	D261			
2017 FALL	Primary	Thomas Cavanna	Thomas.Cavanna@tufts.edu	
<p>Despite a seemingly brilliant victory in the early days of the post-9/11 era, America's campaign in Afghanistan has become the longest war in US history, with currently no end in sight. Balancing history, theory, and policy this seminar investigates the mechanisms and critical junctures that led to this entanglement. It explores the collision between the US-led coalition's objectives, the lasting legacies of the Cold War and the specificities of Afghanistan's society and regional dynamics. All along, we examine critical junctures, successes, failures, and ambiguities in light of scholarly disputes and policy debates. Themes addressed include the war on terror, South Asia's geopolitics, democratization, state-building, insurgencies, and strategy.</p>				

142556	Contemporary Issues in U.S. Russian Relations			
Subject:	Catalog Nbr:			
DHP	D282			
2017 FALL	Primary	Christopher Miller	Christopher.Miller@tufts.edu	
<p>This course examines major issues in US-Russian relations, including views on sovereignty, values, and world order; Eastern Europe, the Middle East, and East Asia; and nuclear weapons, cyber, and each country's role in the other's domestic politics. The course is video-linked with 15 students from MGIMO, a leading university in Moscow.</p>				

142557	U.S. Foreign Policy, 1898 to Present			
Subject:	Catalog Nbr:			
DHP	H203			
2018 SPRG	Primary	Christopher Miller	Christopher.Miller@tufts.edu	
<p>This course will examine major themes in United States foreign relations, including isolationism, humanitarianism, and imperialism; the link between domestic politics and foreign policy; and the debate about American exceptionalism. Key topics will include the expansion of US power in the early 20th century; the diplomacy of the World Wars; the Cold War and the construction of the U.S. alliance system; and the challenges to the U.S. backed order.</p>				

142558	U.S. Policy in South Asia			
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Subject: DHP	Catalog Nbr: D262	2018 SPRG	Primary	Thomas Cavanna	Thomas.Cavanna@tufts.edu
<p>This course examines US policy in South Asia from 1947 to 2018. Intersecting history, theory, and policy, it discusses the evolution of America's strategic rationale over time, the local consequences of its policies, and the regional powers' own counter-strategies. During the first third of the semester, we investigate how Washington integrated the subcontinent to its containment grand strategy against the Soviet Union, and the legacy of the Cold War. Then, we explore how the region's status evolved in the post-Cold War era, following India and Pakistan's acquisition of a nuclear-weapon status, the launching of the war on terror, and China's rising influence. The course delves deeply into the US-India-Pakistan triangle but also covers America's relations with other countries (Afghanistan, Bangladesh, Sri Lanka, etc.), its role in the Indian Ocean, its competition with other extra-regional powers, and the role of domestic politics.</p>					

142567	Russian Foreign Policy from Peter the Great to Putin				
Subject: DHP	Catalog Nbr: H252				
<p>This course will examine major trends in Russian diplomacy and power projection. It begins by looking at Russian history, including the foreign policy of key tsars such as Peter the Great, Catherine the Great, and Alexander. Then the course turns to the 20th century, including the diplomacy of the early Soviet state, Stalin and World War II, the rise and fall of the Cold War, and post-Soviet Russia.</p>					

142673	Political Economy of the Global Arms Trade				
Subject: DHP	Catalog Nbr: P212M	2017 FALL	Primary	Samuel Perlo-Freeman	Samuel.Perlo_Freeman@tufts.edu
Political Economy of the Global Arms Trade					

142694	MATA coursework at College of Europe				
Subject: IR	Catalog Nbr: MTACOE				
MATA coursework taken at College of Europe					

142711	Independent Study				
Subject: ILO	Catalog Nbr: 364	2017 FALL	Primary	Karl Dannenbaum	tom.dannenbaum@tufts.edu
Independent Study					

142740	Culture, Ineq, & Black Youth				
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Subject:	Catalog Nbr:
HGAS	SOC274
Culture, Ineq, & Black Youth	

142741	The History and Future of Psyc
Subject:	Catalog Nbr:
HGAS	AN2748
The History and Future of Psyc	

142742	Int Pol in Post-Soviet Space
Subject:	Catalog Nbr:
HGAS	GV2748
Int Pol in Post-Soviet Space	

142743	Math Methods in the Sciences
Subject:	Catalog Nbr:
HGAS	APMT21
Math Methods in the Sciences	

142744	Transportation Policy and Planning
Subject:	Catalog Nbr:
HGAS	SE5302
Transportation Policy and Planning	

142745	Strategic Communications
Subject:	Catalog Nbr:
HGSE	DPI892
Strategic Communications	

142746	Creating Shared Value: Competitive Advantage through Social Impact
Subject:	Catalog Nbr:
HBS	1415
Creating Shared Value: Competitive Advantage through Social Impact	

142747	Corporate Financial Operations
Subject:	Catalog Nbr:
HBS	1416

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Corporate Financial Operations

142748	Public Entrepreneurship
Subject: HBS	Catalog Nbr: 1623
Public Entrepreneurship	

142749	Field Course: Entrepreneurial Sales and Marketing
Subject: HBS	Catalog Nbr: 6932
Field Course: Entrepreneurial Sales and Marketing	

142750	Introduction to Technology Sales
Subject: HBS	Catalog Nbr: 7175
Introduction to Technology Sales	

142751	Gender and Sexuality in the Muslim Middle East
Subject: HDIV	Catalog Nbr: 3060
Gender and Sexuality in the Muslim Middle East	

142752	Qur'anic Exegesis and Prophetic Tradition
Subject: HDIV	Catalog Nbr: 3381
Qur'anic Exegesis and Prophetic Tradition	

142758	Soc Pol & Economic Dimensions
Subject: HSPH	Catalog Nbr: GHP539
Soc Pol & Economic Dimensions	

142759	The International Law of the Sea
Subject: HLS	Catalog Nbr: 2958
The International Law of the Sea	

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142760	Birthing a Constitution		
Subject:	HLS	Catalog Nbr:	2947
Birthing a Constitution			

142761	Adaptive Leadership and Managerial Communication		
Subject:	DHP	Catalog Nbr:	P235M
	2017 FALL	Primary	Mihir Mankad
			Mihir.Mankad@tufts.edu
<p>Adaptive Leadership and Managerial Communication (ALMC) is a new module course that is intended to sharpen your skills around practical, impactful, and often challenging verbal communication across a range of adaptive leadership and managerial scenarios. Through your experiences, you will further develop your public speaking and presentation skills, and better understand the concept of adaptive leadership and its communication. You will also get exposure to both personal and organizational communication case scenarios, including crisis communication. As with Arts of Communication (AOC), this module course should also further your journey to becoming a more persuasive, motivating and effective public speaker and media communicator.</p>			

142771	Microeconomic Theory I		
Subject:	HKS	Catalog Nbr:	API111
Microeconomic Theory I			

142772	Public Finance in Theory and Practice		
Subject:	HKS	Catalog Nbr:	DEV210
Public Finance in Theory and Practice			

142774	Contemporary Developing Countries		
Subject:	HKS	Catalog Nbr:	DEV338
Contemporary Developing Countries: Entrepreneurial Solutions to Intractable Problems			

142775	Presidents, Politics, and Economic Growth: From FDR to Donald Trump		
Subject:	HKS	Catalog Nbr:	DPI132
Presidents, Politics, and Economic Growth: From FDR to Donald Trump			

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142776	Challenges Facing Democracy in the United States	
	Subject: HKS	Catalog Nbr: DPI305
Challenges Facing Democracy in the United States		

142778	Religion, Politics, and Public Policy in America	
	Subject: HKS	Catalog Nbr: DPI342
Religion, Politics, and Public Policy in America		

142779	Comparative Politics and Policy	
	Subject: HKS	Catalog Nbr: DPI415
Comparative Politics and Policy		

142780	Power Shifts: Understanding Global Change Through History	
	Subject: HKS	Catalog Nbr: DPI421
Power Shifts: Understanding Global Change Through History		

142782	Race, Politics, and the Media in America: It's Not Always "the Economy, Stupid"	
	Subject: HKS	Catalog Nbr: DPI645
Race, Politics, and the Media in America: It's Not Always "the Economy, Stupid"		

142783	Strategic Communications for Policy Change: Practical Strategies for Influencing a Better World	
	Subject: HKS	Catalog Nbr: DPI892
Strategic Communications for Policy Change: Practical Strategies for Influencing a Better World		

142784	Cyber and Information Operations: Technology, Policy, and the Law	
	Subject: HKS	Catalog Nbr: IGA240
Cyber and Information Operations: Technology, Policy, and the Law		

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142786	The Energy-Climate Challenge
Subject: HKS	Catalog Nbr: IGA411
The Energy-Climate Challenge	

142787	Science and Technology in Domestic and International Policy
Subject: HKS	Catalog Nbr: IGA507
Science and Technology in Domestic and International Policy	

142789	Human Security: People-Centered Global Policy
Subject: HKS	Catalog Nbr: IGA145
Human Security: People-Centered Global Policy	

142790	The Human Rights of Children and Youth as Citizens, Migrants and Refugees
Subject: HKS	Catalog Nbr: IGA305
The Human Rights of Children and Youth as Citizens, Migrants and Refugees	

142792	Behavioral Science for Inclusive Organizations
Subject: HKS	Catalog Nbr: MLD310
Behavioral Science for Inclusive Organizations	

142793	The Leadership System: Leaders, Followers, Context
Subject: HKS	Catalog Nbr: MLD352
The Leadership System: Leaders, Followers, Context	

142794	Real Estate Finance and Development Fundamentals for Public and Private Participants
Subject: HKS	Catalog Nbr: SUP665
Real Estate Finance and Development Fundamentals for Public and Private Participants	

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142804	Strategic Communications for Policy Change: Practical Strategies for Influencing a Better World			
	Subject: HKS	Catalog Nbr: DPI892		
Strategic Communications for Policy Change: Practical Strategies for Influencing a Better World				

142805	Privacy in the Digital Age			
	Subject: DHP	Catalog Nbr: P237M		
	2018 SPRG	Primary	Susan Landau	Susan.Landau@tufts.edu
<p>This module will provide an introduction to the threats to and protections for privacy in the digital age, examining public and private sector threats, and looking at issues from an international point of view. Topics to be covered include privacy threat models, location tracking and first and third party collection by private parties, government threats to privacy, and privacy protective technologies. No programming background needed, but a willingness and interest to play with digital tools is required.</p>				

142806	Cyber in the Civilian Sector: Threats and Upheavals			
	Subject: DHP	Catalog Nbr: P236		
	2018 SPRG	Primary	Susan Landau	Susan.Landau@tufts.edu
<p>There is a myth that the Internet erases borders. But as Internet companies' ability to place localized ads show, that's false. What's more accurate is that the Internet complicates a nation's ability to control of the flow of information within its borders. (This is not a new challenge for sovereign nations; consider the telegraph.) This fluidity has created great economic opportunity and simplified trans-border access, the latter potentially threatening security and other basic state functions. With bits increasingly controlling the world around us, the Digital Revolution poses a highly disruptive threat. In this course, we'll explore cyber clashes in the civilian sector: from jurisdictional issues and the challenges posed by new technologies to criminal activities and impacts on civil infrastructures. While several of the topics are also covered in International Cyber Conflict: An Introduction to Power and Conflict in Cyberspace, DHP P249, the intersection between the two courses will be relatively minimal. Cyber in the Civilian Sector will have a greater focus on technology and, naturally enough, on the civilian, as opposed to national security, side of the house.</p>				

142846	International Trade and Investment			
	Subject: HGAS	Catalog Nbr: EC1535		
International Trade and Investment				

142847	International Trade			
	Subject: HGAS	Catalog Nbr: EC2530		

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International Trade

142884	Introduction to Human Security
Subject: DHP	Catalog Nbr: P295
2018 SPRG	Primary Eileen Babbitt
eileen.babbitt@tufts.edu	
<p>Human security is a value proposition. It argues that seeking the security of the individual, as defined by that individual, is at least as important as seeking the security of the state – and sometimes more important. Although the term “human security” is relatively recent, originating in the 1990s post-Cold War era, the question of whose security is primary, the individual’s or the state’s, is an old one in international relations scholarship. The argument revolves around differences of opinion on what obligations the state has to its people in terms of providing for their security, and whether individuals have claims beyond the state if/when their security is threatened. In the 1990s in particular, these discussions included expanding the definition of security beyond physical safety (e.g., to include economic, identity, and rights-based dimensions), the recognition that entities other than the state provide for individuals’ security when the state either can’t or won’t, and the need for including vulnerable groups in decision-making about security provision.</p>	

142937	Independent Study
Subject: EIB	Catalog Nbr: 330M
Independent Study	

142938	Independent Study
Subject: EIB	Catalog Nbr: 355M
Independent Study	

142939	Independent Study
Subject: ILO	Catalog Nbr: 354M
Independent Study	

142940	Independent Study
Subject: DHP	Catalog Nbr: 313M
Independent Study	

142941	Independent Study
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Subject:	Catalog Nbr:
DHP	314M
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142942	Independent Study
Subject:	Catalog Nbr:
DHP	342M
Independent Study	

142943	Independent Study
Subject:	Catalog Nbr:
EIB	315M
Independent Study	

142944	Independent Study
Subject:	Catalog Nbr:
EIB	380M
Independent Study	

142945	Independent Study
Subject:	Catalog Nbr:
EIB	326M
Independent Study	

142946	Independent Study
Subject:	Catalog Nbr:
DHP	356M
Independent Study	

142947	Independent Study
Subject:	Catalog Nbr:
ILO	368M
Independent Study	

142948	Independent Study
Subject:	Catalog Nbr:
DHP	379M

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142949	Independent Study
Subject: EIB	Catalog Nbr: 352M
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142950	Independent Study
Subject: DHP	Catalog Nbr: 323M
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142951	Independent Study
Subject: DHP	Catalog Nbr: 385M
Independent Study	

142952	Independent Study
Subject: DHP	Catalog Nbr: 359M
Independent Study	

142953	Independent Study
Subject: DHP	Catalog Nbr: 349M
Independent Study	

142954	Independent Study
Subject: DHP	Catalog Nbr: 344M
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142955	Independent Study
Subject: DHP	Catalog Nbr: 325M
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142956	Independent Study	
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	EIB	353M
Independent Study		

142957	Independent Study	
	Subject:	Catalog Nbr:
	EIB	348M
Independent Study		

142958	Independent Study	
	Subject:	Catalog Nbr:
	DHP	335M
Independent Study		

142959	Independent Study	
	Subject:	Catalog Nbr:
	ILO	367M
Independent Study		

142960	Independent Study	
	Subject:	Catalog Nbr:
	DHP	301M
Independent Study		

142961	Independent Study	
	Subject:	Catalog Nbr:
	DHP	324M
Independent Study		

142962	Independent Study	
	Subject:	Catalog Nbr:
	ILO	316M
Independent Study		

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142963	Independent Study	
Subject:	ILO	Catalog Nbr: 306M
Independent Study		

142964	Independent Study	
Subject:	DHP	Catalog Nbr: 308M
Independent Study		

142965	Independent Study	
Subject:	DHP	Catalog Nbr: 362M
Independent Study		

142966	Independent Study	
Subject:	DHP	Catalog Nbr: 331M
Independent Study		

142967	Independent Study	
Subject:	EIB	Catalog Nbr: 305M
Independent Study		

142968	Independent Study	
Subject:	DHP	Catalog Nbr: 387M
Independent Study		

142969	Independent Study	
Subject:	DHP	Catalog Nbr: 372M
Independent Study		

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142970	Independent Study
Subject: DHP	Catalog Nbr: 360M
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142971	Independent Study
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142972	Independent Study
Subject: DHP	Catalog Nbr: 343M
Independent Study	

142973	Independent Study
Subject: DHP	Catalog Nbr: 365M
Independent Study	

142974	Independent Study
Subject: EIB	Catalog Nbr: 376M
Independent Study	

142975	Independent Study
Subject: EIB	Catalog Nbr: 328M
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142976	Independent Study
Subject: DHP	Catalog Nbr: 361M
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142977	Independent Study
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Subject:	Catalog Nbr:
DHP	345M
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142978	Independent Study
Subject:	Catalog Nbr:
DHP	341M
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142979	Independent Study
Subject:	Catalog Nbr:
DHP	340M
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142980	Independent Study
Subject:	Catalog Nbr:
DHP	319M
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142981	Independent Study
Subject:	Catalog Nbr:
DHP	384M
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142982	Independent Study
Subject:	Catalog Nbr:
DHP	370M
Independent Study	

142983	Independent Study
Subject:	Catalog Nbr:
DHP	309M
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142984	Independent Study
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DHP	312M

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142985	Independent Study
Subject: DHP	Catalog Nbr: 351M
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142986	Independent Study
Subject: DHP	Catalog Nbr: 327M
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142987	Independent Study
Subject: DHP	Catalog Nbr: 333M
Independent Study	

142988	Independent Study
Subject: ILO	Catalog Nbr: 317M
Independent Study	

142989	Independent Study
Subject: DHP	Catalog Nbr: 375M
Independent Study	

142990	Independent Study
Subject: EIB	Catalog Nbr: 302M
Independent Study	

142991	Independent Study
Subject: DHP	Catalog Nbr: 318M
Independent Study	

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142992	Independent Study	
	Subject:	Catalog Nbr:
	EIB	363M
Independent Study		

142993	Independent Study	
	Subject:	Catalog Nbr:
	DHP	303M
Independent Study		

142994	Independent Study	
	Subject:	Catalog Nbr:
	EIB	338M
Independent Study		

142995	Independent Study	
	Subject:	Catalog Nbr:
	DHP	391M
Independent Study		

142996	Independent Study	
	Subject:	Catalog Nbr:
	EIB	386M
Independent Study		

142997	Independent Study	
	Subject:	Catalog Nbr:
	ILO	322M
Independent Study		

142998	Independent Study	
	Subject:	Catalog Nbr:
	DHP	382M
Independent Study		

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142999	Independent Study
Subject: EIB	Catalog Nbr: 378M
Independent Study	

143000	Independent Study
Subject: DHP	Catalog Nbr: 377M
Independent Study	

143001	Independent Study
Subject: EIB	Catalog Nbr: 332M
Independent Study	

143002	Independent Study
Subject: DHP	Catalog Nbr: 321M
Independent Study	

143003	Independent Study
Subject: EIB	Catalog Nbr: 388M
Independent Study	

143004	Independent Study
Subject: DHP	Catalog Nbr: 310M
Independent Study	

143005	Independent Study
Subject: DHP	Catalog Nbr: 334M
Independent Study	

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143006	Independent Study
Subject: DHP	Catalog Nbr: 364M
Independent Study	

143007	Independent Study
Subject: ILO	Catalog Nbr: 329M
Independent Study	

143008	Independent Study
Subject: DHP	Catalog Nbr: 329M
Independent Study	

143009	Independent Study
Subject: DHP	Catalog Nbr: 388M
Independent Study	

143010	Independent Study
Subject: EIB	Catalog Nbr: 377M
Independent Study	

143011	Independent Study
Subject: EIB	Catalog Nbr: 382M
Independent Study	

143012	Independent Study
Subject: EIB	Catalog Nbr: 386
Independent Study	

143013	Independent Study
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Subject: DHP	Catalog Nbr: 317M
Independent Study	

143030	Demography and National Security			
Subject: DHP	Catalog Nbr: P209M			
2018 SPRG	Primary	Monica Toft		Monica.Toft@tufts.edu
Demography and National Security				

143045	Power in World Politics			
Subject: DHP	Catalog Nbr: P291			
2018 SPRG	Primary	Daniel Drezner		Daniel.Drezner@tufts.edu
<p>Power is the defining concept in the international relations discipline, and yet there is no consensus about what that concept means. This is a problematic state of affairs. The need for a better conceptual and empirical understanding of power should be obvious. This seminar will confront these conceptual and empirical problems head-on. Through an array of scholarly readings and case studies, we will aim for a better understanding of what power means, its myriad dimensions, how it is perceived over time, and how it is exercised by actors in world politics.</p>				

143071	Forced Migration			
Subject: DHP	Catalog Nbr: D239M			
2018 SPRG	Primary	Karen Jacobsen		karen.jacobsen@tufts.edu
<p>The course is an exploration of how forced displacement, which includes trafficking, and other forms of involuntary migration, relates to the broader spectrum of migration stemming from persecution, development, natural disaster, environmental change, and impoverishment. We begin with an analysis of the root causes of migration, then review the international legal framework, and analyze asylum and refugee policies in different national contexts. The course will explore a range of critical issues including current controversies about climate change and migration, urbanization, trafficking, and new approaches to humanitarian assistance and protection. The course focuses on refugee and IDP movements, but adopts a wider perspective so as to address all kinds of global movements.</p>				