# Feinstein International Center

Strengthening the humanity and dignity of people in crisis through knowledge and practice



Annual Report: 2011 to 2012





### Vision

We have a vision of a future in which famine, widespread violations of human rights, extreme suffering, and crimes against humanity are held to be self-evidently unacceptable by states and their peoples. A vision in which nation states, and the international community, in all its manifestations, feel duty-bound to act – and do act – to prevent and alleviate such abuses.

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#### INTRODUCTION

The Feinstein International Center was founded in 1997 to study the nature of famine and famine relief. Since then the Center has broadened into a multidisciplinary institution focused on providing the understanding, teaching, and evidence needed to drive positive change in policies and practices affecting crisis-affected communities. The Center's research and action focus on people affected by conflict, disasters, economic chaos, and serious crimes and violations. Many of our researchers live, or spend significant periods of time, in the countries where they conduct research. The students who take our graduate courses at Tufts University go on to work for United Nations agencies, non-governmental organizations, and government bodies. Most stay in close touch with the Center as part of a growing alumni network around the world.

This year we have pursued 38 research projects, published 25 Center reports, 21 book chapters, 16 journal articles, 2 international reports, and edited 2 special editions for leading peer-reviewed journals. Over 250 students enrolled in courses taught by Center faculty.

#### RESEARCH AND OUTREACH

We build our research and outreach around seven critical areas of enquiry. We believe these areas are critical to understanding the changing nature of crises and to developing evidence-driven interventions to significantly improve the lives and livelihoods of affected communities. The seven areas are:

- 1. The Changing Nature of Crises and Crisis Response: The Promotion of Evidence-Based Practice
- 2. Humanitarianism and Politics
- 3. Livelihoods, Vulnerability, and Resilience
- 4. Nutrition and Food Security
- 5. People on the Move: Migration, Displacement, Refugees, and Urbanization
- 6. The Future of Pastoralism
- 7. Upholding Human Rights in the Face of Violence

Most research programs and associated grants span more than one area, but for convenience are reported on only under the majority area of that program.



# THE CHANGING NATURE OF CRISES AND CRISIS RESPONSE: THE PROMOTION OF EVIDENCE-BASED PRACTICE

## Response Analysis in Food Security Programming (PI: Dan Maxwell)

Major investments have been made in food security analysis over recent years, and the range of options for responding to food security crises has expanded significantly. In a process coming to be known as "response analysis," research has investigated the extent to which improved analysis drives the choice of food security responses. Funded by the Canadian International Development Agency (CIDA), our study draws on about 150 interviews

to identify emergent practices of response analysis, and to understand the numerous constraints on evidence-based program decision-making.

# Linking Needs Assessment to Relief Programming (PI: Peter Walker)

The Feinstein International Center is working with a consortium of agencies on a two-year program to investigate the evidence base for humanitarian relief programs. Based on field work in Ethiopia, Democratic Republic of the Congo, and the Philippines, we are seeking to understand just how much influence the data from needs assessments has on agency programming decisions, as opposed to the influence of program inertia, cash flow, and local and agency politics. In the past year fieldwork has been carried out in Ethiopia.

## Understanding the Impact of Aid Interventions for Chronic Food Insecurity in Ethiopia (PI: John Burns)

The Feinstein International Center is supporting Ethiopia's Productive Safety Net Program (PSNP) with monitoring, evaluation, and learning services. Between July and October 2011, the Center conducted four final impact assessments of the PSNP. The results were presented to USAID, the government of Ethiopia, and other stakeholders at a workshop held in Addis Ababa in December. Since January 2012, the Center has been assisting the Graduation with Resilience to Achieve Sustainable Development (GRAD) project consortium, which is helping to implement the PSNP program, in designing its Performance Monitoring Plan, and we recently held an impact assessment design workshop in Addis Ababa with the objective of defining the research questions and indicators for the impact assessment. The new impact assessment will involve baseline, midterm, and final studies in four of the project intervention areas. The Center will provide training and supervision for these studies and carry out the analysis. The baseline study is scheduled to be launched in August 2012.

# Supporting Agencies in the Somalia Crisis (PI: Dan Maxwell)

The Feinstein International Center has been providing technical support to UNICEF Somalia in its response to the Somalia famine of 2011-2012. The absence of major food security agencies from the famine-affected area meant that UNICEF was forced to engage in a number of response areas that were outside its usual range of responses, and was forced to work via remote management through local organizations in one of the most politically contested crises in recent history. Much of the experience of responding to this crisis is described in a special edition of Global Food Security, which will be published in August or September 2012.

# Livestock Emergency Guidelines and Standards (PI: Andy Catley)

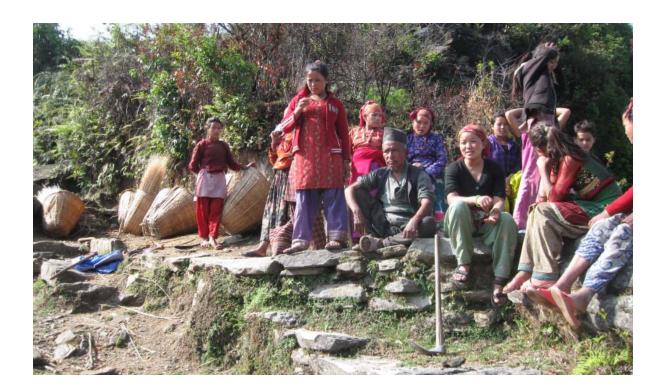
A companion module to the Sphere Standards, the Livestock Emergency Guidelines and Standards (LEGS) are the global standards for the design and assessment of livestock-related projects in humanitarian crises (http://www.livestock-emergency.net). During 2011-12, we continued our support to the LEGS global training and promotion program for regional training courses in Central and West Africa, South East Asia, and Central America, using funds from the Office of Foreign Disaster Assistance (OFDA). We also completed the Spanish translation of LEGS. From the Feinstein International Center office in Addis Ababa, we continue to chair the LEGS Steering Group and host its coordination activities.

### Livelihoods-Based Programming and Impact Assessment in Pastoral Areas of the Horn of Africa (PI: Andy Catley)

During 2011-2012, the Feinstein International Center continued its technical coordination role in the Pastoralist Livelihoods Initiative in Ethiopia, with an emphasis on assisting regional governments in Oromia and Somali Regions to coordinate NGO and government programs in pastoralist areas. The Initiative's coordination effort was supported by our reviews of the impacts of NGO support to rangeland enclosures and of commercial destocking. We also worked with the Somali regional government to review good practice in water development and established a multi-stakeholder forum of government, NGO, and research actors to begin this water policy process, with support from the Institute for Development Studies, University of Sussex. Our work with the Pastoralist Livelihoods Initiative has been funded by The United States Agency for International Development (USAID), and since 2012 The United Kingdom's Department for International Development aid (DFID) has added support to the Somali Region water policy process.

# Professional Certification (PI: Peter Walker)

Building on the research and outreach of the past two years, the Feinstein International Center helped to research a new report on ways of certifying and tracking individual professional training across the humanitarian aid business. Funded by the Qatar Foundation, the report has been used to launch an initiative to trial a "personal training passport" for certifying the quality of training received by aid workers.



# HUMANITARIANISM AND POLITICS

# Understanding Social Transformation in Nepal (PI: Antonio Donini)

We have continued to deepen our understanding of change in post-conflict Nepal. 2011 saw the completion of a study based on fieldwork in hill and plain areas of rural Nepal on the emergence of new opportunities of labor outside the agricultural sector and corresponding new forms of labor exploitation. The report "From Subjects to Citizens? Labor, Mobility and Social Transformation" summarizes the key findings. Work is now expanding to cover understandings of migration to India and the Gulf-why people migrate and the meanings ascribed to internal and external migration.

# The Changing Nature of Sovereignty and Humanitarian Action (PI: Antonio Donini)

In 2011, the Feinstein International Center undertook research on the changing nature of sovereignty and how it affects humanitarian action. Fieldwork was conducted in Nepal, Sri Lanka, and Pakistan to understand the main discourses around sovereignty and how they are represented by the media and government. The findings

were presented at a conference organized by the Feinstein International Center at the School of Oriental and Africa Studies in London in November 2011.

### The Instrumentalization of Humanitarian Action (PI: Antonio Donini)

A book edited by Antonio Donini on the "instrumentalization" of humanitarian action has now been finalized. The Golden Fleece: Manipulation and Independence in Humanitarian Action (Kumarian Press, 2012) capitalizes on much of the work done by the Feinstein International Center on politics and humanitarianism in contexts ranging from Afghanistan to Palestine, Haiti, and Darfur.

# Winning Hearts and Minds? (PI: Andrew Wilder, Peter Walker)

In January 2012, we published the final report on our work looking at the military use of humanitarian-like operations in Afghanistan, entitled "Winning Hearts and Minds? Examining the Relationship between Aid and Security in Afghanistan," which summarizes some two years' difficult field research looking at the security utility of military-led aid operations, in Afghanistan. The report, and its preceding research, has already stimulated major change in the way such pro-

grams are being carried out and has recently led to a rewriting of the US military training manuals for this area of work.

# Climate Change and Humanitarian Action (PI: Peter Walker)

The Feinstein International Center was commissioned by the Institute for Sustainable Development and International Relations, Paris to research a major new report on the implications of climate change for further humanitarian action. This report, published in July 2012, was supported with funding from the French Ministry of Defense and the British Department of Energy and Climate Change. This work is part of a larger program, "Climate and Security: Evidence, Emerging Risks and a New Agenda", which looks at the political and security consequences of climate change.



# LIVELIHOODS, VULNERABILITY, AND RESILIENCE

## Disaster Risk Reduction and Livelihoods (PIs: Karen Jacobsen, Elizabeth Stites, Dan Maxwell, Peter Walker)

In May and September of 2011, Feinstein International Center researchers completed baseline and midterm surveys in Nepal looking at the impact of flooding on marginalized households. The research explores the role of household strategies, including migration, on mitigating the impact of

annual flooding. We also conducted a case-study in Kenya that considers conflict as a hazard-an approach that is strikingly absent from much of the literature on Disaster Risk Reduction (DRR). For this study in Kenya, we have carried out over one hundred interviews with households affected by conflict (pastoral and post-election), government organizations, donors, and NGOs on the role of peace-building and livelihood programming in preventing conflict. The research from Nepal and Kenya, supplemented by earlier work in Haiti on financial access after the earthquake, will culminate in a report on Disaster Risk Reduction and Livelihoods within the next year.

### Refugee Livelihoods in Urban Areas: Identifying Program Opportunities (PI: Karen Jacobsen)

The Feinstein International Center has been conducting a one-year project that analyzes the livelihoods context of refugees in urban settings and identifies potential programming opportunities. Despite growing humanitarian attention to the livelihood problems of urban refugees in countries of first asylum, there is little evidence about which humanitarian programs work, what livelihoods initiatives refugees undertake themselves, and where opportunities for programming interventions lie. Our research addresses this knowledge gap. One of the goals of the project is to generate ideas from related fields of enquiry, including urban planning, low-income urban (slum) development, youth employment, and entrepreneurial initiatives, that could be adapted for refugees in countries of first asylum. We have completed a global desk review of urban livelihoods and program initiatives, and are now conducting case-studies in Tel Aviv, Cairo, and Quito. These cases represent contrasting refugee policy contexts and livelihoods experiences, and offer lessons that could be extrapolated to other host settings.

# Sudan: Livelihoods and Environment—The UNEP Integrated Environment Programme (PI: Helen Young)

The Feinstein International Center has embarked upon a three-year project that contributes to the United Nations Environment Programme (UNEP) Sudan "Integrated Environment Programme," and is concerned with improving national awareness and understanding of policies

and programs relating to pastoralist livelihoods, markets, and trade. This project is in collaboration with a number of national and international organizations, including SOS Sahel Sudan, the International Development Institute, and the Darfur Development and Reconstruction Agency. As part of this project, the Center signed a new agreement with the government Council for the Development of Nomads in Sudan in 2011. The Council hosted the Feinstein Center's first test training of an adapted Pastoralism Policy Options Course in Sudan in November, and the adaptation of this training course and training of national facilitators will be completed in 2012.

### Sudan: Livelihoods and Environment— Research Papers (PI: Helen Young)

In 2011, the Feinstein International Center developed six pastoralism policy working papers, from which the Center is now publishing two briefing papers: one on the Economics of Pastoralism by Roy Behnke, and a second on Pastoralism in the New Borderlands by Zoe Cormack and Helen Young. These briefing papers serve as the foundation of future research studies, including one led by Saverio Kratli that was completed in 2012. This research study investigated the contribution of pastoralist livestock production to the national economy and exports, and also to local livelihoods, with local livelihoods analysis completed in North Kordofan State.

### Sudan: Livelihoods and Environment— LEGS/PIA Workshop (PI: Helen Young)

In March 2012, the Feinstein International Center, with national partner SOS Sahel, held a national workshop introducing the "Livestock Emergency Guidelines and Standards" (LEGS) and also "Participatory Impact Assessment" (PIA) in Khartoum. This meeting targeted senior state-level government officials and generated considerable interest. By the end of the workshop, a commitment was made to promote further learning and awareness through a series of three Sudan case-studies.

### Sudan: Livelihoods and Environment—Market-Monitoring in Darfur (PI: Helen Young)

The Feinstein International Center continues to provide advisory support to the Darfur Development and Reconstruction Agency

market-monitoring and trade analysis (MMTA) system. Regular data collection by participating Community-Based Organizations (CBOs) has continued in 15 markets across North Darfur throughout the year, and the fourth market-monitoring bulletin for North Darfur has now been published. Advisors from the Center support the regular training and analysis workshops, and guide the production of the market-monitoring bulletin by MMTA staff. This past year has seen an expansion of the market-monitoring network to include West Darfur, in which six CBOs now monitor eleven markets on a weekly basis.

# Livelihoods Change Over Time (PI: Dan Maxwell)

The Feinstein International Center has been conducting a study in collaboration with colleagues from Mekelle University in Ethiopia. The study investigates the drivers of livelihood change and resilience in a risk-prone, agro-pastoral area of Tigray. Prior to 2011, the study had conducted two rounds of field data collection (hungry season and post-harvest). The current phase of the study will run for another year and will include two more rounds.

### Promoting Evidence-Based Livelihood Programming in Karamoja, Uganda (PI: Elizabeth Stites)

In March 2012, the Feinstein International Center completed the final phase of a three-year research partnership with Save the Children in Uganda (SCiUG) that aimed at strengthening livelihoods programming through research. The final report, "Life in Town: Migration from Rural Karamoja to Moroto and Mbale," examined urbanization as part of changing livelihoods in the region.

## Customary Law, Livelihoods Change, and Conflict Mitigation in Karamoja, Uganda (PI: Elizabeth Stites)

The past year saw the completion of fieldwork for an Irish Aid-funded project examining how customary authority has evolved in the face of livelihoods change and insecurity in Karamoja. We sought to understand the perspectives of the traditional elders as well as male youth and women, and also examined the ways in which the formal justice, legal, and security system does or does not interact

with these customary mechanisms. The final report will be completed by October of this year.

# The Sustainable Livelihoods Research Consortium (PI: Dan Maxwell)

Over the past year, The Sustainable Livelihoods Research Consortium has completed the inception phase of a six-year study on livelihoods recovery and the role of the state in conflict-affected and post-conflict areas. The Feinstein International Center is a core element of this multi-institute study and takes the lead position in country case-studies in Northern Uganda and Southern Sudan. In-depth fieldwork begins in 2012-2013.

# NUTRITION AND FOOD SECURITY

#### Food by Prescription (PI: Kate Sadler)

The Feinstein International Center has undertaken new research on HIV programs and nutrition. Specifically, this year has seen completion of the final rounds of data collection for two studies aimed at assessing the impact and cost effectiveness of adding a nutrition assessment, counseling, and support component to The United States President's Emergency Plan for AIDS Relief (PEPFAR)-funded antiretroviral

treatment program in Ethiopia. The study results (planned for release around October 2012) are eagerly anticipated, as there is currently almost no documented program data that can help answer questions about the additional benefits of nutrition programs to HIV+ people and costs of adding food to an antiretroviral treatment regimen, or about the successes and challenges to scaling up a program of this type. As HIV programs embrace the need for a nutrition component, there is an urgent need to "learn by doing" and the phased rollout of the HIV-Nutrition program in Ethiopia has provided a great opportunity to do just this.

### The Milk Matters Project (PI: Kate Sadler)

The Milk Matters Project has spent the last two years examining the impact of dry season livestock support on milk supply and child nutrition in Somali Region, Ethiopia. This study demonstrates that targeted livestock support can significantly increase animal milk off-take during very dry periods with direct links to improved milk consumption among young children and positive implications for their nutritional status. To our knowledge, this is the first study that presents quantitative data demonstrating this link for young children in pastoralist areas. Discussions are now underway as to how to use these findings for broader pastoralist policy and programming in Ethiopia and beyond.





# The Milk Matters Project—Karamoja (PI: Elizabeth Stites)

In October 2011, the Feinstein International Center released the final report from the Milk Matters-Karamoja project. This research sought to examine some of the patterns and trends that emerged from the Milk Matters in Ethiopia Project in the context of Karamoja, Uganda, and involved participatory qualitative approaches in all livelihood zones in the region. In particular, we examined the impact of decreased availability of animal milk on both household livelihoods and on nutrition of children under five years of age.

#### ENGINE (PI: Kate Sadler, Peter Walker)

In September 2011, the Feinstein International Center received funding for a major new five-year nutrition research initiative in Ethiopia. This \$7.3 million USAID grant will allow researchers from the Center and other parts of the Tufts Friedman School of Nutrition Science and Policy to work with Ethiopian universities and state researchers on some of the fundamental issues that limit good nutrition within the country. The research is part of a much larger initiative aimed at improving the overall effectiveness of the nutritional services provided by the Ethiopian government.

# PEOPLE ON THE MOVE: MIGRATION, DISPLACEMENT, REFUGEES, AND URBANIZATION

### Urban Profiling (PI: Karen Jacobsen)

Through 2011, in a project funded by the US State Department's Bureau of Population, Refugees, and Migration (BPRM), the Feinstein International Center undertook a project to develop a profiling methodology to capture livelihood, integration, and vulnerability data in urban settings that would allow comparison of the experiences of refugees with migrant and non-migrant groups living in the same urban districts. We conducted case-studies in three cities in key host countries, collaborating with local partners. A goal of the project was to make the mixed methodology easily utilizable by operational agencies. One outcome of this project has been to support the United Nations High Commissioner for Refugees (UNHCR) in mainstreaming profiling into its urban programs. To that end, the Center has been working with the UN's Joint IDP Profiling Services (JIPS) to develop a training (which took place July 2012). The Center and JIPS have also received additional funding from BPRM to

continue profiling work in 2012-2013, with two further case-studies planned.

## Mapping Migration Along the Eritrea-Ethiopia-Sudan-Egypt-Israel Route (PI: Karen Jacobsen)

This project explores the migration of Eritreans and Ethiopians along the route from Eritrea to Israel. Despite reports and documentation of severe abuse by traffickers and high ransom demands since 2009, Eritreans and Ethiopians are still making the journey to Israel. The research aims to understand their decision-making processes along the migration, with the aim of documenting how their knowledge evolves, and what incentives and disincentives affect their decision-making. As part of this research, we will also map the routes the migrants take. This information will help understand the overall migration system that spans the Horn of Africa, as well as the role played by smuggling and trafficking. Once completed, the findings will help raise awareness and enable evaluation of the effectiveness of humanitarian and human rights interventions that seek to influence migration movements. At a time when UNHCR and the International Organization for Migration (IOM) are developing such projects, this research is critical to ensure that best practices and learned lessons are incorporated into their project plans.

### THE FUTURE OF PASTORALISM

# Analyses on the Future of Pastoralism (PI: Andrew Catley)

In 2011-12, the Feinstein International Center's analyses on the future of pastoralism in the Horn of Africa had important impacts on the development of new donor strategies, with briefings to the European Parliament in Brussels, and USAID in Washington, D.C. and in Addis Ababa. These analyses are included in a forthcoming multi-author book Pastoralism and Development in Africa: Dynamic Change at the Margins, co-edited with colleagues at the Institute for Development Studies, University of Sussex, and due for publication in 2013. More locally, our Pastoralism and Policy course was run in Afar, Oromia, and Somali Regions of Ethiopia, and strategies were developed with Ethiopian universities to institutionalize



elements of the course into existing graduate and postgraduate programs. This course was designed in partnership with the International Institute for Environment and Development, and all activities under our Future of Pastoralism program were funded by USAID under the Pastoralist Livelihoods Initiative.

### The Delivery of Quality Education Services in the Developing Regional States of Ethiopia (PI: Berhanu Admassu)

The Feinstein International Center initiated a pilot project that lasted one year, with the aim of strengthening the capability and commitment of state and non-state actors to promote peace, security, and development through the delivery of quality education. An important aspect of the project was to generate lessons that might influence future strategies for peace-building and improved education in the region. Under this project, the Center released three final reports. (These reports are described in detail below.)

## Conflict Analyses and Options for Peace-Building in Somali Region (PI: Berhanu Admassu)

This research has focused on an analysis of the causes of conflict in Somali regional state of Ethiopia, and the ways in which improved education could contribute to conflict reduction. In doing so, it has analyzed the links between conflict and education, and examines if and how improved education might contribute to peace and security objectives. While recognizing the critical role of education in the development of the Region, the analysis questions a causal framework in which improved education alone could lead to short-term or long-term conflict transformation. This finding is related to the deep-rooted and complex causes of conflict in the Region, and the reality that current education services do not engage directly with the main conflict actors. The report makes recommendations for reshaping education strategies to enhance possible impact on conflict.

### Child Protection Analysis in Somali Region (PI: Berhanu Admassu)

The Feinstein International Center undertook research that examined the existing child protection mechanisms in communities and how these might be developed in the school setting. The study examines the current attitudes, behavior, and practices towards child protection in the project areas and investigates the degree, underlying causes, and impact of child abuse, with particular reference to the school environment. It also analyzed existing protection mechanisms and other positive practices in the community that may support improved child protection. The results show that children in the Somali Region are exposed to various forms of abuse, with the most prevalent being child labor, corporal punishment, female genital mutilation, and other harmful traditional practices. The different forms of abuse have a strong underlying gender dimension reflecting the roles and status of women and men in Somali Region. Children from poor families, orphans, and children from minority clans were reported as vulnerable groups.

## The Role in Livelihoods of Education in the Somali Region of Ethiopia (PI: Berhanu Admassu)

This research examines the actual and potential impacts of formal education in terms of alternative or diversified livelihoods, and related policy options. Specifically, it aims to understand people's perceptions as to how education has contributed to livelihoods of pastoralists, of those exiting pastoralism, and of those seeking to diversify their livelihoods in the Region. The research finds that there is a general perception that education pro-

vides a pathway to economic independence and a route out of poverty. There is therefore a clear demand for increased educational opportunities in both urban and rural areas. However, the study also concludes that as education services are being expanded and increasing numbers of Ethiopian Somalis access education, there is a need to create employment opportunities outside of the government sector through the creation of business development prospects and to tackle barriers to employment such as discrimination, particularly towards pastoralists and women. Otherwise, young people, particularly those exiting pastoralism, are likely to become disillusioned, which could lead to their involvement in negative behaviors.

## Mid-term Review (MTR) and Final Evaluation of the "Building Relationships Through Innovative Delivery of Growing Education Services" (BRIDGES) Project (PI: Berhanu Admassu)

The Building Relationships through Innovative Delivery of Growing Education Services (BRIDGES) project aims to deliver quality education to state and non-state actors in the Somali Region of Ethiopia in order to strengthen their capacity to promote peace and security. The Feinstein International Center is supporting this project by providing monitoring and evaluation and analysis support. The Center conducted a midterm review in 2010 and a final evaluation in 2011, with a focus on learning lessons to inform and guide the consortium going forward in the project implementation. The report was the basis for an "Emerging Lessons Learned" document prepared by Save the Children (UK) in February 2011 to inform the design process for DFID's Peace and Development Program.

# UPHOLDING HUMAN RIGHTS IN THE FACE OF VIOLENCE

# Victims'Views on Remedy and Reparation in Northern Uganda (PI: Dyan Mazurana)

At the request of the Justice Law and Order Sector of the government of Uganda, the Ugandan Human Rights Commission, the United Nations Office of the High Commissioner for Human Rights, Uganda, and UN Women, Ugan-



da, the Feinstein International Center produced research and a final report that outlines the views and priorities of victims of serious violations of human rights law and international humanitarian law that resulted from the conflict between the government of Uganda and the rebel Lord's Resistance Army. Based on interview data drawn from over five years of fieldwork with over 2,000 victims of serious crimes and violations, the report details the serious violations that victims and victim-focused civil society organizations believe should trigger victims' right to remedy and reparation. Throughout, the report incorporates a strong gender focus and analysis. The final report formed the basis of discussion at a high-level, national conference on reparation, the first to be held in Uganda. Simplified versions of the report were produced by United Nations Office of the High Commissioner for Human Rights (UN OHCHR), Uganda, and are being distributed through a network of Ugandan human rights NGOs, using a variety of means including theater, dance and song competitions, storytelling, and performance. The report was recognized as international best practice by OHCHR, Geneva.

### Rethinking Reparation, Justice, and Accountability in Northern Uganda (PI: Dyan Mazurana)

In 2011, the Feinstein International Center produced research in what was the final year of a

two-year study on serious crimes and violations and victims' views and experiences of accountability, remedy, and reparation in Northern Uganda. Fieldwork was conducted with victims of killing (including large-scale massacre), torture or cruel, inhuman, or degrading treatment, enforced disappearance, abduction and forced conscription, sexual violence, forced marriage, mutilation, forced displacement, and pillaging, looting, and destruction of property. The research also examined the beliefs and practices regarding the proper treatment of the dead, specifically those killed violently, for the Langi ethnic group (the second-largest affected ethnic group in the conflict, but about whom very little has been published). Additionally, the research investigated the role of traditional justice mechanisms of the Langi to address serious crimes and violations by parties to the conflict against women and girls, as envisioned within the Juba peace process. This project was carried out in partnership with Isis WICCE, Uganda with funding from the Ford Foundation, East Africa.

# Investigation and Documentation of War Crimes, Crimes Against Humanity, and Genocide in Uganda (PI: Dyan Mazurana)

At the request of the Justice Law and Order Sector of the government of Uganda, the Ugandan Human Rights Commission and the United

Nations Office of the High Commissioner for Human Rights, Uganda, with funding from UN Women, the Feinstein International Center carried out the first phase in the creation of a gender-sensitive guidebook of principles, procedures, and tools for investigation and documentation of allegations of war crimes, crimes against humanity, and genocide applicable under Ugandan law that were committed by parties to the government of Uganda (GoU) and the Lord's Resistance Army (LRA) hostilities. The second phase of the project will include leading a team to field-test the tool at the site of a massacre and among survivors subjected to serious crimes and violations. The tool is intended for use by a special unit within the Justice Law and Order Sector of the government of Uganda for their own investigation and documentation of serious crimes and violations.

People First! Linking Culture to Gender Equality, Social Justice, and Peace in the Lango Sub-Region, Northern Uganda (PI: Dyan Mazurana)

Building on work carried out over three years with support from the Compton Foundation, the Feinstein International Center initiated a proj-

ect focused on supporting highly war-affected communities to galvanize the artistic, interactive processes that they have initiated through music, theatre, and dance to address key issues concerning violence and inequality that have been exacerbated during the conflict and which pose serious challenges to the wellbeing of individuals and the harmony of communities during the post-conflict situation. For the Langi people who inhabit the Lango sub-region of Northern Uganda, cultural activities such as music, dance, and drama are considered one of the most efficient means of mobilizing, sensitizing, and informing within the rural communities. Cultural expression through the arts was silenced at the peak of insurgency when nearly half of the entire population was affected by the conflict and forced to be displace from their ancestral homes. However, music, dancing, and theatre rapidly came back into the fold of community life once villagers were able to return to their ancestral lands. For this project, the Center joined with a national NGO, the African Youth Initiative Network (AYINET), to host and document a competitive music, song, dance, and drama festival to enable communities the opportunity to compete with each other in an artistic way.





Tufts University is one of America's foremost research and learning institutions. Tufts is deeply committed to promoting interdisciplinary education and to fostering a commitment to global citizenship on the part of students and faculty. The Feinstein International Center spans three of Tufts' graduate schools (The Friedman School of Nutrition Science and Policy, The Fletcher School of Law and Diplomacy, and the Cummings Veterinary School). The graduate student body is comprised of a diverse mix of national and international students who are already well on the way towards developing their professional careers.

At the Center, our teaching and mentoring focuses on these graduate students. We believe that through shaping knowledge and attitudes at this critical juncture in their lives, we have a lasting

effect upon their careers and how they conduct themselves in those careers. Through our teaching and mentoring, we strive to prepare students for leadership in government and international agencies. We believe that this is one of the most important ways we can influence the humanitarian, human rights, and development fields.

# Master of Arts in Humanitarian Assistance (MAHA)

We offer a one-year Master of Arts in Humanitarian Assistance (MAHA) degree, open to mid-career humanitarian practitioners. Students are mentored by Center faculty and take courses taught by Center faculty, in addition to taking a recommended series of courses offered at the Fletcher School and the Friedman School. Five

students completed the degree this year and six have enrolled for the 2012-13 year.

# Master of Arts in Law and Diplomacy (MALD)

Some 129 of the students graduating with the MALD degree at the Fletcher School have taken courses offered by faculty from the Feinstein International Center.

# The Master of Food Policy and Applied Nutrition (FPAN)

This degree offered by the Friedman School is one of the premier Master's degree programs in nutrition in the country. Thirty-nine of the FPAN students have taken courses offered by faculty from the Feinstein International Center this year.

Summer research internships. As in previous years, we have been able to offer a number of small grants to graduate students to undertake research on humanitarian issues, usually in collaboration with an NGO partner overseas. This year

we have supported six students.

#### Research Assistants

One way of encouraging students to become interested in research is to pull them in as research assistants on existing research programs. This year we have supported 27 students in this fashion.

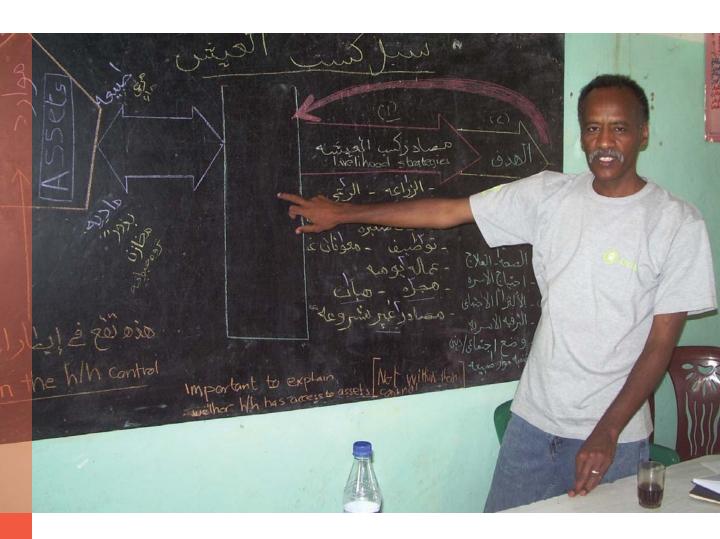
### Graduate Certificate in Evidence-Based Humanitarian Programming

Work started this year to build our first formal online educational offering. This graduate certificate will be developed over the next year and offered for the first time in the fall of 2013.

#### Humanitarian Studies in the Field

Our joint seminar series and field simulation exercise, done annually with Harvard University and MIT, continues to grow. This year 114 students from across the three universities took part.





# JOURNAL SPECIAL EDITIONS GUEST EDITED BY CENTER FACULTY

World Development. Special edition on Impacts of Innovative Food Assistance Instruments. Guest editor, Dan Maxwell.

*Global Food Security.* Special edition on the Somalia Famine of 2011–2012. Guest editor, Dan Maxwell.

#### CENTER REPORTS

In the past year, the Center has published twenty five public reports from its research, not including reports published via other partner institutions and papers published in the academic press.

- 1. PSNP Plus Linking Poor Rural Households to Microfinance and Markets Longitudinal Impact Study: Summary of Findings. Addis Ababa: Feinstein International Center. *By John Burns* 2011.
- 2. Impact Assessment of Livestock Value Chain Interventions: Final Impact Assessment of the PSNP Plus Project in Raya Azebo. Medford, MA: Feinstein International Center. By John Burns and Solomon Bogale, July 2012.
- 3. Impact Assessment of Honey and Livestock Value Chains: Final Impact Assessment of the PSNP Plus Project in Sekota. Medford, MA: Feinstein International Center. By John Burns and Solomon Bogale, July 2012.
- 4. Impact Assessment of Cereal and Livestock Value Chains: Final Impact Assessment of

- the PSNP Plus Project in Sire and Dodota. Medford, MA: Feinstein International Center. By John Burns and Solomon Bogale, July 2012.
- 5. Impact Assessment of Microfinance Honey and White Pea Bean Value Chain Interventions: Final Impact Assessment of the PSNP Plus Project in Doba. Medford, MA: Feinstein International Center. By John Burns and Solomon Bogale, July 2012.
- 6. Climate Change as a Driver of Humanitarian Crises and Response. By Peter Walker, Josh Glasser, and Shubhada Kambli, July 2012.
- 7. Remittances to Conflict Zones: Transition Countries: The Sudanese Diaspora in Cairo. By Karen Jacobsen, Maysa Ayoub, and Alice Johnson, July 2012.
- 8. Milk Matters: The Impact of Dry Season Livestock Support on Milk Supply and Child Nutrition in Somali Region, Ethiopia. By Kate Sadler, Emily Mitchard, Abdulahi Abdi, Yoseph Shiferaw, Gezu Bekele, and Andrew Catley, May 2012.
- 9. Understanding Breast "Ironing": A Study of the Methods, Motivations, and Outcomes of Breast Flattening Practices in Cameroon. *By Rebecca Tapscott, May 2012.*
- 10. Rapid Review of the Cash-for-Work and Natural Resource Management Components of the RAIN Project. By Andy Catley and Alison Napier, May 2012.
- 11. Review of Pastoral Rangeland Enclosures in Ethiopia. *By Alison Napier and Dr. Solomon Desta, May 2012.*
- 12. Impact Assessment of Small-Scale Pump Irrigation in the Somali Region of Ethiopia. *By Yacob Aklilu May 2012*.
- 13. Life in Town: Migration from Rural Karamoja to Moroto and Mbale. By Elizabeth Stites and Darlington Akabwai, March 2012.
- 14. From Subjects to Citizens? Labor, Mobility and Social Transformation in Rural Nepal. By Jeevan Raj Sharma and Antonio Donini, March 2012.
- Lifting Livelihoods with Livestock: A
  Review of REST's Livestock Value Addition Practices in Raya Azebo, Ethiopia and

- Potentials for Diversification. By Yacob Aklilu, March 2012.
- Developing a Profiling Methodology for Displaced People in Urban Areas. By Karen Jacobsen and Rebecca Furst-Nichols, January 2012.
- 17. Winning Hearts and Minds? Examining the Relationship between Aid and Security in Afghanistan. By Paul Fishstein and Andrew Wilder, January 2012.
- 18. Addressing Integrated Coordination in Food Security Crises: A Brief Assessment of the Role, Mandate, and Challenges of the Global Food Security Cluster. By Daniel Maxwell and John Parker, December 2011.
- 19. Market Monitoring in Darfur. By Margie Buchanan-Smith October 2011.
- 20. Milk Matters in Karamoja: Milk in Children's Diets and Household Livelihoods. By Elizabeth Stites and Emily Mitchard, October 2011.
- 21. African Migration to Israel: Debt, Employment and Remittances. *By Rebecca Furst-Nichols and Karen Jachosen, September* 2011.
- 22. Sex and Age Matter: Improving Humanitarian Response in Emergencies. By Dyan Mazurana, Prisca Benelli, Huma Gupta, and Peter Walker, August 2011.
- 23. Community Case Management of Severe Acute Malnutrition in Southern Bangladesh: A Partnership Study between the Feinstein International Center, Tufts University, Save the Children USA, Institute of Public Health Nutrition Bangladesh, Sher-E-Bangla Medical College and Hospital, Barisal Bangladesh, and the Director General of Health Services Bangladesh. By Kate Sadler, Chloe Puett, Golam Mothabbir, and Mark Myatt, June 2011.
- 24. Achieving Food and Nutrition Security: Lessons Learned from the Integrated Food Security Programme (IFSP), Mulanje, Malawi. *By Patrick Webb, June 2011*.
- 25. The Role of Education in Livelihoods in the Somali Region of Ethiopia. *By Elanor Jackson*, *June 2011*.

# PEER-REVIEWED JOURNAL ARTICLES

Barrett, C., E. Lentz, M. Gomez, and D. Maxwell, eds. "The Impacts of Innovative Food Assistance Instruments." *World Development Special Edition* (in press).

Benelli, P., D. Mazurana, and P. Walker. "Using Sex and Age Disaggregated Data to Improve Humanitarian Response in Emergencies." *Gender & Development* 20, no. 2 (2012): 219–232.

Catley, A., R. G. Alders, and J. L. N. Wood. "Participatory Epidemiology: Approaches, Methods, Experiences." *The Veterinary Journal* 191 (2012): 151-160.

Catley, A., and A. Cullis. "Money to Burn? Comparing the Costs and Benefits of Drought Responses in Pastoralist Areas of Ethiopia." *Journal of Humanitarian Assistance* (2012).

Donini, A. "Afghanistan: Between a Rock and a Hard Place, Integration or Independence of Humanitarian Action?" *International Review of the Red Cross* 93, no. 881 (2011): 141–158.

Jeannie, A., C. Blattman, D. Mazurana, and K. Carlson. "Civil War, Reintegration, and Gender in Northern Uganda." *Journal of Conflict Resolution* 55, no. 6 (December 2011): 875–906.

Maxwell, D., S. Bailey, P. Harvey, P. Walker, C. Church, and K. Savage. "Preventing Corruption in Humanitarian Assistance: Perceptions, Gaps and Challenges." *Disasters* 36, no. 1 (2012): 140-160.

Maxwell, D., and J. Parker. "Coordination in Food Security Crises: A Stakeholder Analysis of the Challenges Facing the Global Food Security Cluster." *Food Security* 4, no. 1 (2012): 25–40.

Maxwell, D., J. Parker, and H. Stobaugh. "What Drives Program Choice in Food Security Crises? Examining the 'Response Analysis' Question." World Development: Special Edition on The Impacts of Innovative Food Assistance Instruments (in press).

Maxwell, D., L. Russo, and L. Alinovi. "Constraints to Addressing Food Insecurity in Protracted Crises." *Proceedings of the National Academy of Sciences* (2011):

Maxwell, D., H. Young, S. Jaspars, J. Burns, and J. Frize. "Targeting and Distribution in Complex Emergencies: Participatory Management of Hu-

manitarian Food Assistance." *Food Policy* 36, no. 4 (2011): 535–543.

Peeters, L., and D. Maxwell. "Characteristics and Strategies Favoring Sustained Food Access during Guinea's Food Price Crisis." *Development in Practice* 21, no. 4–5 (2011): 577–591.

Rogers, B., P. Webb, C. Wanke, K. Sadler, A. R. Masterson, J. Bagriansky, and J. Tilahun. "Selection and Use of US Title II Food Aid Products in Programming Contexts." *Food and Nutrition Bulletin* 32, no. 3 (2011): S152–S165.

Puett, C., J. Coates, H. Alderman, and K. Sadler. "Quality of Care for Severe Acute Malnutrition Delivered by Community Health Workers in Southern Bangladesh." *Maternal and Child Nutrition* (2012).

Young. H., and K. Jacobsen. "No Way Back? Adaptation and Urbanization of IDP Livelihoods in the Darfur Region of Sudan." *Development and Change* (forthcoming, 2012).

Walker. P. "Humanitarian Aid After Disasters." *Student BMJ* (November 7, 2011).

#### **BOOK CHAPTERS**

Donini, A. "Afghanistan. Back to the Future." Chapter 4 in *The Golden Fleece: Manipulation and Independence in Humanitarian Action*, edited by Antonio Donini. Hartford, CT: Kumarian Press, forthcoming 2012.

Donini, A. "Disasters and the Future of Humanitarian Action: Issues, Trends and Challenges." Chapter 2 in *Disaster Response Law*, edited by A. de Guttry, M. Gestri, and G. Venturini. Springer Verlag, forthcoming 2012.

Donini, A. "Humanitarianism, Perceptions, Power." In In the Eyes of Others: How People in Crises Perceive Humanitarian Aid, edited by Caroline Abu-Sada. New York: MSF-USA, 2012. Also available in Arabic and French.

Donini, A. "Introduction." Chapter 1 in *The Golden Fleece: Manipulation and Independence in Humanitarian Action*, edited by Antonio Donini. Hartford, CT: Kumarian Press, forthcoming 2012.

Donini, A. "Les Nations Unies Entre Démission et Compromis." In *Afghanistan. Gagner les Coeurs et les Esprits*, edited by Pierre Micheletti. Grenoble: Presses Universitaires de Grenoble, 2011.

Donini, A., and P. Walker. "So What? Conclusions to the Golden Fleece." Chapter 12 in *The Golden Fleece: Manipulation and Independence in Humanitarian Action*, edited by Antonio Donini. Hartford, CT: Kumarian Press, forthcoming 2012.

Jacobsen, K. "The Economic Security of Refugees and IDPs: Social Capital, Remittances and Humanitarian Assistance." Chapter in *Global Challenges: Migration*, edited by Kavita Khoury. Palgrave/MacMillan, 2012.

Jacobsen, K. "Profiling Urban IDPs: How IDPs Differ from Their Non-IDP Neighbors in Three Cities." Chapter in *The Migration-Displacement Nexus: Patterns, Processes, and Policies*, edited by Khalid Koser and Susan Martin. Berghahn, 2012.

Jacobsen, K. "Refugees and Poverty." Chapter in Refugees Worldwide, 4 vols., edited by Uma A. Segal and Doreen Elliott. Praeger, 2012.

Maxwell, D. "The Instrumental Manipulation of Humanitarian Food Assistance." Chapter 4 in *The Golden Fleece: Manipulation and Independence in Humanitarian Action*, edited by A. Donini. Hartford, CT: Kumarian Press, forthcoming 2012.

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Maxwell, D., and M. Fitzpatrick, "Famine." In *Oxford Bibliographies* Online: Africa Studies Edition, edited by T. Spear. Oxford: Oxford University Press, 2012.

Maxwell, D., and K. Sadler. "Responding to Food Insecurity and Malnutrition in Crises." In *World Disaster Report 2011*, edited by L. Knight, 124-147. Geneva: International Federation of Red Cross and Red Crescent Societies, 2011.

Mazurana, D, et al. "Women and Girls and Disarmament, Demobilization and Reintegration." In *Women and Wars: Contested Histories*, Uncertain Futures, edited by Carol Cohn. Cambridge: Polity Press, 2012.

Mazurana, D., et al. "Women and Girls in Non-State Armed Opposition Groups." In *Women and* 

Wars: Contested Histories, Uncertain Futures, edited by Carol Cohn. Cambridge: Polity Press, 2012.

Stites, E. "A Struggle for Rites: Masculinity, Violence and Livelihoods in Karamoja, Uganda." in *Gender, Violence and Human Security: New Perspectives* (working title), edited by Aili Tripp, Myra Marx Ferree, and Christina Ewig. New York University Press, in press.

Stites, E., and D. Akabwai. "We Are Now Reduced to Women': Impacts of Forced Disarmament in Karamoja, Uganda." *Nomadic Peoples* 14, no. 2 (2012): 24-43.

Walker, P., D. Mazurana, A. Warren, G. Scarlett, and H. Louis. "The Role of Spirituality in Humanitarian Crisis Survival and Recovery." Chapter 5 in *Sacred Aid*, edited by Michael Barnett. New York: Oxford University Press, 2012.

Young, H. "Diminishing Returns: The Challenges Facing Humanitarian Action in Darfur, Sudan." Chapter 4 in The Golden Fleece: *Manipulation and Independence in Humanitarian Action*, edited by Antonio Donini. Hartford, CT: Kumarian Press, forthcoming 2012.

Young, H. "Nutrition in Emergencies: Indicators and Reference Levels." In *Routledge Handbook of Global Public Health*, edited by R. Parker and M. Sommer. Routledge, 2010.

Young, H., K. Sadler, and A. Borrel. "Public Nutrition in Humanitarian Crises." In *Present Knowledge in Nutrition* (10th ed.), edited by J. Erdman, I. Macdonald, and S. Zeisel. Hoboken, NJ: John Wiley & Sons, Inc., 2012.

# INTERNATIONAL EXTERNAL REPORTS

"The Dust Has Not Yet Settled: Victims' Views on Remedy and Reparation: A Report from the Greater North of Uganda." United Nations Office of the High Commissioner for Human Rights and the Uganda Human Rights Commission. Kampala and Geneva. *Dyan Mazurana 2012*.

"Sex and Age Matter: Improving Humanitarian Response in Emergencies." OCHA, Care International, and Feinstein International Center: New York. *Dyan Mazurana, Prisca Benelli, Huma Gupta, and Peter Walker 2011*.

### **CENTER FINANCES**

In the financial year 2011-12 the Center had a total income of \$12,611,308.00 for work to be implemented over the coming years. This included some \$5.98 million in funds carried forward from 2010-11. \$178,656.00 in funds was deobligated, and total annual expenses amounted to \$6,757,440.00, with \$5,675,212.00 being carried forward to 2012-13.

| Income                                     | \$12,611,308.0  |
|--|-----------------|
| Deobligated                                | \$178,656.00    |
| Total Income 2011–2012                     | \$12,432,652.00 |
|  |                 |
| Expenses                                   |                 |
| Salaries and Benefits                      | \$2,755,497.00  |
| Travel                                     | \$473,640.00    |
| Sub-contracts                              | \$1,065,082.00  |
| Workshops                                  | \$169,123.00    |
| Consultants                                | \$879,398.00    |
| Scholarship                                | \$45,000.00     |
| Audit Fees                                 | \$26,625.00     |
| Supplies/Dues/Books                        | \$36,939.00     |
| Computer Equipment                         | \$27,458.00     |
| Printing/Copying/Publications              | \$53,211.00     |
| Phone/Communications/Postage               | \$24,753.00     |
| Vehicle                                    | \$87,908.00     |
| Utilities/Housekeeping/Repair              | \$14,442.00     |
| Rent                                       | \$38,363.00     |
| Conversion Loss/Bank Fees/Legal fees       | \$8,108.00      |
| Overhead                                   | \$1,051,893.00  |
| Total Expenses 07/01/11 to June 06/30/2012 | \$6,757,440.00  |
|  |                 |
| Carryover 2012–2013                        | \$5,675,212.00  |

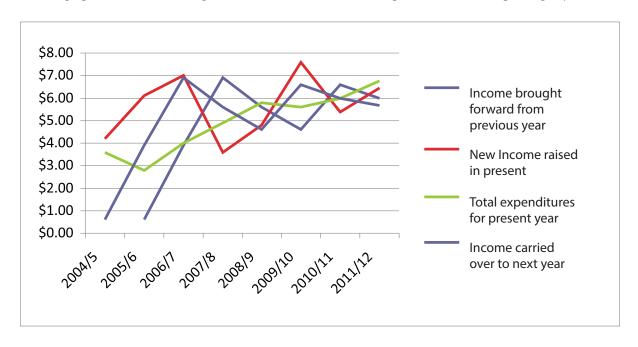
The sources of our income in 2011-12 are shown below. US government sources, principally US-AID and PRM in the State Department, continue to be our most generous funders, along with the aid ministries of a number of other OECD donors.

| Income Source                | Amount US\$  |
|------------------------------|--------------|
| US Government Donor Agencies | \$4,763,076  |
| Foreign Governments          | \$3,044,304  |
| UN Agencies                  | \$1,605,727  |
| Endowments Income            | \$1,077,728  |
| Foundations                  | \$1,074,076  |
| NGO Agencies                 | \$765,259    |
| Incidental Donations         | \$102,482    |
| Total                        | \$12,432,652 |

Our core expenditure for the coming year, 2012–13 is projected below. This expenditure does not include expenditures on individual research projects.

| Total Salaries and Benefits                | \$2,840,592.25 |
|--|----------------|
| Operating                                  |                |
| Supplies                                   | \$29,119.00    |
| Phone/Communication                        | \$25,000.00    |
| Utilities                                  | \$20,000.00    |
| Postage                                    | \$5,000.00     |
| Rent for Office                            | \$80,000.00    |
| IT Support                                 | \$28,000.00    |
| MAHA Event or Other Expenses               | \$4,000.00     |
| Addis Office                               | \$108,380.00   |
| Total Projected Operating Budget 2012–2013 | \$299,499.00   |
|  |                |
| Scholarship                                | \$70,000.00    |
|  |                |
| Contingency                                | \$20,000.00    |
|  |                |
| Total Direct Costs                         | \$3,230,091.25 |
|  |                |
| Facilities and Administration              | \$800,823.73   |
|  |                |
|  |                |

The graph below shows the growth in Center income and expenditure over the past eight years.



#### **CENTER STAFFING**

Faculty and Researchers

**Abdelhafiz Elobied Mohamed Adam** — Senior Researcher

Afaf Rahim Abdel Gabir — Project Manager

Anastasia Marshak — Assistant Researcher

**Andrew Catley** — Research Director for Policy Process

**Antonio Donini** — Senior Researcher; Instructor

**Berhanu Admassu** — Field Technical Coordinator for the Pastoralist Livelihoods Program

**Daniel Maxwell** — Research Director for Food Security and Complex Emergencies; Associate Professor

**Darlington Akabwai** — Senior Researcher; Team Leader for the Karamoja Research Team

Dawit Abebe — Senior Researcher

**Dyan Mazurana** — Research Director for Gender, Youth, and Community; Associate Professor

Elizabeth Bontrager — Project Administrator

**Elizabeth Stites** — Senior Researcher for Conflict and Livelihoods; Instructor

**Heather Stobaugh** — Assistant Researcher

**Helen Young** — Research Director for Nutrition and Livelihoods and Darfur; Professor

Jeevan Raj Sharma — Senior Researcher

John Burns — Senior Researcher

**Karen Jacobsen** — Associate Professor and Academic Director; Research Director for Refugees and Forced Migration Program

**Kate Sadler** — Senior Researcher: Public Nutrition in Emergencies

**Khristopher Carlson** — Senior Researcher: Children, Armed Conflict, and International Human Rights; Instructor

**Peter Walker** — Director of the Feinstein International Center; Rosenberg Professor of Nutrition and Human Security

**Rachel Gordon** — Assistant Researcher, Secure Livelihoods Research Consortium

Rebecca Furst-Nichols — Assistant Researcher

Tarik Kassaye — Senior Researcher

Yacob Aklilu — Senior Researcher

#### **STAFF**

**Anita Robbins** — Administrative Assistant

Ann O'Brien — Administrative Manager

Elizabeth O'Leary — Grant Accountant

**Fasil Yemane** — Country Representative/Business Manager, Addis Ababa

Hailu Legesse Tsehayu — Accounting Assistant

Jonelle Lonergan — Web Specialist

Kristin Carnes — Program Coordinator

**Rosa Pendenza** — Administrative and Finance Director

#### VISITING FELLOWS

Adam Saltsman

Alice Johnson

**Andrew Wilder** 

Anton Baare

**Ariane Brunet** 

David Mansfield

James Shepherd-Barron

Kim Wilson

Lacey Gale

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