

ACCION INTERNATIONAL

Minutes
of
Special Meeting of Board of Directors

A Special Meeting of the Board of Directors of ACCION INTERNATIONAL was held at No. 500 Park Avenue, in the Borough of Manhattan, County, City and State of New York, on the 10th day of December, 1968, at 12:30 o'clock in the afternoon.

There were present:

Edmundo Barbosa Da Silva	Henry R. Geyelin
James P. Delafield	Donald M. Kendall
Alphonse de Rosso	William S. Lindsay
John C. Duncan	Forrest D. Murden, Jr.
Paulo Ayres Filho	Hans Neumann
Berent Friele	Rodman C. Rockefeller
Milton C. Rose	

being a majority of the Directors of the Corporation and a quorum.

Messrs. Joseph H. Blatchford, Executive Director of the Corporation; J. Curtis Herge, Assistant Secretary of the Corporation; Terry Holcombe, Associate Director of the Corporation; Moshe Shapiro, the Corporation's representative in Venezuela; Bruce Tippet, Executive Director of ASAO COMUNITARIA do BRASIL; and, Harvey Schwartz, of International Basic Economy Corp., were present by invitation.

Mr. Kendall, President of the Corporation, presided at the meeting and called it to order. Mr. Herge, Assistant Secretary of the Corporation, was designated to serve as Secretary of the meeting.

The Assistant Secretary presented to the meeting a copy of the Notice of Meeting of the Board of Directors and an original Affidavit of Service, which certified that notice of the meeting had been mailed to the last recorded address of each Director in accordance with the By-laws. The Affidavit of Service was approved and ordered filed in the Minute Book of the Corporation.

The Chairman then presented the Minutes of the Postponed Annual Meeting of Directors, held on June 25, 1968, which had been circulated among the Directors. The Minutes were approved as presented and ordered filed in the Minute Book.

The Chairman stated that the next order of business to come before the meeting was a report by the Committee of the Board of Directors designated to study the report entitled "Study of United States Poverty Programs", regarding the feasibility of establishing a community development program in the United States. Mr. Rockefeller and Mr. Murden, members of the Committee, stated that the report recommended the establishment of a program in Bronx County, New York, to coordinate and assist the existing agencies

active in the area. Mr. Rockefeller and Mr. Murden expressed the view that the report prepared by the ACCION International staff was excellent and that they did see a role for the Corporation in the United States. Due to the multiplicity of groups now working and the problem of raising the necessary funds, however, it was felt that the matter warranted additional study. The suggestion that the discussion of a program in the United States be postponed until a special meeting in January was accepted by the President, in consideration of the crowded agenda.

The next item on the agenda was a report by Mr. Neumann on the programs and activities of ACCION en VENEZUELA. Mr. Neumann reported that, in 1968, there had been a reassessment of their programs to determine how they might most effectively contribute toward the alleviation of the problems in the barrios. He reported that, by concentrating their efforts in selected barrios, they were able to institute projects which exhibit that effective community action can result in a fruitful integration of the inhabitants of the barrios into urban life. He stated that the small business programs, schools, training centers, job placement bureaus and physical improvement projects instituted by ACCION en VENEZUELA were being exhibited to the governmental authorities as examples of the results which could be accomplished. Mr. Neumann reported that the consequence of this has been

the participation of the government in the financing of similar projects.

Thereupon, the Chairman called upon Ambassador Da Silva to report on the programs and activities of ACAO COMUNITARIA do BRASIL/GUANABARA. Ambassador Da Silva stated that while the basic policies and objectives of their organization were similar to those of ACCION en VENEZUELA, they were adapted to the local social and cultural patterns peculiar to the Rio de Janeiro area. He reported that the most significant problems resulted from the mass urban migration from the rural areas. To inhibit that migration and to educate the other sections of Brazilian society to its responsibilities, ACAO COMUNITARIA do BRASIL/GUANABARA had initiated programs to identify and understand the problems contributing to the migrations. In addition, schools, training centers, health programs and physical improvement projects had been undertaken in selected communities to serve as a model for exhibition to the governmental authorities.

The Chairman stated that the next order of business was a report by Dr. Paulo Ayres Filho on the programs and activities of ACAO COMUNITARIA do BRASIL/SAO PAULO. Dr. Ayres stated that, in Sao Paulo, the favela problem is of a lesser magnitude than in Rio de Janeiro, but that the slum problem is greater. During the course of the year, twenty-four Brazilians were trained for the field work and staff

positions under the guidance of a Brazilian general manager. He reported that work is being done in eight slum areas, with the result that, to date, schools and community centers had been constructed and medical programs, vocational courses and physical improvement projects had been instituted. Dr. Ayres reported that one significant innovation had been to encourage various companies to transform their plants into training centers. Another important aspect of the program of ACAO COMUNITARIA do BRASIL/SAO PAULO is, as in the case of the other affiliates, to influence governmental participation in the various programs.

At the request of the Chairman, Mr. Duncan reported on the status of the establishment of a community development program in the barriadas of Peru. He reported that, while the organization phase had been completed, the recent change in the Peruvian government had necessitated a delay in the implementation of the program. He stated that matters had clarified sufficiently to permit the program to proceed as of the beginning of the new year. He further stated that he felt it was essential to proceed with the program, regardless of the political climate in Peru, as evidence of the commitment of the private sector to the development of Peru.

Following a review of the summary financial statements of ACCION International, ACCION en VENEZUELA, ACAO COMUNITARIA do BRASIL and of the project in Peru, which

statements were filed with the records of the Corporation,
Mr. Holcombe submitted the following proposed budget for 1969.

PROPOSED BUDGET
1969

<u>I. ACCION INTERNACIONAL</u>		
Salaries & Related Expenses	\$ 44,000	
Overhead	20,991	
International Travel	4,500	
Domestic Travel	2,000	
Advertising & Promotion	2,309	
Salary increases	9,800	
Contingencies	<u>8,000</u>	
		\$ 91,600
 <u>II. ACCION EN VENEZUELA</u>		
Salaries & Related Expenses	\$ 12,550	
Operating Grants		
International Travel	1,500	
Essential Travel	<u>1,000</u>	
		15,050
 <u>III. ACAO COMUNITARIA do BRASIL/GUANABARA</u>		
Salaries and Related Expenses	\$ 15,650	
Operating Grants		
Special Grants	1,000	
Essential Travel	<u>1,000</u>	
		17,650
 <u>IV. ACAO COMUNITARIA do BRASIL/SAO PAULO</u>		
Salaries & Related Expenses	\$ 15,000	
Operating Grants		
Special Grants		
International Travel	2,000	
Essential Travel	<u>1,000</u>	
		18,400
 <u>V. ACCION del PERU</u>		
Salaries & Related Expenses	\$ 25,200	
Operating Grants	20,000	
Special Grants		
International Travel	1,200	
Essential Travel	<u>800</u>	
		47,200

VI. TRAINING CENTER

Salary & Related Expenses	\$ 4,180	
International Travel	2,000	
Essential Travel	<u>1,500</u>	\$ 7,680

VII. SPECIAL PROJECT (Domestic Program)

Salary & Related Expenses	<u>\$ 22,525</u>	<u>22,525</u>
TOTAL		<u>\$220,105</u>

Mr. Holcombe explained that, in 1968, approximately \$260,000 had, or will be, expended, as compared with estimated revenues of \$215,000. After discussion, it was concluded that the proposed budget should be revised to allow for an increase in the Corporation's reserves of approximately \$50,000 and that the revised budget should be re-submitted for approval in January.

The proposal that a conference be held in Venezuela, comprised of the Directors of the Corporation and its affiliates, was tabled pending the availability of funds in the fall and a further review of the need for a conference at the June meeting.

Dr. Paulo Ayres Filho suggested that the relationship between ACCION International and the affiliates be clarified, possibly through a letter of agreement or a formal contract. A draft of a proposed agreement between ACCION International and ACAO COMUNITARIA do BRASIL/SAO PAULO, as prepared by a Sao Paulo law firm, was presented for consideration. Dr. Ayres felt that the draft needed further revision and suggested that he and the Sao Paulo Board revise the document and circu-

late it among the Directors, Mr. Neumann in particular, for possible discussion at a subsequent ACCION International Board meeting.

There being no further business to come before the meeting, it was, upon motion duly made and seconded, adjourned.

J. CURTIS HERGE

Assistant Secretary