COMMENTS OF SAMUEL D. CHILCOTE, JR.
DINNER GROUP MEETING

JUNE 23, 1982

## CONFIDENTIAL: MINNESOTA TOBACCO LITIGATION

THANK YOU, ED. GOOD MORNING.

WE HAVE A LONG AGENDA... IT IS BEFORE
YOU. YOU HAVE RECEIVED MOST OF THIS
MATERIAL OVER THE PAST FEW WEEKS AND I
TRUST YOU ARE FAMILIAR WITH IT.

THEREFORE, LET US MOVE IMMEDIATELY
INTO THE AGENDA... LET US "SET THE STAGE"
FOR EACH PROGRAM AREA AND THEN DISCUSS
EACH ONE THOROUGHLY.

PROGRAM ONE: IN SUPPORT OF FIRE SAFETY AND FIREFIGHTERS.

AS ISSUES GO, THIS ONE IS APPROACHING
LIKE A RUNAWAY FREIGHT TRAIN. FIVE YEARS
AGO, THE IDEA OF A "SELF-EXTINGUISHING"
CIGARETTE WOULD HAVE BEEN LAUGHABLE. RIGHT
NOW WE ARE MONITORING BILLS IN CONGRESS AND
A HANDFUL OF STATES. PROPOSED CIGARETTE
EXCISE TAX INCREASES IN TWO STATES WOULD
EARMARK FUNDS FOR FIREFIGHTING. TIMEN 278685

JOURNALISTS ARE TREATING THE ISSUE LIKE A NEW TOY...

THE LATEST... BUT NOT THE LAST...

NEWS IS THAT ABC TELEVISION IS PREPARING A
SHOW ON FIRES CAUSED BY CIGARETTES.

GENTLEMEN, THIS IS AN UGLY ISSUE. IT INVOLVES MORE THAN ANTI-SMOKERS... THERE ARE ANY NUMBER OF BRIGHT, WELL-MEANING FIREFIGHTERS OUT THERE WHO BELIEVE THAT WE ARE STANDING IN THE WAY OF A SOLUTION... IT IS AN ISSUE THAT PRODUCES VICTIMS... HORRIBLY DISFIGURED AND TOTALLY CAPABLE OF DOMINATING A LEGISLATIVE HEARING OR A TELEVISION SHOW.

WE KNOW THAT THE COALITION OF ANTI-SMOKERS HAS IDENTIFIED "ACCIDENTAL FIRES" AS ONE OF OUR WEAKEST AREAS.

FOR THE ANTI-SMOKERS, IT HAS ALL OF THE MAKINGS... HUMAN SUFFERING, AN "UNCARING" INDUSTRY, GREAT HEROISM, GREAT DESTRUCTION... AND A POPULAR SCAPEGOAT.

AND, I CAN SAY FROM EXPERIENCE, THAT I AM NOT BEING OVERLY DRAMATIC.

LET ME PROVIDE SOME HIGHLIGHTS:

- OUR OBJECTIVE IS TO PLACE THIS ISSUE IN ITS PROPER PERSPECTIVE... TO DISCOURAGE THIS CONCENTRATION ON "SELF-EXTINGUISHING" CIGARETTES AS A SOLUTION TO ACCIDENTAL FIRES.
- WE SUGGEST TWO BASIC STRATEGIES:
  - 1. WE WISH TO WORK WITH A PROMINENT NATIONAL FIREFIGHTERS ORGANIZATION TO PROMOTE CERTAIN TYPES OF RESEARCH AND PROGRAM DEVELOPMENT.

- 2. WE WANT TO WORK WITH LOCAL

  FIRE DEPARTMENTS -- ESPECIALLY

  THOSE IN AREAS CONSIDERING SELF
  EXTINGUISHING LEGISLATION -
  IN THE AREAS OF FIRE SAFETY AND

  VOLUNTEER RECRUITMENT.
- IT WOULD BE OUR INTENT TO PUBLICIZE...

  IN A GRACIOUS WAY... THE FACT THAT

  THE INDUSTRY IS PART OF THE SOLUTION

  TO THE ACCIDENTAL FIRE PROBLEM.

  THOUGH WE WOULD PUBLICIZE OUR EFFORTS

  NATIONALLY, OUR FIRST AND MOST

  IMPORTANT AUDIENCE WILL BE

  FIREFIGHTERS.

GENTLEMEN... YOU ALL HAVE READ THE PROPOSAL. LET US DISCUSS IT...

(FIRE SAFETY PROPOSAL DISCUSSION)

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PROGRAM NUMBER TWO: RESPONSIBLE LIVING FOR TEENAGERS.

MOST BLUNTLY STATED, THIS ISSUE INVOLVES
THE ALLEGATION THAT THE TOBACCO INDUSTRY
ACTIVELY MARKETS CIGARETTES TO CHILDREN.

UNLIKE THE ACCIDENTAL FIRE ISSUE, THE TEENAGE SMOKING ISSUE IS NOT EXPLOSIVE.

BUT IT IS ALWAYS THERE... IT COMES UP AGAIN AND AGAIN LIKE A FESTERING SORE.

OUR POSITION HAS BEEN TO DENY THE ALLEGATION. IT HAS BEEN TO ABIDE BY THE INDUSTRY'S ADVERTISING AND SAMPLING CODES.

IT HAS BEEN TO SAY, "NO, WE DO NOT WANT CHILDREN TO SMOKE."

BUT WHAT WE HAVE DONE HAS NOT BEEN ENOUGH. AND THAT IS BECAUSE AMERICANS NEED MORE THAN WORDS... MORE THAN OUR WORDS, CERTAINLY... TO BE CONVINCED.

PROGRAM TWO PRESENTS A PROGRAM TO HELP ADULTS DEAL DIRECTLY WITH YOUNGSTERS!

IMPATIENCE WITH GROWING UP.

OUR OBJECTIVE IN THIS AREA IS RATHER SIMPLE: WE WANT TO DEFUSE THE TEENAGE SMOKING ISSUE BY DEMONSTRATING THAT THE INDUSTRY IS DEALING WITH IT IN A RESPONSIBLE FASHION.

LET ME HIGHLIGHT THE PROPOSED STRATEGIES:

1. WE WOULD DESIGN A PROGRAM THAT
PLACES TEENAGE SMOKING IN A MUCH
LARGER CONTEXT... AS A SMALL PIECE
OF THE PROBLEM CAUSED BY YOUNGSTERS'
IMPATIENCE WITH GROWING UP.

- ALL PROGRAM ELEMENTS WOULD BE
  AIMED AT ADULTS... PARENTS,
  EDUCATORS, YOUTH GROUP LEADERS
  AND OTHERS WHO ARE IN A POSITION
  TO COUNSEL YOUNGSTERS. WE DO NOT
  WANT TO BE ACCUSED OF COMMUNICATING
  DIRECTLY WITH CHILDREN EVEN IN THIS
  POSITIVE WAY.
- 3. THE PROGRAM WOULD BEGIN WITH THE CREATION OF A BOOKLET... A MANUAL OF SORTS AIMED AT HELPING ADULTS DEAL WITH THE TOUGH QUESTIONS KIDS ASK. THE BOOKLET WOULD BE PROMOTED FOR A SHORT WHILE THROUGH ADVERTISEMENTS PLACED IN MAGAZINES READ BY PARENTS AND EDUCATORS.

4. IF ALL WENT WELL... IF THE PUBLIC REACTION WAS GOOD... IF WE WERE TO GET THE ENDORSEMENT OF KEY PUBLIC OFFICIALS... THEN WE WOULD MOVE AWAY FROM ADVERTISING AND BEGIN DEVELOPING PROGRAMS FOR USE LOCALLY. POSSIBLY TAN WOULD HAVE A ROLE WORKING WITH LOCAL PTAS. PERHAPS, WE WOULD PRODUCE MATERIALS AND COSPONSOR THEIR DISTRIBUTION WITH YOUTH-ORIENTED GROUPS.

GENTLEMEN... YOUR REACTIONS.

NOTE: HERE IS WHERE THE SPEECH BREAKS AND CONTINUES LATER.

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THERE ARE TWO ITEMS REMAINING ON OUR AGENDA. BOTH WERE REVIEWED AT LENGTH BY OUR NEW STATE ACTIVITIES POLICY COMMITTEE. CHARLIE TUCKER IS CHAIRMAN OF THAT GROUP AND AFTER I PROVIDE A BRIEF INTRODUCTION OF EACH OF THESE TWO PROPOSALS, PERHAPS TUCK WOULD LIKE TO ADD HIS COMMENTS.

ITEM ONE: INDUSTRY OPPOSITION TO NEW FEDERAL AND STATE CIGARETTE EXCISE TAXES.

HERE IN WASHINGTON, WE DON'T THINK IT'S

A QUESTION OF "WHETHER" THERE WILL BE NEW

EXCISE TAXES PROPOSED... IT'S MORE A QUESTION

OF WHEN... WHERE... AND HOW MUCH.

AND THOUGH I AM SURE ALL OF US WOULD LIKE TO SEE GOVERNMENTS BALANCE THEIR BUDGETS... WE HAVE REASON TO OPPOSE NEW TAXES.

I HAVE BEEN TOLD THAT CIGARETTE

CONSUMPTION DROPS OFF TEMPORARILY FOLLOWING

THE TYPICAL SMALL EXCISE INCREASES WE HAVE

SEEN OVER THE YEAR.

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HOWEVER... IF WE CAN LEARN FROM OUR BRITISH BROTHERS... A LARGE, SUDDEN INCREASE CAN HAVE A LONGSTANDING IMPACT. AND COMBINATIONS OF INCREASES AT THREE LEVELS OF GOVERNMENT... ALL CONCEIVABLY WITHIN A MONTH OR TWO... COULD HAVE THAT EFFECT.

OUR PROPOSAL... WHICH YOU HAVE SEEN...
OUTLINES THREE BASIC PHASES... LEVELS OF
READINESS ACTUALLY.

PHASE I INVOLVES PREVENTIVE LOBBYING... KEEPING THE BILLS FROM BEING PROPOSED.

PHASE II INVOLVES ACTIVE LOBBYING...

WORKING TO KEEP THE BILLS IN COMMITTEE AFTER

THEY'VE BEEN PROPOSED.

AND PHASE III INVOLVES PUBLIC LOBBYING,
PUBLIC RELATIONS AND ADVERTISING... AN ALL
OUT EFFORT TO DEFEAT A BILL THAT'S READY TO
LEAVE COMMITTEE.

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I BELIEVE THIS IS A WELL-THOUGHT-OUT PLAN. WE HAD THE HELP OF OUR FRIEND MARTIN HALEY IN PUTTING IT TOGETHER...

TUCK, DO YOU HAVE ANYTHING YOU WOULD LIKE TO ADD?

(DISCUSSION OF PROPOSAL)

THANK YOU. OUR SECOND AND LAST ITEM RECOMMENDS THAT THE INSTITUTE BEGIN MAKING CONTRIBUTIONS TO LOCAL POLITICAL CAMPAIGNS IN THE 30 STATES WHERE THAT IS LEGAL.

THE STATE ACTIVITIES POLICY COMMITTEE

HAS REVIEWED THE PROPOSAL AND RECOMMENDS

THAT IT BE ACCEPTED AS POLICY. FURTHERMORE,

IT HAS BEEN SUGGESTED WE SPEND BETWEEN

\$150,000 AND \$200,000 IN THE REMAINDER OF

THIS YEAR ON LOCAL CAMPAIGNS. 1983

EXPENDITURES WILL BE PROPOSED AS PART OF THE

OVERALL INSTITUTE BUDGET.

I WOULD ENCOURAGE YOU TO ACCEPT THE POLICY COMMITTEE'S RECOMMENDATION. WE HAVE THREE THINGS TO GAIN:

- 1. CONTRIBUTIONS TO LOCAL CAMPAIGNS

  ARE PERHAPS THE MOST BASIC WAY

  OF ATTAINING AND MAINTAINING

  LOCAL INFLUENCE.
- 2. HAVING INCREASED LOCAL INFLUENCE
  WILL SUPPLEMENT OUR EFFORTS ON
  THE HILL... AS OUR POLITICALLY
  ACTIVE LOCAL FRIENDS CONTACT
  THEIR CONGRESSMEN ON OUR BEHALF.
- 3. FINALLY, WE STAND TO HELP POLITICIANS
  ON THEIR WAY UP THE LADDER. WHILE
  WE MAY NOT MAKE CONTRIBUTIONS TO
  CONGRESSMEN... WE MAY BE MAKING
  THEM TO FUTURE CONGRESSMEN.

TUCK, WOULD YOU ADD ANYTHING TO WHAT

(CONTRIBUTIONS PROGRAM IS DISCUSSED)

THANK YOU ALL VERY MUCH.

YOUR RECOMMENDATIONS FROM TODAY'S MEETING WILL BE DULY REPORTED TO THE EXECUTIVE COMMITTEE TOMORROW.

ONCE AGAIN, THANK YOU FOR YOUR HARD WORK. GOOD NIGHT.