

Animal Rights Terrorist Jaime Roth Gives The Primary Source "One Finger Up!"



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THE PRIMARY SOURCE

The Journal of Conservative Thought at Tufts Universitysm

Vol. XVI No. 5

November 6, 1997

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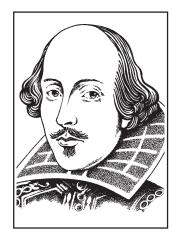
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FROM THE EDITOR

No listen to the clamor surrounding Chinese Communist tyrant Jiang Zemin's visit to the United States, one would never guess that what is occuring is a political clash between left and right. Much like the left's abject failure to publicly condemn the USSR's brutal systematic slaughter of millions of its citizens during the Cold War, left-wing activists have never been courageous or enthusiastic about denouncing Communist China's atrocities. None have opposed China with the fervor they reserve for far more trifling causes like the military dictatorship in Burma, a minor offense when compared with China's continuing oppression of one and a half billion people.

It comes as no surprise that media coverage of the protests against Jiang consistently ignored the fact that the demonstrations were the loudest and most public grassroots conservative activism that our culture has witnessed to this date. Right-wingers don't generally bus out to rallies to hold picket signs or engage in the kind of in-your-face activism the left so adores, perhaps fearing visual association with the '60s radicals whom so much of modern conservatism is predicated upon transcending. But when a still-credible Communist tyrant had the audacity to tread American soil and ingratiate himself to capitalist icons like IBM's CEO, the strain proved too much to bear. Conservatives motivated themselves in unprecedented numbers to ensure Jiang's visit was not a comfortable one. Perhaps the only sin of omission greater than the left's failure to adequately speak out against Jiang is the liberal media's failure to give conservative activists the credit for building an unassailable opposition to Chinese tyranny with little assistance from the allegedly compassionate left.

Those liberals that did show up to protest Jiang completely missed the point. There was the Richard Gere crowd, to whom China's admittedly condemnable occupation of Tibet seems to weigh more heavily than its similarly evil treatment of its own people. And there was the Amnesty International crowd, who correctly object to China's abysmal human rights record but neglect to mention that its treatment of its people is a direct result of the Communist ideology informing its policy decisions. But the only ones who stated this and unapologetically implicated Jiang in these deeds were conservative activists who understand that Communism is inherently evil in all incarnations. Only these protestors recognized and argued that China's economic oppression will continue long after it improves its Amnesty International human rights record.

Jiang's visit to Harvard University last Saturday is a textbook example of this offensive oversight. The protests against Jiang were so omnipresent that they featured more prominently in news accounts than the actual content of his speech. But no mainstream news account mentioned the conservative backbone behind the demonstrations.

Nevertheless, it was conservative activists that organized and sponsored the protests. The much-publicized lecture by Chinese dissident Harry Wu in Harvard Yard was paid for by the Intercollegiate Studies Institute, an organization whose stated mission is to provide a conservative voice on college campuses across the country. Nor did they mention that ISI's assistance was summoned to Cambridge by The Harvard Salient, one of the University's two conservative student newspapers and Harvard's counterpart to THE PRIMARY SOURCE. This omission is inexcusable. When left-wing college students band together to protest whatever cause *du jours* strike their fancy, their efforts are always the centerpiece of any news accounts, most of which praise our generation for its political involvement, hard work, and dedication. If America's liberal media feels conservative activism doesn't merit the same recognition, then it is unfortunate that Jiang spent his short time in a nation with freedom of the press that decided not to use it. —KL

THE PRIMARY SOURCE

The Journal of Conservative Thought at Tufts University

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Letters

One Story

I am writing concerning the article entitled "The Disuniting of Tuftonia." In this article, you spent a significant amount of time criticizing the speech I gave as the "Many Stories, One Community" panel at Orientation, only anyone who heard my speech wouldn't know it from what you wrote. The speech you described bared [*sic*] little resemblance to the speech I gave. In fact, you spent most of your time misstating just about everything I said. For example, you claim that I urged "Jumbos to recognize the crusade of terrorists, murderers, and madmen as just another point of view." I found that point of view very interesting considering that the only time I even mentioned terrorism in my speech was when I spoke about how Arabs are portrayed on film and in television....

You also state that I am correct in asserting that there are two sides to every story, however you oversimplify by saying there is only the "right side and wrong side." This ignorant statement shows just how insecure you are about your racist position concerning the

Middle East and its Arab inhabitants. The fact that you are so threatened by an Arab even mentioning that there is more than just the pro-Israel point of view in this debate shows just how scared you are about people knowing the whole story and getting a glimpse if the truth. Well, Mr. Levenberg, the time when Arabs on this campus and in this country could be silenced by bigots like you is over. We will speak the truth and we will speak it loud. We will not be voiceless any longer.

You also claim in your article that I tried to "legitimatize the work of terrorists like Yasser Arafat." Fascinating, Mr. Levenberg, considering I never mentioned Chairman Arafat in my speech.... In addition, you also insinuate in your

article that Arab culture is "vicious" by saying, "vice triumphs over virtue as long as the vicious have a culture to call their own." You obviously don't know the first thing about Arab culture. If you did, you would know that it does not in any way support terrorism. Incidentally, it also does not support the illegal and inhumane occupation of any people, including the Palestinians....

I expect you to print this letter in its entirety in the next issue of THE SOURCE as well as a written and visible retraction for the gross inaccuracies in your article, and a public apology to me and the Arab community as a whole....

Nadia Shihata, LA'00



In response of [*sic*] Jessica Schupak's article, "Don't Throw in the Towel, Bibi" As an Arab student at Tufts, I am deeply offended by the racist tone and the lack of respect towards Arabs present in her article.

In 1982, during the Israeli invasion of Lebanon, my family and I were forced to leave our homeland. In nearly 20 years of war, 1982 was by far the most deadly— with more than 20,000 deaths.... The United Nations repeatedly condemned Israel of state terrorism through various resolutions over the years.... In 1978, the United Nations adopted a resolution (425) which asks for the immediate and total withdrawal of Israel from Lebanon's internationally recognized boundries [*sic*]. Israel is still militarly [*sic*] occupying one fifth of Lebanon's territory and thousands of Lebanese civilians are being illegally kept under the worst conditions of detention for fifteen years. As a Lebanese who has lived under Israeli occupation, I do not view the death of 11

> Israeli commandos, who penetrated deep into Lebanon's territory, as "terrorism" ... but as a logical act of resistance that the Lebanese army... undertook to free Lebanon of its occupiers.

> If Israel really wants peace, which I doubt, it should immediately obey the UN resolution by leaving Southern Lebanon and allowing the Lebanese army and the UN multinational peacekeeping forces take [*sic*] control of the South. However, it's in Israel's national interest to remain in Lebanon: not for security reasons as Netanyahu's government pretend [*sic*], but for economic purposes: this region being so rich in water resources....

I demand apologies from both Jessica

Schupak for having hurt the Tufts Arab community and THE PRIMARY SOURCE for having published such article [*sic*].

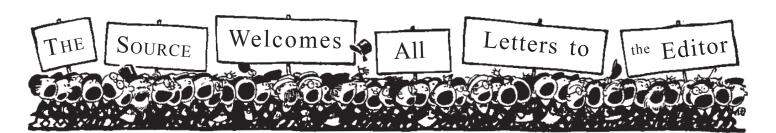
Rami Demirdjian, LA'99

Alumni Greetings

Thanks for your editorial in The Source of September 11. It is marvelously mature and intelligent. I cannot conceive of one of Tufts's "new-age" faculty members writing so cogently.

I do wish that more alumni could get THE SOURCE.... My warmest wishes and respect,

Joe Belle, E'43





Commentary

High Demand

In past semesters, Tufts has welcomed countless pro-choice public figures to Walnut Hill; Henry Foster, Joycelyn Elders, and Patricia Ireland are among the most recent. Early this week, Gloria Feldt, President of the Planned Parenthood Federation of America, followed in her fellow leftists' wake by addressing a sell-out Cabot crowd. Even more shameless than her predecessors, who unabashedly support subsidized abortion-on-demand, Feldt represents an insidious organization whose goal of population control exacts a different kind of demand. Though she lectured on behalf of "Reproductive Rights and Public Policy," Planned Parenthood endorses Red China's one-child-per-family mandate often executed through forced sterilization, abortion, infanticide, and harsh taxation of those who fail to comply.

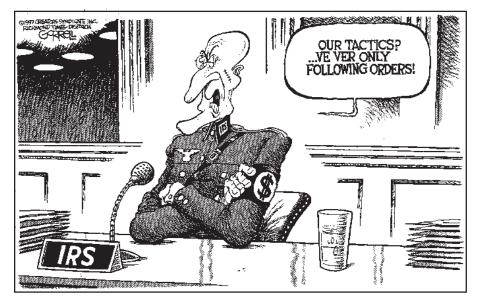
Planned Parenthood was introduced to America by Margaret Sanger, a racist and eugenicist. Sanger's vehement pro-abortion stance emanated not simply from a concern for women's rights but from an inhuman urge to prohibit "undesiredables"— in Sanger's view, blacks, Latinos, Semites, and the poor— from procreating. Despite its horrific origins and its current endorsement of China's human rights abuse, Planned Parenthood still manages to portray itself as an altruistic organization. Unfortunately, it retains a strong support base among the private sector as well as substantial public funding through a baneful piece of legislation known as Title X.

Part of the Family Planning and Population Research Act of 1970, Title X ensured Planned Parenthood's intricate entrenchment in the federal government. As the primary beneficiary of Title X funds, PPFA receives an estimated 34% of its funding from government sources, between \$30 and \$40 million per year. Since Title X services are "confidential" and apply regardless of age or marital status, Planned Parenthood can spend taxpayer dollars to perform an abortion or a sterilization on a girl as young as ten years old in some states without seeking parental consent. In 1993, PPFA performed 134,277 abortions, 3,401 in the second trimester, turning \$40 million in profits. Even most pro-choicers view abortion as a tragic inevitability rather than a method of birth control; Planned Parenthood's thinly veiled approach is clearly neither pro-life nor pro-choice but pro-death.

Mass Hysteria

If there were ever a case to be made against the First Amendment right to freedom of assembly, the existence of the North American Man-Boy Love Association stands as the most compelling indictment. Few watched with dry eyes the television images of ten year-old Jeffrey Curley's remains being lifted from the depths of a Maine river; the natural reaction was gut-wrenching horror. So vile was the nature of the crime that the Massachusetts State Legislature sprang to action, reinstating within one month a method of punishment not practiced in fifty years, the death penalty. Following a relatively short ten hours of debate and by the narrowest of margins, 81-79, capital punishment via lethal injection will now apply to fifteen different categories of first degree murders. Cop killings, sex crimes against children, murders committed before members of the victims' immediate families, and some cases of domestic violence will now become punishable by death, pending Governor Cellucci's expected approval.

But reinstating an uncivilized method of punishment will not bring back that ten-year old victim of circumstance, nor will it necessarily prevent another death. Instead, it will institutionalize the crime it seeks to deter, murder, and will desensitize the public to the sanctity of life. A more effective approach to staving off crime simply involves a renewed commitment to truth in sentencing, but the new law lacks further credibility in its ranking of some homicide victims as more "important" than others. A clear disrespect for human life is shown by Bay State legislators in ruling that the murder of a child is more egregious than that of a thirty-yearold woman, for instance. Vesting in government such arbitrary power over the ultimate decision promotes the most dangerous and far-reaching paternalism. History illustrates that those laws which stand the test of time ground themselves in reason; with its singular dependence on emotion, capital punishment represents the dark side of justice.



The Great Pretender

Newspaper accounts nowadays put Jack Kevorkian's death toll at "more than seventy." So prolific is the Michigan "doctor" at his trade that reporters can only approximate his progress. But despite a career of killing, Kevorkian now seeks to create for himself a new public persona— the Life Saver. Accordingly, he has volunteered to donate his victims' organs to patients awaiting transplants.

When "Dr. Death" first undertook his morbid practice, he fancied himself a heroic mercy killer, sparing the terminally ill from months of pain and indignity. But as the bodies began to pile up, it became clear that Kevorkian was not limiting his services to those on the brink of death. Soon enough, he was also helping to kill people suffering from such non-lethal afflictions as depression or a physical handicap. The ghoulish evolution of his practice was inevitable because Kevorkian and his ilk are more interested in death than in doctoring. There is no form of pain that modern medicine cannot alleviate, and "indignity" is a psychological, not a physical, condition.

Kevorkian must surely realize that his proposed organdonor plan is preposterous. As Tom Beyersdorf, executive director of the Gift of Life Organ Procurement Agency, explains, "You can't transplant from someone who has been poisoned with carbon dioxide or a fatal dose of drugs." The gesture is an empty ploy to bolster his public image; Kevorkian has never cared about saving lives, and he isn't about to start now.

Lone Star City

Houston voters will decide whether or not the city will finally scrap its affirmative action program, which currently forces companies vying for government contracts to apportion 20% of their work to women and minorities. If the measure passes, Houston will become the first and only US municipality to ban such programs. The focus of the reverse discrimination battle would also shift from the West coast, which has drawn much attention since passage of the California Civil Rights Initiative, to Texas, which also boasts a significant minority population. Texas might then extend the ban statewide— a fear articulated by Houston's affirmative action chief administrator, Lenoria Walker.

Unfortunately, the chances of even Houston embracing unbiased employment practices appear slim, since an October public opinion poll reflects disapproval ratings of 56%. Moreover, four of the five mayoral candidates have publicly denounced the measure, including Republican front-runner Rob Mosbacher, Jr. Houston businessman and GOP activist Ed Blum, citing the program's injustice and its long string of red tape, leads the charge against affirmative action. For example, a company cannot subcontract to minorities who have not registered with the administration. The measure's passage, or even a close fight, would surely demonstrate that our nation is on the right track with respect to equal opportunity in employment practices, but the disparity in public opinion will persist as long as sell-out Republicans like Mosbacher, Colin Powell, and Jack Kemp embrace the discriminatory program.

Infernal Revenue Service

Texas Republican Bill Archer fired a new salvo in the congressional battle to reform the IRS: HR 2676, the IRS Reform and Restructuring Act of 1997. Designed to amend the Internal Revenue Code of 1986, the measure currently includes provisions which would benefit many taxpayers, including a reduction in the maximum back-tax penalty from 25% to 9.5%. Another stipulation would equalize the percentage the IRS charges for underpayment of taxes as well as the percentage it refunds for overcompensation.

Though both the White House and many on Capitol Hill



support the bill, it still remains susceptible to criticism both for establishing a bureaucratic 11-member oversight committee and for shifting the burden of proof from the taxpayers to the IRS. Some cynics hold that the burden of proof provisions leave room for "crafty tax evaders," but until a flat tax is implemented, such loopholes will remain inevitable. As it stands, HR 2676 has already won committee approval and should reach the House floor early this month. If it passes, the Congressional Republican coalition can stick a feather in its otherwise unadorned cap.

Cult of Personality

October 8th marked the 30th anniversary of the death of Ernesto "Che" Guevara. Special festivities were held throughout Latin America to celebrate the memory of the man who has come to symbolize revolution and liberty in the region. And it only seemed natural; the spirit of Che is as alive today in Latin America as ever. His image can be found everywhere— gracing the sides of buildings, billboards, and t-shirts. Among college students, posters of Che are as standard as those of John Lennon or Jimi Hendrix. But it isn't clear that Latin Americans understand the truth behind the romanticized image of the legendary *guerrillero*.

In retrospect, Che was a despotic man, depressed, confused, and compulsive. Shortly after Castro overthrew the Batista regime in 1959, for instance, Che was placed in charge of La Cabana, a fortress housing over one thousand political prisoners. Within the first one hundred days, he ordered the execution of over fifty. The public ignores Che's contribution to Cuba's decline and to the political violence that still pervades much of Latin America. Perhaps, then, it was his bold renunciation of power in order to wage battle in Bolivia and the Congo that captured the imagination of the masses— his pathological desire to undertake impossible tasks. But whatever his appeal, the image of Che, with his steely gaze and trademark black beret, is only that— an image. And sadly, like Che himself, a generation of Latin Americans finds itself unable to distinguish dream from reality.

Fortnight in Review[®]

Comedy is allied to Justice. —Aristophanes

PS Out of the top-secret Pulitzer candidate applicant profiles: Tiphanie Gundel successfully misunderstands capitalism and Marxism, not to mention the prospects of health-care opportunities within these two systems. In an *Observation*, Hillary, Jr., opines, "The middle class created by President Roosevelt is dwindling as the extremes of the very rich and the very poor make a come-back [*sic*] to America." As well as the extremes of the very stupid.

PS We would have loved to learn more about the capitalist conspiracy to deny black women proper health care, but it seems that even *The Observer* felt the Norman-Daniels-prodigy had gone too far, as the continued portion of the piece seems to have vanished. Look for it in the next *Observer* sports section.

The state of Colorado faces an unlikely appeal battle against a district court ruling which bars the state from revoking the licenses of Native Americans caught driving drunk on reservations. In a completely unrelated story, Ted Kennedy announced plans to change his name to Chief Red Nose.

PS After murdering anywhere between one and two million of his countrymen, former Khmer Rouge strongman Pol Pot told anyone willing to listen that he's no savage. Actually, he prefers the term "Barbarian-American."

PS Bill Clinton expressed interest in sharing ideas of human rights with Chinese President Jiang Zemin. He knows that he's going to need some of Jiang's techniques to get Gore to the White House in 2000.

P5 Top Ten Reasons to Join Students United for Labor Justice:

Chance to obtain valuable connections in the janitorial industry
Moon Margaret Thatcher and other oppressive world leaders
Learn more about exactly how cleaning toilets is just a social construct

7. Win Nobel Prize by proving there is such a thing as a free lunch 6. Opportunity to kiss Prof. Gary Goldstein's derriere for an easy "A" in *The Physics of Music and Color*

5. Can probably snag a discount at Revolution Books (but you'll still have to pay more than at-cost price)

- 4. Attn. budding thespians: land a supporting role as a mop
- 3. Bone up on African drumming
- 2. Get to dress up as Gary Go- er, Jerry Garcia, to protest
- 1. Chance to flip the bird at your favorite conservative journal

PS *The Daily* strikes again. Viewpoints Vandals Brád Snyder and Aléx Shalom allow Rubén Salinas Stern to pen an unqualified accusation of racism against THE SOURCE in an illiterate article about the Lino Graglia story, and selected this one non-sequitur as the rant's pull quote. It seems the only things people read in *The Daily* these days are *Non-Sequiturs*.

PS New York Cop Robert DiGuglielmo was convicted of murdering a man who tried to illegally park. Officer DiGuglielmo's résumé includes a lengthy tenure as a consultant for TUPD.

PS Iowa Lt. Gov. Joy Corning announced her bid for the Republican nomination for governor, claiming she will be more than the "token woman." She'll be the token Republican woman.

PS From the Objective Journalism Circular File: Covering Jiang Zemin's visit to the United States, a CNN announcer notes, "Jiang's privatization plans threaten tens of millions of jobs."

PS A Virginia court considered giving sexual dynamo Marv Albert a stiff sentence due to his apparent lack of remorse for his crime. In response, Albert planned a statement: "Sorry I bit your ass."

PS Philip Morris Co. is spending two hundred million smackers to develop a "battery powered smoking system." It's labeled, "For tobacco use only."

PS A recently separated Tennessee man set himself on fire and then drove a pickup carrying gasoline and kerosene through the doors of the plant where his wife works, only to find that she was replaced by cheaper ISS employees.

PS After New York paraplegic Sharon Brown was catapulted across a sidewalk when her electronic wheelchair jolted to a halt, product testing revealed that radio waves from portable electronic devices interfere with the machines' operation. Concerned law-makers urged good Samaritans to carry cellular phones with them so they can call for help whenever a paraplegic is vaulted into a river.

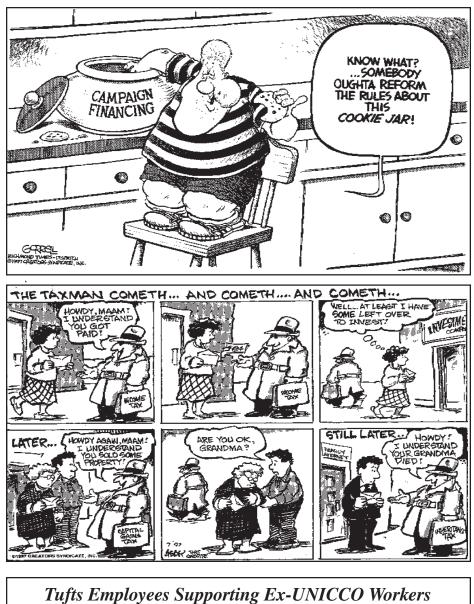
PS According to a recent study, Alaska is the most dangerous state for youths under 20, with a death rate of 45.7 per 100,000. Remember, kids: polar-bear tipping is dangerous.

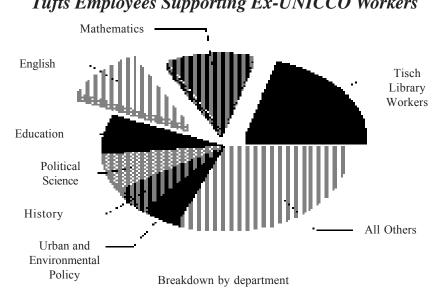
PS Planned Parenthood's web site informs net-surfers that abortion hack Gloria Feldt received her high-school diploma through the mail. It came, personally signed by Sally Struthers, along with degrees in Gun Repair and Vacuum Maintenance.

PS In Wiscasset, Maine, the local nuclear power plant's owners cut a deal with the town, slashing the plant's property taxes in half. Quoth owner C. Montgomery Burns, "Excellent."

PS Kentucky launched a million-dollar TV and radio ad campaign pleading with teens to abstain from sex and "get a life" before making one. If it proves successful, state administrators plan to run a similar campaign entitled "Stop Sleeping With Your Cousins."

PS Oops! Last issue, THE SOURCE accidentally printed that Republican gubernatorial candidate and fiscal responsibility advocate Joe Malone is a dreaded Democrap. We must have confused him with Bill Weld.





The Idle Tower

Another Satisfied Customer at Big Gay Al's Home for Gay Black College Students

An anonymous University of Virginia student asks in his web site, "Why can't I find someone here at UVA who is African-American and gay/lesbian that [*sic*] listens to rap, R&B, and watches *Living Single* and *New York Undercover*?" He goes on to encourage other "same gender loving brothas and sistas" to share their feelings.

Courtesy of The Virginia Advocate

Bad Writers of the World, Unite

Duke University's Marxist hermit, Prof. Frederic Jameson, won an annual badwriting award from *Philosophy and Literature*, an academic journal— for the *second* time, making him the only twotime "winner."

Courtesy of The Duke Review

Conservatives Killed Christ

Celebrated for serving on Clinton's Advisory Board on race, Duke Prof. John Hope Franklin issues gems such as this one about Justice Thomas: "You always have such people in any group.... I suspect they may be Judases of a kind... betrayers.... It's very tempting for those of weak character to be co-opted by the majority that can use them."

Courtesy of The Duke Review

Alas, Poor 2-Pac, I Knew Him Well

Fresh from the University of Texas at Austin's course catalog: TC 301, "The Rhetoric and Poetics of Rap." Professor Kevin Campbell instructs students on "the poignant messages of a Public Enemy, Fugees, or Ice Cube and the intricate styles of a Snoop, Method Man, or Bahamadia... [and] hip hop history, culture, politics, and general b-boy/b-girl attitude."

Courtesy of Contumacy

One of our most pointed critics reveals how little he understands what he's yapping about.

Bearing False Witness

by Colin Kingsbury

To boxer steps into the ring unless he Nexpects to land at least a few good punches. Here at THE PRIMARY SOURCE, we enter the ring of public debate planning to win, though prepared to take a few hits from the opposition. But nothing stinks worse than a cheap shot, and Rubén Salinas Stern's October 28th "Viewpoint" in The Tufts Daily labeling us as a bunch of bigots landed far below the belt. All too often in the shrill and conceited world of campus politics, people who espouse the reigning leftist dogma enjoy a carte blanche to toss around very serious charges despite the lack of substantive evidence. By allowing a feckless cabal of administrators to tweak facts to their satisfaction, Tufts creates an environment hostile to educated debate and disdainful of truths contradicting the narrow range of acceptable thought.

While we are certainly no strangers to baseless accusations, Mr. Stern's unqualified statement that "THE PRIMARY SOURCE continues to print its newspaper and continues to receive University funds in spite of its often offensive and racist statements" deserved special refutation. In the past, our accusers at least showed the courtesy of cooking up some silly example of racism such as misspelling the word "Kwanzaa" to buttress their laughable arguments. But Stern lobbed his softball in the context of a "Viewpoint" concerned with the place of affirmative action in college admissions. Beyond offering not a single "racist statement" to support his case, his mention of THE SOURCE relates to the rest of his piece in only the most marginal of ways. It seems altogether likely that he included this diatribe solely to shake a few bees out of his bonnet.

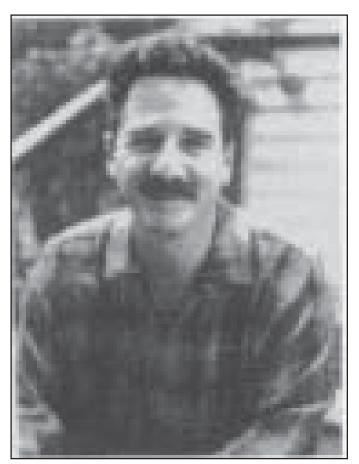
Still, the charges of racism and "offensive[ness]" come often enough to suggest something more than mere animus lies behind them. So last week I dropped by Rubén Salinas Stern's office at the Hispanic-American Center, introduced myself as Campus Issues Editor of THE PRIMARY SOURCE, and, placing a copy of each of this year's issues before him, asked Stern to show me the racism. Displaying the sort of logic that gives witless ineptitude a bad name, Stern cited the quote printed in "Notable and Quotable," "You'd better lock your doors at night. Those new janitors, all illegals and niggers," attributed to a "protesting UNICCO worker." Though it is self-evident that we published this quote to expose the protester's bigotry, Stern implausibly claimed that because it was not attributed to a named individual, it somehow represented THE SOURCE's viewpoint.

He added that The Boston Globe would not likely run such a quote. So we picked up the October 29 Globe, and on page A4 found this: "'He had crack-addicted parents,' said a 20-year-old man who grew up with Williams and went to school with him at Wingate Junior High." This type of quote in fact occurs quite frequently, and in the most respected of papers. Strike one for Stern.

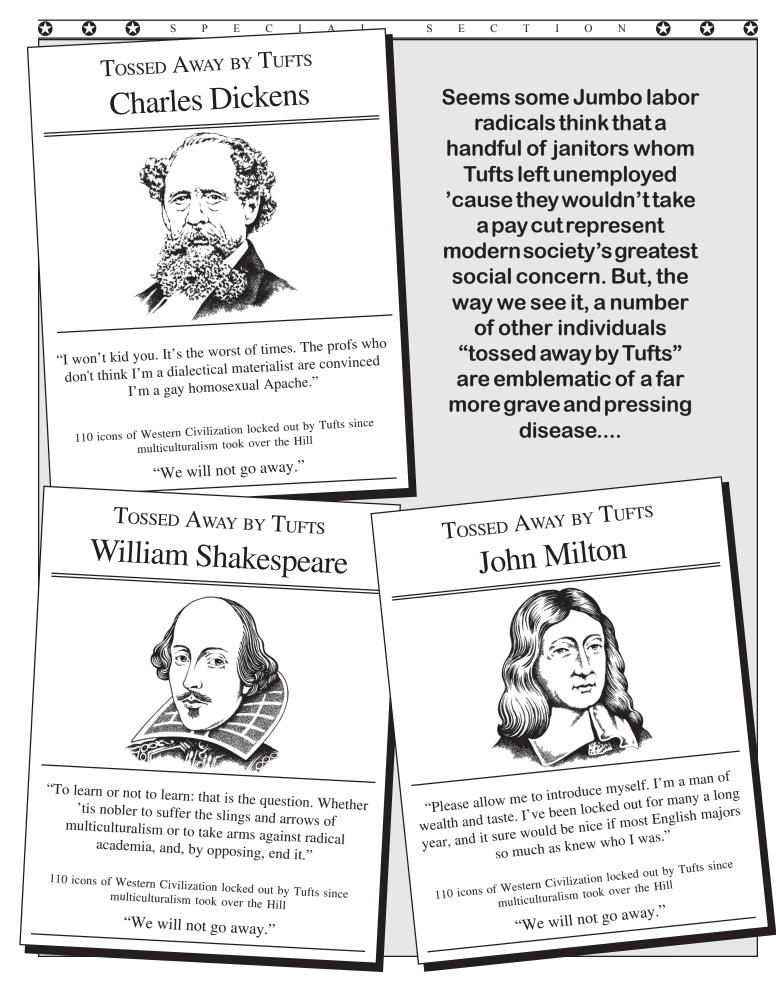
Pressed for more examples of racism or offensiveness, Mr. Stern attacked THE SOURCE for publishing an article critical of the multicultural indoctrination scheme known as "Many Stories, One Community." He found this especially reprehensible given that the student organizers spent a significant amount of time holding the event. But Stern misses the point completely; "Many Stories" endorses tired liberal ideas, and THE Source promotes conservatism. That some students invested a great amount of time in staging it matters not, but in the event it did, one could simply retort that the staff of this magazine spends massive amounts of time in production as well. Cornered yet again, Stern picked out the "Diversity-Man" strip which appears periodically as objectionable. But the case against offensiveness is altogether untenable as it lies completely in subjective territory. Someone needs only to claim offense, and the case ends there with no opportunity for defense. Regulating all possible causes for offense out of our sytem would require unacceptable and potentially infinite censures of debate.

After pressing him for more examples of racism, Stern admitted, "I don't read THE SOURCE very often." When he realized I was writing down this incredible lapse, he asked

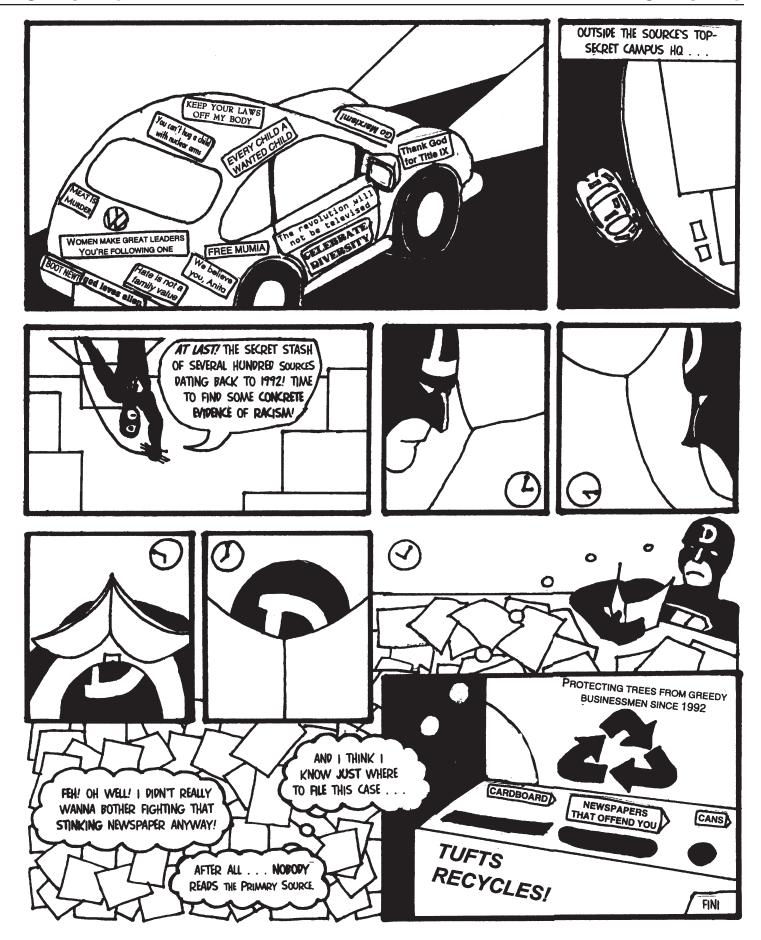
Please see, "Stern," continued on page 17.



Rubén Salinas Stern









(please print), am a student / faculty member

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(circle one) at Tufts University. I am outraged by THE PRIMARY SOURCE's suggestion that the University should abandon affirmative action and begin treating individuals without regard to color. Furthermore, I feel that a grave race-relations problem threatens the quality of life at Tufts, a problem that can only be remedied by increasing racial diversity and forming more workshops, task forces, and *ad hoc* committees. I encourage you to do anything in your power to strengthen the system of racial preferences in hiring and admissions, a crucial first step to ending the University's oppression

of minority students.

I understand that under such a system, qualified white and Asian applicants will be systematically passed over for positions in favor of black and Hispanic applicants with lower levels of qualification. Though seemingly unfair, I believe such a system is necessary because of the overarching

importance of achieving racial diversity at Tufts. To see to it that the burden of the race preference system is distributed fairly, I hereby state that I, as a white / Asian person (circle one), am willing to pay the same cost that race preferences place on other whites and Asians against their will. For this reason, I am informing you that I am willing to vacate my position as a student / faculty member (*circle one*) so that a suitable black or

Hispanic person can replace me and contribute to Tufts's diversity. I understand that if I fail to sign this form but continue to support the notion of race preferences in hiring and admissions, I am a hypocrite who refuses to accept the consequences of my

ideology.

By signing this form, I hereby grant the University permission to replace me with a black or Hispanic person. I am willing to continue my studies / teaching (circle one) at an educational institution of lower caliber for the altruistic purpose of promoting greater racial harmony and diversity.

Please inform me as soon as my replacement is found.

Signature: _

Please send your completed form via campus mail to:

Office of Equal Opportunity attn: Michael Powell **Bendetson Hall**

The most prominent activism isn't coming from students anymore. This year, Tufts's loudest lefty rabble-rousers are professors.

Taking Politics Too Far

by Keith Levenberg

hen the radical-left newsmagazine ▼ Mother Jones gave Tufts the dubious honor of scoring among its Top Twenty Activist Schools last year, it was referring primarily to the work of motivated and dedicated students. After all, a few loud Jumbos with a scandalous disregard for truth had just succeeded in hoodwinking Tufts's high command into withdrawing millions of endowment dollars from a highly successful investment, Hydro-Quebec, due to trumped-up charges of corporate "irresponsibility." And the activist crew was at the apex of its anti-Pepsi campaign on behalf of the people of Burma when Mother Jones descended on university campuses across the country like a spectre haunting higher education, searching for a fresh young crop of lefty students with too much time on their hands.

Not content to rest on their laurels, Tufts's post-*MoJo* activists made the school year of '96-'97 a banner year for protesting just about everything. The Burma crowd formed SCIRT— the corporation-bashing Student Coalition for Investor Responsibility at Tufts— intent on putting other people's money where their activist mouths were. And activism here reached truly Jumbo comic heights when Tufts's resident animal-rights radical, Jaime Roth, was arrested with a group of like-minded fanatics for sabotaging and attempting to burn down a mink farm in western Massachusetts.

Indeed, Tufts can boast of a long if not proud tradition of student activism. Until now. Though SCIRT continues its stealth campaign through the ranks of University officials, occasionally whimpering loudly enough to garner a headline or two in *The Tufts Daily*, the most prominent activism this year isn't coming from students. It's coming from the faculty.

To be fair, a small handful of students have participated in this year's campus-

controversy main event: the protests on behalf of the few dozen former custodians left jobless because they were unwilling to take a pay cut working for a more competitive contractor. The loudest and most vocal protesters, however, have been professors, low-level administrative employees, and other service-oriented staff. Few can blame the thirty-eight Tufts staff who signed the open letter on behalf of the estranged UNICCO employees for their sympathy with these workers; many of them could be replaced just as easily with lower-wage workers. It is perhaps a testament to Tufts's administrators unrelenting "tolerance" that these individuals have not been fired for publicly defaming their employer, but, more likely, it is just a case of friendly left-wing camaraderie.

However, professors are more than just Tufts employees and ought to be held to a higher standard. Professorial politicking is not just an array of harmless instances of individuals standing up for their beliefs. When conducted in inappropriate venues, it creates a hostile learning environment in which students feel pressured to conform to the political predilections of their instructors. And it always compromises the quality of education when professors allow any other concerns to trump academic merit.

Professors are not expected to censor their political beliefs, nor should they be. Indeed, it is impossible for a budding scholar to publish academic work in a number of fields— political philosophy comes to mind— without broadcasting his political ideology within it. But recognizing that professors have a right to speak out for their political convictions requires also that one recognize that there exist inappropriate venues to broadcast these opinions.

Recently, a number of professors have publicly violated this trust. The spectacle

began in the weeks preceding Margaret Thatcher's visit to Tufts, when a handful of professors made painfully clear that though various academic departments endorse and even cosponsor a host of left-wing speakers each year, they would not even accord a due degree of polite tolerance to one of the only conservative speakers that dare grace the campus. Thatcher is arguably the most prominent speaker Tufts has ever hosted, and any individual regardless of his politics ought understand the educational value an address by a leader of her caliber can deliver. But when The Daily published a simple news article announcing her lecture, Political Science Prof. Anthony Messina audaciously questioned her very competence in giving the lecture.

Baroness Thatcher clearly provoked ire in a number of other left-wing professors, who capitalized on the occasion of her speech to denounce capitalism. Showing up to the lecture with picket signs in prime circa-1969 hippie fashion, the activist professors not only protested the former Prime Minister but actually used the affair to grandstand on behalf of-you guessed itthe former UNICCO employees. These protests had no academic value, nor were they simply the optimum venue for the professors involved to campaign for a cause about which they care deeply. They served only to embarrass the University on the one occasion in recent memory when Tufts

Continued on the next page.



Radical professors protest Tufts.



The American Studies Department places political tracts next to official University documents.

Continued from the previous page.

could boast a unique educational offering eclipsing those of the nation's most elite institutions of higher learning.

Had this been the extent of faculty activism on the issue, it wouldn't warrant much comment; the individuals would be guilty merely of bad taste and bad timing, surely forgivable offenses. But a number of professors and academic departments not content to leave their dogma on picket signs brought it into the one place it certainly does not belong: the classroom.

Strike one: English Department Chair Linda Bamber distributes fliers to professors and instructors promoting an organized labor protest outside Ballou Hall, suggesting they use class time to encourage students to participate. Said protest featured representatives from two self-professed Socialist organizations selling newspapers and enlisting donations.

Strike two: The English Department, the Sociology Department, and the Experimental College display the union's propaganda in zones ordinarily reserved for official University documents. The Experimental College places the fliers on its bulletin board used for announcements and information about its Communications and Media Studies program; the Sociology Department places them right next to its course listings and internship opportunity announcements; the English Department leaves them on a table with its course listings right in front of the office. When it comes to using University property to campaign for activist professors' favorite pet projects, the English Department is particularly guilty: it also distributes Q-Tips, the newsletter of the Tufts Transgendered, Lesbian, Gay, and Bisexual Collective.

Strike three: The Experimental College sponsors forum а on "Tufts's Responsibility to its Custodians." Had this panel included individuals from both sides of the issue, it would have had some academic merit, thus justifying the expenditure and

official sponsorship. However, no such objectivity was even implied. Speakers included the son of a former UNICCO employee, a representative from "Students United for Labor Justice," and Sociology Department radical Prof. Susan Ostrander. Few students even questioned the legitimacy of a major academic arm of the University sponsoring a forum whose only purpose was to elicit support for a political cause. Perhaps it is because this happens so often: the same week, Peace and Justice Studies sponsored a "teach-in" to drum up support for the workers. One cannot even imagine

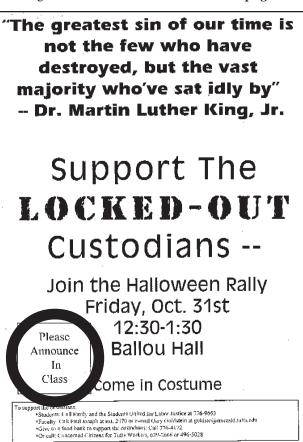
what the reaction would be if THE PRIMARY SOURCE suggested an academic department foot the bill for a forum on Tufts's Affirmative Action policies and invite only opponents of racial preferences.

ll of these instances Atranscend acceptable bounds of professorial politicking; none are examples of professors simply exercising their right to free speech. The faculty members involved decided not only that they would endorse a political issue but that they would explicitly take advantage of their power as instructors and University officials to accrue ersatz legitimacy to their stands. But the kneejerk reactions of professors and various bureaucrats to the controversy over which custodial company is being

oppressed is only the most public manifestation of a problem that has been festering for years: professors not understanding which sectors of academic life are appropriate forums for politicking and which are not.

Any student who has ever received a sub-par grade on a paper simply for disagreeing with his professor's political opinions understands why universities concerned with academic freedom should require all professors to check their dogmas at the classroom door. As Dean of Advising Casey Coakley-Kopec stressed in an Experimental College training session earlier this year, "Teaching is about power." Students learn from instructors who wield a unique authority over their class and trust these individuals not to take advantage of that power by using it for self-serving schemes. Once a professor violates this trust, the corrosive effect on the learning environment can never be erased. Students will feel the pressure to conform, and their schoolwork will bear the results of that pressure; free-thinkers can always be silenced with a В.

Please see, "Politics," continued on the next page.



English professors apparently mix prose and politics.

"Politics," continued from the previous page.

There are myriad ways professors try to transfer their politics to their students *slightly* more subtle than inviting their class to demonstrations with union radicals and Socialists. Noticing these sometimes requires little more than knocking on a professor's office door—literally. Numerous professors use their doors to broadcast all manner of political miscellany, decorating them with a random potpourri of cartoons, postcards, posters, fliers, and tracts that together often paint more complete portraits of their ideology than their own articles.

Prof. Daniel Mulholland in the History Department fails this Rorschach test miserably. His door features a jolly portrait of Karl Marx, an assortment of socialist cartoons (including a Calvin & Hobbes parody titled "Nietzsche & Marx"), and a collage apparently mocking Soviet dissident Aleksandr Solzhenitsyn. Students enlisting Mulholland's assistance during office hours are barraged with this hodgepodge that implies what they can hope to find within. These decorations stand as a tangible reminder of the fragile distinction between political speech and proselytization, a line similarly crossed last year when Mulholland gave students in his course on Historical Marxism (History 100) the assignment of writing about a reallife situation in their experiences where socialism has worked.

A similar display of propaganda can

"Stern," continued from page 10.

if I intended to publish it. I informed him that he could go off the record from there on, but that up until then everything was official. He protested that he mistook our conversation as one merely between two individuals, but one wonders why he didn't ask that question when I introduced myself as a SOURCE editor. He also refused an offer to schedule a more formal interview.

Stern's admission cuts to the very heart of the issue of his scurrilous accusations. Despite stating in no uncertain terms that he "[doesn't] read THE SOURCE very often," Stern continues to slander us in print and on the record. Such behavior rings foul and reprehensible coming from anyone, but

be found on Sociology Prof. Susan Ostrander's door, who stands out as a seasoned radical in a department chock full of them. Ostrander's mélange includes the requisite cartoons, fliers advertising the UNICCO-related labor rallies, and a quotation enlisting dedicated individuals to help "change the world." Like her colleagues, Ostrander makes no attempt to segregate her politics from her courses. These are practically comic in that they do not even masquerade as anything other than forums for her to disseminate her political creed. Consider Sociology 30, Sex and Gender in Society, whose official department description states in all seriousness that "gender is a social construct that has little, if anything, to do with biological distinctions between the sexes, which are themselves socially created." Or Sociology 130, Social Inequalities, which deals with "unequal distribution of power and privilege... [and] alternative visions for social change."

Politicized classes, of course, are nothing new. Each semester, THE PRIMARY SOURCE publishes a course evaluation guide that reviews the particularly offensive professors who see teaching as an opportunity to indoctrinate rather than educate. In the past, however, these individuals seemed to recognize their unprofessional dishonesty enough to understand that they shouldn't make public spectacles of their efforts. As this year's faculty activism demonstrates, that is no longer the case.

Mr. Levenberg is a junior majoring in Philosophy.

especially a University official. Because pernicious individuals like Stern get away with hanging the epithet "racist" on THE SOURCE, others begin to accept it as true. In last Friday's Daily, freshman Jeff Bowman wrote in a Letter to the Editor, "THE SOURCE does publish racist articles and they are offensive to many people, including myself." While Bowman at least defends our right to publish on Constitutional grounds, he commits the same offense as Stern by accusing us of racism sans evidence. Today a frighteningly large proportion of students accept the unsubstantiated branding of THE SOURCE as racist. Because we cannot refute evidence against us which does not exist, the words of Stern and Bowman rob us of the chance to defend

"Black," continued from page 19.

unconstructive.

The OEO refers students to resource centers who spend excessive University funds on directors, staff, "lending libraries," brochures, and fliers. Tufts pays some administrators more than \$30,000 per year to hold feel-good workshops and counseling for either oversensitive students who have bogus claims or slighted students who could just as easily plead legitimate cases of harassment with the Tufts University Police Department. But the culture houses and resource centers are more concerned with left-wing politics than actually helping students; their workshops aim not to eradicate bias but to institutionalize such that students begin viewing individual identity through the lens of race, sex, nationality, or sexual practices.

Formerly, even those who championed affirmative action treated it as a necessary evil, not a virtuous program, predicting that society would eventually no longer "need" such special preferences for minorities. Michael Powell's letter, in seeking the program's continuation, reveals a wrong-headed approach toward affirmative action which will only result in the further stratification of people based on superficial characteristics. Perhaps Powell should take a cue from other universities that have finally closed the book on reverse discrimination.

Mr. Waldman is a freshman who has not yet declared a major.

ourselves.

Tuftonians of the present day accept this no doubt because we are conservatives. As posterboys for "incorrect" ideas, our misfortune is a cause for rejoice for many people here. But not too many years ago, people accused of Communist sympathies quite often found their lives and reputations ruined. Though political and ideological differences divide us, in the long term we both stand to lose grievously when opinions trump truth.

Mr. Kingsbury is a senior majoring in Economics and minoring in Chinese. Across the Charles, a bureaucratic bungle demonstrates the absurdity of state social engineering.

Boston University's Big Fumble

by Andrew Silverman

Boston University's football team just stumbled into sudden death. After the October 25th homecoming game, the Athletic Department announced its intent to disband BU's 91 year-old program at the conclusion of the 1997 season.

The driving force behind the decision, Chancellor John Silber, cited both lack of funds and Title IX as the reason for BU's abandonment of its football program. Cutting the Division I-AA team frees up its \$3 million annual operating cost for the construction of a new sports complex and allows for stricter compliance with Title IX, a federal mandate which forces schools to provide "equal opportunity" in athletics. To further fulfill Title IX requirements, BU will increase funding for women's athletics programs and offer twenty-three more scholarships to female athletes.

Gender Bender

If Boston University's decision was indeed primarily governed by a desire to uphold Title IX standards, then BU has taken a major step in the direction of ensuring inequality in campus sports. BU boasts football's female equivalent, field hockey, as well as the full array of other sports; thus the federal regulation and BU's efforts to meet it seem unnecessary. One must consider that sports such as field hockey cost significantly less than sports such as football. Spending equally on both teams serves only to create a poorly prepared football team and an overfunded field hockey team, thus producing neither the best outcome nor gender equity.

Discontinuing BU football represents a textbook example of the negative effects of government social intervention. However well-intentioned, the policy has only resulted in widening the gender gap through special preferences. Head Coach Tom Massella, on learning of Title IX's influence in terminating the football program, correctly noted that the mandate was not created to provide some with opportunities by depriving others. Nonetheless, the football program awaits the axe on the dubious grounds that women should benefit at the expense of men. Currently, 65 men receive scholarships for football though BU will create only 23 new scholarships for women after the program is defunct; the net result is fewer athletic scholarships, not greater equality.

Regardless of why the entire football program has been disbanded, it is simply harrowing that Title IX has established the precedent of one organization being forced to sacrifice itself for a protean goal. That men will have to suffer so that women can receive more advantages is antithetical to the premise upon which the women's movement was based and will never foster true gender equality.

The Real Deal

An examination of BU's recent financial history suggests that administrative oversights, not some misguided notion of female subjugation, bear the blame for football's demise. In 1987, Chancellor John

Silber oversaw the \$85 million purchase of а Hopkinton-based company, Seragen. Aside from the high cost involved in the investment itself, BU absorbed 100 older Seragen employees in addition to inheriting a \$15 million annual operating cost (five times greater than the cost of running the football team). Silber disingenuously hoped to derail criticism of his administration's fiscal mismanagement by hiding behind a federal mandate whose merit is questionable at best but PC nonetheless.

Though the Terriers have yet to win a game this year, it was as recent as 1993 and 1994 that BU was a playoff team. Certainly resting on the laurels of one's past does not defend a program's continuation. Football, however, generates exposure that BU would not have otherwise had. Without the football program, there would be no reason for BU's name to appear in any newspaper outside the Boston area during the fall season. By appearing in newspapers along the east coast and the nation at large, BU increases its recognition in a way that mass mailings and college fairs cannot.

Admittedly, BU football is presently at a low point in its long history, but, judging by Arizona State University's march to the Rose Bowl last year, it is clear that no program will forever stay down. The benefits of a winning football program are irrepricable on a college campus and school spirit. Nothing unifies a campus and its charitable alumni more than a winning season. Few Bostonians can forget the pictures of Boston College students huddled *en masse* screaming in jubilation after the football team defeated Notre Dame in 1993.

Of course, if BU deems decreasing its exposure and promoting student apathy important, the administration on Commonwealth Avenue merits kudos. But it is quite clear that its decision to terminate football will neither advance solidarity nor extend the "good" name of the university.

Mr. Silverman is a freshman who has not yet declared a major.



The truth behind Tufts's Orwellian use of the term "equal opportunity."

Michael Powell's Black List

by Craig Waldman

hough one can usually summarily dis-L card most junk mail from Tufts, one recent letter deserves special attention. Michael Powell of the Office of Equal Opportunity sent the entire freshman class a memo which begins: "At a time when many colleges and universities, in response to Proposition 209 and Hopewood [sic], are either freezing or rolling back their affirmative action/diversity programs and initiatives, Tufts University is taking steps to further enhance the efficiency and effectiveness of the University Affirmative Action Program." As the Special Assistant to the President for Affirmative Action, Powell should know how to spell "Hopwood," but his ignorance of affirmative action's inherent discrimination unfortunately extends beyond this petty oversight.

In the case addressed by the letter's opening, an appellate court ruled that the University of Texas had excluded Cheryl Hopwood from law school admission because of her color. The Clinton Administration unjustly appealed the decision, attempting to persuade the Supreme Court to rule that race and gender preferences are lawful. Hopwood shamelessly illustrates the extent to which the government categorizes and selects on the basis of cosmetic factors. Powell's opposition to outlawing discriminatory university admissions necessarily indicates his predilection toward discrimination.

Many colleges and universities have abolished affirmative action programs precisely because the policy constitutes flagrant discrimination. While it ostensibly seeks to put everybody on a level playing field, it actually provides special privileges to those deemed "minorities," necessarily excluding all others. Differentiating on a basis other than merit, this policy embraces the dictionary definition of discrimination.

Powell's letter accords members of the Tufts community, "the RIGHT to work and study in an environment that is free from discrimination and harassment." But Powell's "right" apparently only applies to a small sector of campus. According to the Tufts Office of Equal Opportunity, only those of a certain "race, color, gender, religion, age, mental or physical disability, national origin, marital status, veteran status, or sexual orientation" can benefit from this "right."

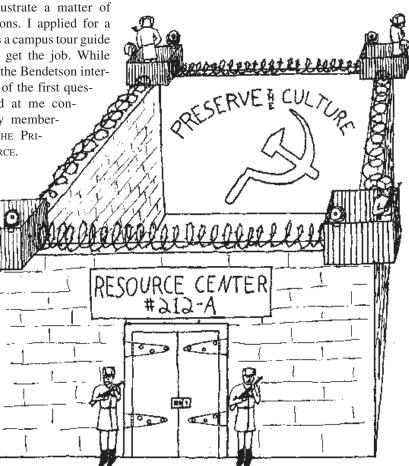
Powell implies that only individuals who appear on this laundry-list of superficial characteristics deal with discrimination, but such is clearly untrue. An incident I recently encountered may represent a case of discrimination, but it may also

simply illustrate a matter of qualifications. I applied for a position as a campus tour guide but didn't get the job. While sitting for the Bendetson interview, one of the first questions fired at me concerned my membership in The Pri-MARY SOURCE.

As I proceeded to answer the question, describing in detail some of the highlights of my active involvement in this publication, all four of my inquisitors began laughing, smirking at one another, and glaring at me. Perhaps they had no intention of even considering my application, but chose to entertain themselves at my expense. It is not clear, however, if my rejection was due to my affiliation with THE PRIMARY SOURCE or because of lack of qualifications for the position. Had the same situation occurred with membership in one of Tufts's cultural groups, my situation would squarely fall under Powell's rubric for discrimination or harassment.

Since government extension of special privileges beyond the Fourteenth Amendment's right to equality of opportunity is wrong, I would never lobby for inclusion on Powell's list. The services the Office of Equal Opportunity offers and those resources to which it refers students claiming victim status are altogether

> Please see, "Black," continued on page 17.



Tufts's President responds to his critics in the latest campus controversy.

DiBiaggio Speaks Out On UNICCO

by Philip De Vaul

TPS: Today I want to talk to you about UNICCO and ISS. To begin with: the University probably hoped for, and expected, a smooth transition from UNICCO to ISS, and obviously that's not what's happened in the past couple of months. I'm wondering what your feelings are on what *has* happened.

JD: Well, we anticipated that there might be some negative feedback because we were moving from one contractor to another, and there's always a potential there for some people to be displaced. So we anticipated that there might be some response to that. We had no idea to what degree. You have to understand the whole history of the situation in order to really appreciate the University's actions, and perhaps why some people have responded the way they have... [is] because they haven't been totally informed— or misinformed by others....

For some time long before I arrived here, going back into the '80s, the institution was concerned about the quality of its custodial services. I had discussed the possibility of contracting those out. There were many complaints that were forwarded to the Provost's Office, and to others-the Executive Vice President's Office- regarding the mixed quality of the services being provided.... The University attempted on a pilot basis in a couple of its buildings to try a contract service; one of those is the TAB Building, a rather large administrative building. The quality was considerably better than what we were getting generally at the university. So after a couple of years of that (and at another building as well), they decided that it would be worthwhile to contract out all custodial services.... They contracted with the company that had been doing the other two buildings, because they already had experience with that company—

TPS: And that was UNICCO?

JD: Yes. The union that represented the workers negotiated a contract which in essence said that the workers would be paid at the same level as they had been paid by the University, which was above the market level for the community. Custodians working in all the major corporations wealthy corporations in this communitywere paid at a rate lower than what the University was paying In addition, because of our appreciation that these people were now leaving the University, we paid out almost \$1 million in termination pay, in order to have none of these people in any way penalized for the process. So that if they had if they had a crude vacation pay, et cetera, we paid it out, and I thought that was generous on the part of the University...

There were 110 employees who the University employed as custodians at the time of the transfer. 70 of them chose to stay on at the University. So when you hear that there were 110 people laid off, there were 70 who stayed on with UNICCO at the University. And of those 70, only 21 had been with the university for 10 years or more— which is what we call a long term employee.... After two years of contracting out to UNICCO, we were still getting complaints; in fact, we had a rather substantial petition of students who were dissatisfied with the services being provided. And so we informed UNICCO of that dissatisfaction, and gave them a year to try to rectify the situation. Within a year, things hadn't gotten any better. So it was decided that we would put this out for bid. And that's exactly what we did.

There were four bidders on it, and we took the bid that was most responsive to the request proposal we had put out... The students were concerned that UNICCO was not cleaning the residence halls on Sundays after a Saturday night of parties, et cetera, and so they were living in situations that they didn't find acceptable. So we built it into the contract that this would have to be done. We also built in penalty clauses, which we didn't have in the contract with UNICCO, which said in essence that if they didn't deliver at the level that we found acceptable, we could penalize them, financially and otherwise. And we awarded the contract to the best bidder, which is only rational: ISS.

Now, interestingly, the same union represents the workers at UNICCO as those at ISS... And they were in the midst of negotiating a new contract with UNICCO



and with the workers of ISS as well. And when they negotiated the contract with ISS now remember, the University is now out of it; they are no longer our employees despite all the things that have been said to the contrary. They are employees of a company.

TPS: So even when they were working at Tufts, they were UNICCO employees, not Tufts employees?

JD: They were no longer Tufts employees; they were UNICCO employees. And now they were going to be ISS employees. They negotiated a contract which brought their salaries more in line with the rest of the market. In fact, it was more than the market, because the market was about \$8.60 or something; and they added a dollar to those people who had been here before, bringing it to \$9.60.

TPS: Would that be anyone who switched from UNICCO to ISS, or what they called long-term employees?

JD: This was anyone who had worked at UNICCO who transferred to ISS.

TPS: And the people who had been long term workers, did they get anything beyond that?

JD: No. They were just going to be paid \$9.60, which was below what they had been paid. But we had nothing to do with that negotiation. That negotiation was between the union and the company; so the union did, in essence, did not negotiate a contract with them that was as desirable as the one that had existed. ISS, apparently, had read a clause which the other bidders did not perceive to exist, which said in essence when a company assumed the services or employees of a university, they were compelled to pay at the same level as had been paid by the institution prior to that to the existing employees. But, if they acquired a service from another company, they were not mandated to continue that....

TPS: So, the UNICCO workers expected that if they were going to stay on with ISS, they'd be paid the same amount, but that was not, in fact, in the contract.

JD: And in the new contract they didn't negotiate that. ISS offered to allow them to

apply for jobs, and would have employed at least some substantial number of them.... The employees decided— I guess were advised by their union— not to do that; not to take those jobs, not to apply for them.... The University also offered to try to place as many employees as possible in comparable

JD: They negotiated a contract which brought their salaries more in line with the rest of the market. In fact, it was more than the market, because the market was about \$8.60 or something; and they added a dollar to those people who had been here before, bringing it to \$9.60.



jobs at the University that existed, where the skills were adequate, even though the salary might be somewhat different. So they could maintain their benefits if they were long term employees.... Even now, we are offering to long term employees the benefit of coming in and talking with John Roberto's office, and seeing if there's somewhere they can be placed so they wouldn't lose their benefits.

TPS: The door's still open for people to come in and work at Tufts?

JD: Yeah, in certain capacities- and re-

member now, they might make ten-something an hour instead of twelve-something an hour, but they would maintain the benefits.... Now let me put one other spin on it that I have explained to others-including a group of faculty members who asked to meet with me over the issue- and that is this. When I arrived here the University was deficit spending; it was using up its free reserves.... Well, that's an unacceptable way to do business... Furthermore, tuition had already been targeted to go up that year by 5.6%; and I said, "We cannot continue to increase tuition at this rate. Because our students are finding it more and more difficult to attend, and we're losing our competitive edge as an institution. Now, each year we've cut tuition down, I mean the percentage of the increase, so this year we're down to less than 4%. Now, the way we achieved those two objectives, of course, was by reducing expenditures. There was no other way we could do that...

TPS: So the money you saved by switching from UNICCO to ISS went to reducing tuition?

JD: Well, it went to reducing costs of the University overall, and adding to reserves, and to reducing our need to increase tuition at a higher pace. I'm trying to get it down as close to cost of living as I can, and I think that's rational.... We didn't cut academic programs, which are the heart of the University. We cut out of the administration. And, you know, we cut everywhere. So it wasn't anything unique that we did, it's just that we did it for good and valid reasons. We're not cruel and heartless people.... There's a higher level of accountability now than existed for a decade or two.

TPS: One of the things the UNICCO protesters have stated in saying that there has been cruel behavior on the part of Tufts is something about "shutouts," that UNICCO workers were locked out of the vote on what the salary would be.

JD: Well, you see, that's not in contention with the university; if it's with anybody,

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it's with the union. We had nothing to do with preventing them—

TPS: Well, they say that the Tufts Police Department was—

JD: The Tufts Police Department was present because of the potential for some violent behavior on the part of someone, ...so, you know, if they were shut out, if they indeed were, they were shut out by their own union, and that's who they ought to be protesting to.

TPS: Tufts has a responsibility to its employees. Would you say that Tufts has a responsibility to its custodians, even though they're not employees of Tufts, but of ISS, or UNICCO?

JD: Well, we *did* behave responsibly when we went to contracting. But we cannot guarantee lifetime employment to anyone. That's not reality-based. I mean, we're not the first institution, in fact we have been more responsible about it than some because we haven't had massive layoffs here. We've always been generous to our employees when they're terminated; and in this instance even, the people were not denied an opportunity for employment, it's just that they had to accept a lower rate of employment.... And these things are always difficult.... As a student, as a consumer, you have to be concerned about the cost-you have to be assured by me, as do our trustees- who hold me accountable for the operation of this place....

TPS: And also to maintain quality at the same time.

JD: And remember, in the [request proposal] we were as concerned about effectiveness as we were efficiency. We were not happy with what we were getting If UNICCO had delivered at a level which was acceptable we probably would have not gone for bid. Now the other suggestion that's being made by some is that this is just the beginning- we're going to contract out all of our services. We have not done that; we have not even attempted to do that where there's satisfaction. For instance, I have no interest in contracting out dietary services, the dining services here, because when that was discussed a few years ago the students said, "We are very happy with

the dining services." And as long as there is satisfaction, we have no reason to do that.... What we're doing is looking at most of things where we're not satisfied, and where at the same time we can improve quality and reduce cost.

TPS: You said that we've been saving a lot of money because of our switch from UNICCO to ISS—

TPS: Would you say that Tufts has a responsibility to its custodians?

JD: Well, we *did* behave responsibly when we went to contracting. But we cannot guarantee lifetime employment to anyone. *That's not reality-based*.



JD: We saved, and I can't give you the exact figures, but we're saving, in terms of over a period of years, millions of dollars, [but even within this year] there will be a savings in the hundreds of thousands of dollars.

TPS: I'm wondering how you feel about some English professors bringing their personal political beliefs into their classes, especially intro-level courses. For instance, in my English class, the teacher had a flier that announced a UNICCO rally with a little note saying, "Tell your students about this."

JD: Yeah, well, you know, I would consider that to be inappropriate behavior. But it's not behavior that we take any action against, because we're fearful that if we deny freedom of expression on one side, we have to deny it on all sides. And I have argued continuously here that all views have to be expressed on this campus.... You know, I endorse the existence of your paper because there has to be an opportunity for another view to be expressed. I do think there is a right for a conservative position to be expressed as much as there is for a very progressive position, or liberal position. And when I've heard students on occasion, when they do express other than views held by a faculty members, that they are penalized for that, that's totally unacceptable. That's unfair.

The trouble with this whole issue of academic freedom— it really started with a concept that a person could investigate or teach a controversial theory within their discipline, within what was their knowledge base. Not outside of it. And so if a person wants to, in a Political Science class, for instance, to... [use] this situation as a case study, that would have legitimacy, but in English, that's hard to imagine....

TPS: What do you think the protesters are trying to accomplish?

JD: They're attempting to make the university, to compel the university to reemploy all the people at an equivalent salary to what they were paid before. Or to force that to be the case.... It's one of those issues that's highly emotional, highly charged, and I have to do what I think is best for Tufts.

Mr. De Vaul is a freshman majoring in Drama.

John DiBiaggio is the President of Tufts University.

For a complete transcript of this interview, please contact The PRIMARY SOURCE.

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NOTABLE AND QUOTABLE

Not everything dies.... Nothing vanishes without a trace.... All lies lead to the truth.... The truth is out there.

-The X-Files

It isn't that liberals are ignorant. It's just that they know so much that isn't so. -Ronald Reagan

The world is full of willing people; some willing to work, the rest willing to let them. -Robert Frost

Call it what you will; incentives are what get people to work harder. -Nikita Khrushchev

The family is the first essential cell of human society.

—Pope John XXIII

We tried to provide more for the poor and produced more poor instead. We tried to remove the barriers to escape poverty and inadvertantly built a trap.

-Charles Murray

As long as the people will accept crap, it will be financially profitable to dispense it. *—Dick Cavett*

You need to get up, get out, and get something. Don't let the days of your life pass by. -OutKast

There's only one corner of the universe you can be certain of improving, and that's your own self.

-Aldous Huxley

Give a man a fish, he eats for a day. Teach a man to fish, he eats for a lifetime. Enlighten him further, he owns a chain of seafood restaurants. -Microsoft advertisement

I don't want your charity keeping me down. -Skunk Anansie

Conservatism is an attitude of mind and heart that seeks to maintain and transmit to a new generation the spirtual, ehtical, moral and political values that make freedom and civilization possible.

-Jesse Helms

You cannot claim both full equality and special dispensation.

-William Raspberry

Our nation incarnates steady confidence in the capacity of people to guide themselves by deliberation.

-Goerge F. Will

There is always a certain amount of meanness in the argument of conservatism, joined with a certain superiority in its facts. -Ralph Waldo Emerson

The man who rolls up his sleeves seldom loses his shirt.

-Thomas Cowan

The greater the power, the more dangerous the abuse.

-Edmund Burke

When everyone is somebody, then no one's anybody.

-Benjamin Gilbert

Duty is the disposition to honor obligations even without hope of reward or fear of punishment. One reveals himself to be a moral person not merely by honoring obligations but by being disposed to honor them even when its not in his interest to do so.

—James Q. Wilson

Personal responsibility is the brick and mortar of power.

-Shelby Steele

If you can't convince them, confuse them. *—Harry Truman*

Private property began the instant somebody had a mind of his own.

-e. e. cummings

Am I not allowed to do what I choose with what belongs to me? -Mathew, 20:15

Guns aren't toys. They're for protecting your family, killing dangerous or delicious animals, and keeping the King of England out of your face.

—Moe the Bartender

Clinton would be a good guy to have a beer with. He'd be a great frat president. -Newt Gingrich

The greatest long-term threat to the well-being of our children is the enfeebled condition in some sectors of our society, the near-complete collapse of our character-forming institutions. *—William J. Bennett*

Happiness is a warm gun. -John Lennon

It is better to be beautiful than to be good, but it is better to be good than to be ugly -Oscar Wilde

Never marry a girl named Marie who used to be known as Murrav.

-Johnny Carson

Stay on the fringes. It's those in the mainstream who get swept away by the flood. -Canu

The shortest and best way to make your fortune is to let people see clearly that it is in their interests to promote yours.

—Jean de la Bruyere

Conservatives have more faith in people than in government institutions. —John Tower

It's not the voting that's democracy; it's the counting.

-Tom Stoppard

Politics is the art of preventing people from taking part in affairs which properly concern them.

-Paul Valerv

Nothing is so permanent as a temporary government program. *—Milton Friedman*

There is only one basic human right, the right to do what you damn well please. -P.J. O'Rourke

Error of opinion may be tolerated when reason is left free to combat it. -Thomas Jefferson